

Italian union chief breaks the mould

The CGIL's Sergio Cofferati is a key player in pension reform, writes Robert Graham

If post-modernism has reached trade union militancy, then one of the first examples is Mr Sergio Cofferati. For the past seven months he has been heading the CGIL, the largest of Italy's three main trade union confederations which for much of the post-war era have been dominated by the Italian Communist party.

Mild-mannered, neatly dressed and with little time for ideological discourse, Mr Cofferati is in many ways the antithesis of the combative figures who have made the unions such a power.

He even breaks the tradition of the CGIL boss coming from an engineering workers' union - the historic vanguard of the movement. Instead he started off as an official in the chemical workers' union, making his name as an astute negotiator of the restructuring of Pirelli after the latter's failed marriage with Dunlop.

Yet if Mr Cofferati is quietly spoken, he has nevertheless established his authority in a short time. He emerged as the key union player in last autumn's confrontation with the Berlusconi government over pension reform. His tough line, insisting on a general strike, was instrumental in forcing the then right-wing coalition into a humiliating retreat, detaching the pensions issue from the 1995 budget and allowing until June this year to reach agreement on reform.

His role once again will be central to the success or failure of the pledge by Mr Lamberto Dini's government to meet the June deadline on overhauling Italy's generous state pension



Sergio Cofferati: antithesis of the combative figures who have made the unions such a power

system. In turn, the degree to which big structural savings in the system are achieved will have a profound impact on the financial markets' view of the health of Italy's public finances.

"The unions' objectives on pensions are the same - to ensure the stability of pensions, to let people know clearly what their position is, and make sure that people do not suffer as a result of reform," he says.

But he is quick to point out the negotiating climate has changed in three important respects. The most significant change concerns the limited nature of Mr Dini's mandate as premier and the call by the outgoing right-wing coalition

for general elections in June. "If the vote is held in June then there is a real risk that negotiations will be conditioned by pre-electoral tensions."

"The unions and government could well reach an agreement only to find that it is not endorsed by parliament. Pensions are so sensitive and they could easily become an election issue."

More specifically, he warns that an election before the summer imposes a scarcely credible timetable on complex negotiations. "A June election would force the government to resign at the end of March and parliament to be dissolved in early April," he says. Not surprisingly he wants the Dini

government to last longer.

The second change, he sees, is the Dini government itself. "Dini at the Treasury was the most rigid opponent of our demands [last autumn]. Yet now he says he wants to discuss reform with us."

Mr Cofferati acknowledges that the appointment of Mr Tiziano Treu as labour minister, with long experience of the union movement and negotiations, is a positive signal. He also realises that with the centre-left supporting the government, it will be harder to resort to the strike weapon. "But you cannot expect us to concede to this government what we refused to concede to [Silvio] Berlusconi."

The third new element is the

Leaders of Italy's CGIL, CISL and UIL unions were scheduled to meet economic ministers late yesterday to discuss a second 1995 supplementary budget, expected to be launched shortly, the CISL union confirmed, AP-DJ reports from Rome.

In a letter published at the weekend in La Stampa newspaper, Mr Lamberto Dini, the prime minister, reiterated that this mini-budget would be equal to at least 1 per cent of Italy's gross domestic product, or about 1.18,000bn (\$1.18tn). The measure is necessary to bring the 1995 budget deficit back in line with original targets.

Meanwhile, a meeting between Mr Dini and unions on the crucial issue of pension reform is expected for later this week, although a firm date has not yet been set.

decision by the constitutional court to permit a series of referendums, one of which concerns the abolition of the practice whereby union subscriptions are automatically deducted from pay packets and passed on to the organisation.

"This referendum could poison the atmosphere and create an anti-union platform, which would then oblige the FDS [the Party of the Democratic Left with which the CGIL identifies] to intervene." In fact, talks have already begun between the unions and the new labour minister to see if legislation can be introduced to parliament to head off the referendum.

Despite such problems hang-

ing over the pensions reform, Mr Cofferati says the union accepts the need for change. "We accept that the state cannot continue to play such a dominant role in funding, and more responsibility should be assumed by the private sector. But we suspected the previous government wanted to shift the onus completely away from the state and on to the individual, which cannot be so easily done in Italy."

He believes unions should be able to develop their own pension funds, although they would be managed by professionals. The financial base would be access to the funds which companies currently set aside from individual pay packets to cover end of employment severance payments. There is believed to be about 150,000bn (\$15tn) set aside by companies for such payments.

Mr Cofferati's watch-word is "solidarity". He points to the Italian plethora of small companies and large number of people working as artisans. This leaves many more individuals at risk when the responsibility for pension provision is shifted from the state.

He also says Italy has a special problem in the large number of 15 to 18-year-olds who entered the workforce in the boom years of the 1960s. They are now reaching the 35-year minimum contributions to qualify for pensions, yet have just turned 50.

Although only 38 per cent of the workforce is unionised and of these more than 55 per cent belong to the CGIL, many more are likely to support a tough stand against cuts in existing benefits. This is all the more likely when the majority of all union members are now pensioners.

EUROPEAN NEWS DIGEST

War tribunal indicts 21 Serbs

The Yugoslav war crimes tribunal in The Hague yesterday indicted 21 Serbs for crimes against humanity at the Omarska concentration camp in Serb-controlled Bosnia. Camp commander Zeljko Meakic was charged with genocide, while the other 20 were indicted for a number of crimes including murder, rape, torture and violations of the Geneva Convention on the treatment of prisoners.

However, the accused Serbs are all at large with the exception of a Dusan Tadic, who is being held in Germany. His extradition to the Netherlands hinges on a change in German law, expected to take place in the spring, clearing the way for the first international war crimes court case since the Nuremberg and Tokyo tribunals after the second world war. However, the Yugoslav tribunal, created by the United Nations Security Council in 1993, cannot try suspects in absentia, and its attempts to gather information and locate suspects are hampered by the continued war in the former Yugoslavia. Ronald van de Krol, Amsterdam.

Zürich ends liberal drug policy

Swiss police yesterday posted notices and distributed leaflets to drug addicts and dealers, warning them that Zürich's long-standing liberal drugs policy would end at midnight. The move followed concern that violence was increasing and that dealers were trying to sell drugs to children. An abandoned railway station in the Letten quarter, near the city centre, had become a haven for the drug trade, with more than 3,000 people buying drugs daily. About half the people were from the Zürich area; the others from elsewhere in Switzerland or from abroad. Previous clampdowns have simply moved the drug scene to a new area. Three years ago police closed a "needle park" next to the main train station in the heart of Zürich. Now Zürich-based addicts will be offered treatment, but foreign drug users are to be sent home. However, heroin will still be offered under medical supervision to about 1,000 hard-core users who reject rehabilitation. AP, Zurich.

Zil board ousts its chairman

The chairman of ZIL, once the flagship of Russia's automotive industry but now a symbol of its decline, has resigned, according to company officials. Mr Alexander Vladislavlev was ousted by the board of directors after his rescue plan for the cash-strapped enterprise was rejected. Company officials said that Mr Valery Salikin, president, would take over as chairman until an April 2 shareholders' meeting votes on a permanent replacement. Mr Salikin has called for increased government subsidies and argues that re-nationalisation might be the only way to save ZIL, where a financial crisis led to a two-week stoppage last month. The government has resisted ZIL's pleas for help. But the factory appears to have found a more willing sponsor in the Moscow city council, which was likely to buy a 12 per cent stake in ZIL in exchange for municipal taxes. Chrystia Freeland, Moscow.

De la Rosa released on bail

The Catalan financier, Mr Javier de la Rosa, who is facing charges of fraud and falsification of documents, was yesterday allowed to go free on bail of Pta10m (\$7.6m). Mr de la Rosa, formerly the Kuwait Investment Office's (KIO) representative in Spain, had been held in preventive custody since October in relation to charges over his conduct of the Grand Tbilisiabao leisure group. He had owned 25 per cent of the company, which was a promoter of the Port Aventura theme park project in Catalonia, to which Britain's Pearson group and US group Anheuser-Busch are now principal shareholders. A Barcelona judge said he was retaining Mr de la Rosa's passport as a precautionary measure. An embargo has already been placed on his assets. The judge also allowed bail for three other executives implicated in the Grand Tbilisiabao case. Mr Ramon Fiter, Mr Arturo Pinama and Mr Joan Cruells, on bail ranging from Pta40m to Pta250m. Reuters, Barcelona.

Hungary devalues its currency

Hungary yesterday devalued the forint by 2 per cent, its second devaluation this year, ending days of speculation. The devaluation, which is against a currency basket of the dollar and the ecu, will take effect from today and is in line with the central bank's creeping exchange rate policy. Hungary has preferred regular, small devaluations rather than large mark-downs for fear of sparking inflationary pressures and pushing up prices of imported energy and other essential raw materials. The government and central bank are expected to devalue the currency - which closed at 113.50 to the dollar yesterday - by around 15 per cent this year, compared with cumulative devaluation of 16.8 per cent in 1994. The government is under pressure to devalue the currency more in order to boost exports and reduce its trade and current account deficits which exceeded \$3.5bn in 1994. Virginia Marsh, Budapest.

Death of senior Italian senator

Mr Bruno Visentini, the respected Italian senator, former finance minister and honorary chairman of Olivetti, the computer group, died in Rome yesterday, aged 80. Mr Visentini was a fiercely independent Republican party politician, who turned a distinguished parallel career in Italian industry. Born in Treviso in 1914, Mr Visentini fought in the Veneto resistance movement against the fascists. He served as an under-secretary for finance immediately after the war, and to 1949 was appointed deputy chairman of IRI, the state holding company, a post he held until the early 1970s. Mr Visentini was also credited with laying the foundation for the later success of Olivetti as its chairman from 1964 to 1974. He himself attributed his ability to resist political opposition to the fact that he did not depend on politics for a living. Andrew Hill, Milan.

ECONOMIC WATCH

Portuguese inflation rises

Portugal's year-on-year inflation rate rose from 4.0 per cent in December to 4.5 per cent in January, the National Statistics Institute said yesterday. Monthly inflation jumped to 1.2 per cent from 0.3 per cent in December. Economists attributed the rise to a one-point increase in January in the core rate of value-added tax to 17 per cent introduced and price resetting at the beginning of the year. The increase was interpreted as a short-lived inversion in the downward trend of inflation that outperformed expectations in 1994 and is forecast to continue falling gradually in 1995. Annual average inflation fell to 5.1 per cent in January from 5.2 per cent in December and 6.3 per cent in January last year. The government forecasts a fall to between 3.5 per cent and 4.5 per cent to the annual average rate by the end of 1995. Peter Wise, Lisbon.

■ The percentage of Spain's workforce registered as unemployed rose to 16.70 per cent in January from 16.51 per cent in December.

■ Germany reduced its public deficits by 25.7 per cent in the first nine months of 1994 to DM35.5bn (\$62.4bn).

■ The Norwegian trade surplus in January rose 54 per cent from December to NKR6.8bn (\$946m).

Lyons mayor defiant as corruption trial opens

By Andrew Jack in Lyons and agencies

The trial on corruption charges of Mr Michel Noir, the mayor of Lyons, and 11 other people opened in Lyons yesterday. The case, involving about FF33m (\$4m), is one of the most colourful of the financial scandals currently affecting France to have made it to court.

Mr Noir faces charges alongside Mr Pierre Botton, a businessman and his son-in-law, Mr Michel Mouillot, mayor of Cannes, and Mr Patrick Poivre d'Arvor, a flamboyant national television presenter.

The trial focuses mainly on charges that Mr Botton embezzled money from his companies in the 1980s to promote the career of Mr Noir, a 50-year-old Gaullist rebel and former trade minister once seen as a presidential hopeful. Mr Botton is accused of pumping illegal funds into Mr Noir's election campaign and showering him with gifts.

The trial, expected to last three weeks, was adjourned until tomorrow after Mr Noir's lawyers argued that he could only be tried by a special high court and that the charges should be dropped.

Mr Noir said he was being accused of receiving gifts from Mr Botton worth FF491,000. "I am admitting only half: seven business suits and some trips." Magistrates charge that he received FF71.6m - more than half of it as private gifts - and was fully aware of the illicit funding that gave a US-style aura to his campaigns.

The case has cast a shadow over the position of Mr Noir, a popular mayor whose aides insist he is running the city in spite of the charges. Arriving



Michel Noir: 'I have no reason to change'

amid jeering crowds at the court, he said: "I am calm and serene, I have no reason to change."

However, his political opponents have been increasingly vocal in the run-up to new elections for mayor, due to take place in June. Several politicians have expressed their interest in competing against Mr Noir, including Mr Bruno Golmich, vice-president of the extreme right-wing National Front.

Mr Poivre d'Arvor, chief newsreader at private television channel TF1, is charged

with receiving about FF1m for luxury trips, hotel stays and meals. Mr Mouillot is also accused of receiving illegal funds. Mr Charles Giscard d'Estaing, a nephew of former president Valéry Giscard d'Estaing, is accused of fraud as a financier of the Botton group.

Mr Botton, 39, built up a diverse network of companies operating in sectors including chemicals, carpentry, and health food shops. He was influential in building up Mr Noir's political base until relations between the two men soured.

Mr Golmich, who is charged

Balladur declares war on nation's deficits

Mr Edouard Balladur, the French prime minister, yesterday claimed that mastering the country's deficits was essential to producing the right economic conditions for job creation, maintaining the social security system, and preparing the country for European monetary union.

Launching his presidential programme, he indicated he planned to narrow the deficits by squeezing spending and relying on increased fiscal revenues from higher economic growth, rather than by raising taxes.

Indeed, he said he hoped that by widening the tax base and by closing some income tax loopholes and exemptions - which, ironically, he expanded when he was finance minister in 1996-98 - the average tax rate would come down.

If elected president, Mr Balladur said, he intended to ensure that France was ready for Emu by 1997, the earliest possible opportunity under the Maastricht treaty. This was not to satisfy "some myth about Europe" but because the necessary fiscal disciplines are in the interests of France.

He described France's record 12.6 unemployment rate as its "first and gravest preoccupation", and went on to relate a series of economic measures dealing with the issue of job creation. "Neither the swelling of public deficits, nor the continual rise in taxes, nor monetary manipulations can help in the fight against unemployment. Quite the contrary," he said.

"Those who wish, explicitly or implicitly, to make people believe this are deceiving the French people," the Gaullist

prime minister added, in a reference to some fellow conservative rivals as well as those on the left.

The government must make "a constant effort" to master all spending which does not directly encourage jobs or help the unemployed, so that the state could shoulder more of the welfare charges that fall on company payrolls. These welfare charges account for 41 per cent of total labour costs to France, compared with 31 per cent in Germany and 16 per cent in the UK.

In pursuit of his goal to

reduce France's dole queue by 200,000 annually over the next five years, Mr Balladur claimed that his plans to reduce health and family charges on company payrolls would slice 10 per cent off the cost of hiring less-skilled workers in industry and in services, and eventually create 500,000 jobs.

But at the same time he warned of the need for savings in hospitals that account for half of France's soaring spending on health, the highest in Europe.

On the highly sensitive issue of labour market reform, Mr Balladur broke no new ground, although he said he would like to see the share of part-time workers in France rise from 15 per cent to the 25 per cent average of its leading

European partners. He largely contained himself with reminding the electorate of the opportunities opened up by his 1983 employment law.

These included the possibility of more shops staying open on Sundays and for employers and unions to negotiate a reduction in the regular 39-hour work week, if employers were also ready to hire more workers and unions were prepared to be more flexible in letting total work hours be calculated on an annual basis.

In contrast to Mr Lionel Jospin, his Socialist opponent, Mr Balladur's position remains that changes in working hours and pay are for France's "social partners", not its government, to decide.

However, on a wider level, France would continue to push for "a social Europe", partly through the European conference on social affairs which it is hosting in March, and for the European Union to use its weight in the new World Trade Organisation to try to get third world trading partners to respect minimum labour and ecological standards.

Mr Balladur made it clear that France would continue to agitate for the world's top financial powers inside the Group of Seven to create a more stable international monetary system.

But his more immediate monetary preoccupation was closer to home. France was "well placed to meet the Maastricht criteria on public debt, inflation and interest rates," he said.

"Only our deficit poses a problem - but we still have two years more to put that in order."

Disposals will light way for stalled privatisation programme

Macedonia to sell off tobacco industry

By Karin Hope, recently in Skopje

Macedonia's privatisation programme, delayed for almost three years by political infighting and the country's uncertain international status, takes off next month with the sale of its renowned tobacco industry.

In response to pressure from the World Bank and the International Monetary Fund to speed up structural reforms, the former Yugoslav republic has undertaken to dispose of more than 900 state-controlled and "socially owned" enterprises - where workers and managers hold a majority of shares - by December.

The government has appointed Barents Group of the US as its adviser on the

tobacco privatisation, which is expected to produce revenues of at least \$50m. Bids are due in mid-March for three tobacco processing plants and a trading company, Makedonija Tabak, to be sold individually or as a group. British American Tobacco, R.J. Reynolds, Philip Morris and Rothmans - long-standing buyers of Macedonian tobacco - are among prospective bidders, according to officials at Macedonia's privatisation agency.

Mr Rudi Lazarovski, of Cooper's & Lybrand in Skopje, says: "The tobacco companies need radical restructuring but they're in better shape than other companies on the privatisation list."

The government hopes that a successful sale will encourage



foreign investors to bid for food-processors, hotel and tourism companies and textile manufacturers slated for disposal this year.

Macedonia's struggle for international recognition after the break-up of federal Yugoslavia, together with fears that the conflict in Bosnia would spread south, have deterred potential investors.

Concern over its stability gave the ex-communists who dominate the coalition government an excuse to postpone privatisation, to the irritation of the liberal faction, committed to a market economy.

Mr Jane Miljovski, finance minister, says: "We had problems with putting legislation in place and we have to accept that we're not on anyone's list of attractive places to invest. But the tobacco sale should set the ball rolling."

Proceeds from privatisation will go towards writing down

Russia a partial truce in Chechnya

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Virginia Marsh reports on efforts in Atlanta to tackle the grievances of the 1.6m Hungarian minority

DE-04 - PT 141.2

NEWS: THE AMERICAS

Optimism on economy tempered by less reassuring long-term forecast

White House predicts 'soft landing'

By Michael Prowse
in Washington

The White House's latest economic forecast, published yesterday, is a mixture of short-run optimism and long-run pessimism.

After unexpectedly rapid growth last year, the economy is now poised for a "soft landing", said Ms Laura Tyson, chairman of the president's council of economic advisers. There is little danger of either a surge in inflation or a recession. Growth will instead glide down to a rate consistent with the economy's underlying growth of industrial capacity.

This comforting scenario will allow the Federal Reserve to start cutting short-term rates early next year, to about 5.5 per cent against 6 per cent today.

As growth slows, argues Ms Tyson, financial markets will stop worrying about inflation and longer term yields will drop too.

The White House expects yields on 10-year Treasury notes to fall to about 7 per cent by 1997.

Because the economy will be purring along at precisely the

US ECONOMY - Administration Forecast						
	1994 (actual)	1995	1996	1997	1998	2000
Percent change fourth quarter to fourth quarter						
Real GDP	4.0	2.4	2.5	2.5	2.5	2.5
GDP implicit deflator	2.3	2.9	2.9	3.0	3.0	3.0
Consumer Price Index	2.6	3.2	3.2	3.2	3.1	3.1
Calendar year average						
Unemployment rate %	6.1	5.5-5.8	5.5-5.8	5.5-5.8	5.5-5.8	5.5-5.8
Interest rate, 91-day treasury bills %	4.3	5.9	5.5	5.5	5.5	5.5
Interest rate, 10-year treasury notes %	7.1	7.9	7.2	7.0	7.0	7.0
Nonfarm payroll employment (millions)	113.4	116.7	118.3	120.1	121.7	123.4

* Preliminary

Source: Council of Economic Advisers, Department of the Treasury, and Office of Management and Budget.

growth rate consistent with its long-run potential, the jobs rate is expected to fluctuate in a narrow band (5.5 per cent to 5.8 per cent) around its current level. And since capacity utilisation rates stabilise at about current levels, inflation rises only modestly - to just over 3 per cent against 2.6 per cent last year.

If this seems too good to be true, the CEA's longer-term projections are less reassuring. Ms Tyson and colleagues are deeply sceptical of Wall Street claims that corporate restructuring in recent years has substantially increased the under-

lying rate of productivity growth - the motor that powers increases in living standards. While conceding the jury is still out, the White House concludes there has been, at most, a "slight improvement".

Since 1991, annual growth of productivity (output per hour in non-farm businesses) has averaged an impressive 2 per cent, twice that between 1973 and 1987. But the CEA says this is mostly a cyclical rebound, reflecting the recovery from recession, comparable with that which occurred between 1982 and 1985.

Since 1987, when resource utilisation was similar to that today, productivity growth has averaged only 1.2 per cent, against 0.9 per cent between 1978 and 1987. If the breakpoint chosen is 1986, rather than 1987, little or no improvement is visible.

Taking longer time periods, the White House sees even less evidence of a productivity miracle. Since 1978 annual productivity growth has averaged 1 per cent a year, against 1.7 per cent for the period 1973-1978 and 2.8 per cent for the period 1963-1972.

According to Ms Tyson,

these productivity trends imply that the sustainable rate of economic growth is at most 2.5 per cent a year, rather than the 3 per cent claimed by some analysts in the private sector.

Indeed, she suggests this may be an overestimate. Growth has averaged only 2.1 per cent a year since the start of 1983, when the jobs rate was at about the same level as now. Since the comparison is between periods when resource utilisation was similar, this should be a good proxy of the economy's underlying growth potential.

Given its scepticism about long-run growth prospects, it is perhaps surprising that the CEA believes interest rates can be lowered next year. The logic of Ms Tyson's position is that monetary policy should be tighter, rather than looser, because recent growth has been even further above potential than most analysts realised.

Economic Report of the President 1995, US Government Printing Office, Washington DC.



A soldier in front of a mural of national hero Emiliano Zapata in Chiapas

Zedillo faces defeat in state election

By Leslie Crawford
in Mexico City

Mexico's centre-right opposition National Action Party (PAN) yesterday claimed a sweeping victory in Sunday's state elections in Jalisco, saying electors had turned out in force to deliver a protest vote against President Ernesto Zedillo's two-month-old government.

With more than half the ballots counted, electoral authorities said the PAN was leading with 54.5 per cent of the vote, followed by Mr Zedillo's ruling Institutional Revolutionary Party (PRI) with 35.9 per cent.

The left-wing Revolutionary Democratic Party (PRD) had about 3 per cent.

An estimated 70 per cent of the electorate in Jalisco - Mexico's second most populous and prosperous state - turned out to vote. If the final results, to be published next Sunday, ratify the PAN's triumph, it would mark only the fourth time the PRI has lost a state governorship in its 65 years of unbroken national rule.

"At last citizens have lost their fear of change," said Mr Alberto Cardenas Jimenez, the PAN's candidate for state governor. He said the election day had been peaceful and orderly, with few reports of irregularities.

The PRI had been expected to suffer badly as a result of the economic crisis triggered by the devaluation of the peso in December. Local factors, such as the rise in drug-

related crime in Guadalajara, the capital of Jalisco and Mexico's second largest city, also contributed to voters' disillusionment with the ruling party.

The opposition victory, however, may come as a blessing in disguise for Mr Zedillo. "It is a paradox, but the ruling party's defeat in Jalisco will strengthen President Zedillo's stature with all Mexicans," said Mr Vicente Licona, a pollster with Louis Harris-Indemec.

The president has cast himself as a reformer of Mexico's fraud-tainted electoral system and, by honouring the results

of the Jalisco vote, he is likely to maintain the allegiance of the conservative opposition to a landmark accord on political reform signed by Mexico's mainstream parties last month.

A PAN victory dissipates the threat of violent post-electoral protests in Jalisco, at a time when contested results in the oil-rich state of Tabasco and an army crackdown against Zapatista rebels in Chiapas are taxing Mr Zedillo's leadership. The PAN is the only opposition party to have applauded the president's offensive in Chiapas.

The PRD's criticism of the Chiapas crackdown is expected to become more strident following its crushing electoral defeat in Jalisco.

The PAN hopes its triumph in Jalisco will lead to a string of successes in the remaining five state races across the country this year. Mr Zedillo, however, is expected to come under greater pressure from his own party to improve the government's political and economic management.

Mexico's financial markets reacted negatively yesterday to the PAN's apparent defeat in Jalisco and the prospect of a protracted guerrilla war in the southern state of Chiapas. The stock market was down 1.26 per cent in midday trading, while the peso weakened to 5.59 against the dollar, against 5.55 on Friday's close. Grappling with lower peso, Page 20

White House advisers warn on surge in US government's medical spending

Healthcare costs 'key to balanced budget'

By George Graham
in Washington

The US federal budget would be balanced by 2003 if healthcare costs could be kept to the same rate of inflation as the rest of the economy, the White House council of economic advisers says in its annual report, issued yesterday.

The report emphasises that "obviously it is unrealistic to anticipate such a sharp change in healthcare spending trends," which are currently rising by over 9 per cent a year, but argues that the projection helps to pinpoint the real problem in tackling the continuing budget deficit.

Ms Laura D'Andrea Tyson,

who chairs the three-member council, said the trend showed why setting an arbitrary goal of balancing the budget by

Ageing populace will contribute to rapid expansion of medical costs

2002, as the Republican-dominated Congress is seeking to do through an amendment to the constitution, is not the right approach to deficit reduction.

"My suggestion is that the next right policy goal after this budget is to do healthcare reform," she said.

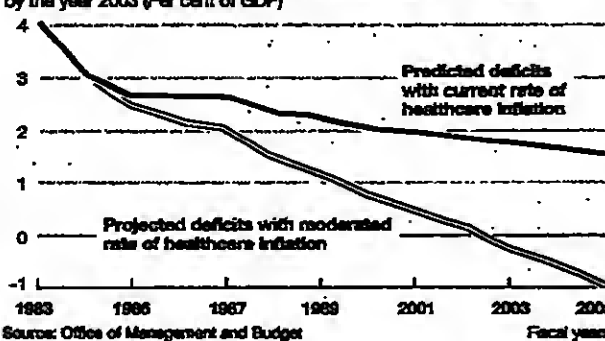
Ms Tyson added that only comprehensive reform of the entire healthcare system would bring the desired results, since partial measures such as a cap on federal medical spending would just result in costs being shifted to the private sector.

The Clinton administration's budget for 1996, submitted to Congress last week, has been criticised by Republicans for ducking the hard work needed to bring the deficit down, particularly by avoiding the fast growing entitlement programmes of Medicare and Medicaid, which provide government healthcare benefits to the elderly and the poor respectively.

The ageing of the US popula-

Curbing healthcare costs

If per beneficiary costs of Medicare and Medicaid rose only at the rate of growth of nominal per capita output, the federal deficit would vanish by the year 2003 (Per cent of GDP)



Source: Office of Management and Budget

tion as baby boomers begin to retire is expected to contribute to the rapid expansion of government medical costs.

Medicare covers primarily those over 65 while Medicaid spending, the White House report says, is increasingly a programme for elderly people needing nursing-home care,

which is not generally covered by Medicare.

Medicare spending is expected to grow at an average annual rate of 9.1 per cent, while growth in Medicaid spending is expected to average 9.3 per cent - around three times the general inflation rate.

Argentina may act on bank deposits

Mr Roque Fernandez, Argentina's central bank president, said yesterday he was considering blocking banks from having more than 0.5 per cent of deposits mature on any single day to avoid liquidity problems. Reuter reports from Buenos Aires.

"In the future, we might have a timetable so that deposits mature in an orderly fashion. Banks will have to follow some rules, they may be limited to having a maximum of 0.5 per cent of their total deposits maturing on the same day," Mr Fernandez said.

However, only 5 per cent of the local banking sector could face liquidity problems and the banking sector at large was not in any danger, he said.

The Argentine banking sector has been shaken by talk of its future in an orderly fashion. Banks will have to follow some rules, they may be limited to having a maximum of 0.5 per cent of their total deposits maturing on the same day," Mr Fernandez said.

So far only one merchant bank, Extrader, has been closed and three other institutions have been suspended - though one, Finanzsur, has now had its 30-day suspension lifted.

Goldman Sachs fined

The New York Stock Exchange said yesterday it had fined Goldman Sachs \$250,000 for violating several exchange rules between 1990 and 1992, Reuter reports from New York.

The exchange said Goldman failed to establish procedures for supervising and controlling trading of equities for institutional customers and for its own accounts.

The NYSE said Goldman executed trades for proprietary accounts "at prices more favourable than prices assigned to institutional customers". It also said that for certain trades, Goldman did not make records of orders and order tickets. As part of the settlement, Goldman will review systems and procedures, the NYSE said. Goldman declined comment.



If the rainforests are being destroyed at the rate of thousands of trees a minute, how can planting just a handful of seedlings make a difference?

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The *Markhamia* trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced. These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

New tracts of tropical forest would then have to be cleared every two or three years.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.

WWF World Wide Fund For Nature
(formerly World Wildlife Fund)

International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN
WE GAVE THEM A NURSERY.

Aid slashed for Russian pullout from Baltics

By George Graham

President Bill Clinton's promise last July of more aid to help persuade Russia to withdraw its remaining troops from the Baltic republics has been called into question by the new Republican majority in Congress.

A House of Representatives committee has slashed the money, which Mr Clinton offered President Boris Yeltsin at the Group of Seven summit in Naples last year to pay for housing of Russian officers repatriated from the Baltics, in order to offset extra costs run up by the Pentagon last year in operations such as the restoration of President Jean-Bertrand Aristide to Haiti.

The Clinton administration had asked Congress for a supplemental budget of \$2.6bn to pay for troop deployments in Haiti, Kuwait, Bosnia and South Korea.

Such supplemental requests are usual, because the annual Pentagon budget includes no contingency fund, so any military operation eats into money that would otherwise pay for training and maintenance.

Although the House appropriations committee voted to give the administration \$670m more

than it had asked for, it decided to pay for the increase by making cuts in a long list of accounts favoured by the administration - both within the defence budget and in other areas.

Some of the savings come from weapons projects that the Pentagon has already cancelled, but the Republican majority on the appropriations committee also voted to cut \$150m intended for environmental clean-ups at military bases and \$502m from a cherished Clinton programme to encourage the development of dual use technologies with both military and commercial applications.

Persuading Mr Yeltsin to withdraw all remaining Russian troops from the Baltics by the end of August last year is one of the Clinton White House's proudest foreign policy achievements, which President Lennart Meri of Estonia described as "dismantling the last ruins of World War II in Europe".

But the difficulty the Clinton administration has had dealing with Congress on this relatively small supplemental defence spending bill is expected to presage even more difficult fights when the full defence budget for 1996 is considered later this year.

Gingrich rules out running

By Jurek Martin in Washington

Congressman Newt Gingrich, the Speaker, yesterday said he had ruled out running for president next year because "I want to focus on what I'm doing" in the House of Representatives.

Speaking in Smyrna, Georgia, he said he had thought seriously about entering the race for the Republican nomination over the weekend after former vice president Dan Quayle took himself out of consideration last week, but had decided against it.

Media speculation about Mr Gingrich's ultimate ambitions has flickered intermittently since he became Speaker early last month. The subsequent success in the House - though not yet in the Senate - of parts of the Republicans' Contract with America programme, including passage of the balanced budget constitutional amendment, the line-item veto

and new anti-crime legislation, has kept him very much in the headlines.

Mr Gingrich himself had previously discouraged such musings. But the withdrawal of Mr Quayle, a favourite of conservatives, as well as that of two Republican stalwarts, Mr Dick Cheney and Mr Jack Kemp, seems to have given him pause to wonder.

All three cited the burden of heavy fundraising as a reason for not going ahead. So popular is Mr Gingrich among wealthy conservatives this might have proved less of an obstacle for him, as it has so far for Senator Phil Gramm of Texas. But Mr Gramm is widely viewed as too abrasive and partisan to win a presidential election.

Senator Robert Dole, the majority leader and nominal front runner at this stage, can probably muster the necessary \$20m-plus in initial campaign finance from a wider variety of sources.



Newt Gingrich: wants to focus on House of Representatives

سكرا من الامم

Japanese credit union to sue former officials

By Eniko Teraszono in Tokyo

A small Japanese credit union bailed out by the authorities in December yesterday alleged that illegal transactions by former officials of the group had caused its financial problems.

Mr Hisayasu Noguchi, president of Tokyo Kyowa Credit Union, one of two credit unions - the other was Anzen Credit Bank - rescued by the authorities, said he would file civil and criminal charges against former managers of both credit unions for breach of trust.

The Tokyo district prosecutors, which are said to have started a preliminary inquiry,

are expected to reinforce their investigations after Mr Noguchi's announcement, fuelling the controversy surrounding the public bailout of the two unions. Mr Noguchi announced the legal action yesterday at a meeting where credit union members voted to liquidate the organisation.

This latest development is likely to increase criticism of the Bank of Japan, the central bank, and the Ministry of Finance, which jointly mapped out the publicly funded bailout for the two credit unions.

Tokyo Kyowa and Anzen Credit Union have had debts of more than ¥100bn (US\$500m) and

are virtually insolvent. The two credit unions will be liquidated on March 20. Their assets will be shifted to Tokyo Kyowa Bank, which was set up by the Bank of Japan, private banks and the Tokyo metropolitan government to manage assets and operations of the two failed credit unions.

Tokyo Kyowa is to be capitalised at ¥40bn, comprising ¥20bn from the Bank of Japan and ¥20bn from private banks. While the financial authorities have stressed the need for the rescue to maintain order in the country's financial system, the two credit unions' lack of

status and the unclear decision-making process for the state rescue have prompted a public outcry.

Tokyo Kyowa and Anzen have been bought to their knees by mounting bad loans to EIE International, an alleged property developer led by Mr Harunori Takahashi, who was also the former president of Tokyo Kyowa until last December. Of the ¥100bn in bad loans for the two credit unions, EIE companies are said to account for some ¥50bn.

Loans to EIE - known for its many domestic and international speculative development projects - were withheld by its

banks, including Long Term Credit Bank, its main creditor, in 1993. Questions over whether taxpayers' money should be used to cover problems stemming from speculative investments by a private organisation have been raised by politicians.

Meanwhile, several leading politicians could be implicated in the controversial decision to support the bailout. Mr Takahashi's links with politicians belonging to both the ruling and opposition camps are extensive.

The All-Japan Prefectural and Municipal Workers Union, a support group for Mr Tomi-

ichi Murayama, the prime minister, was last week named among the credit unions' leading institutional depositors, while members of the ruling party have focused on alleged links between Mr Takahashi and officials of the New Frontier party, the leading opposition.

Ruling party and opposition MPs on the parliamentary budget committee, where the rescue was discussed last week, have agreed to ask the Finance Ministry to disclose the list of depositors.

The ministry, which opposed such a move, has until tomorrow to respond.

ASIA-PACIFIC NEWS DIGEST

Australia backs off carbon tax

Australia's federal government has backed away from a "carbon tax" as a way to encourage industry to reduce greenhouse gas emissions. The federal environment minister's office confirmed yesterday that the measure - heavily attacked by both industry and some state governments - would not be pursued in cabinet later this month. Payment under the tax would have been linked to the amount of carbon dioxide gas emitted, and supporters of the levy argued it would help Australia meet its international obligations towards reducing carbon dioxide emissions, believed to be a cause of global warming. Australia has already agreed to stabilise carbon dioxide emissions at 1990 levels.

Although government ministers have blown hot and cold on the levy, Senator John Faulkner, the environment minister, was understood to be preparing a cabinet submission which included a potential carbon tax. However, this prompted an outcry from businesses, and in recent days, state governments in Queensland and Victoria have also said that they would not support such a move. *Nikki Tai, Sydney*

China whispers: 'After Deng'

An influential limited circulation newspaper has set Beijing abuzz by printing the long-taboo words "after Deng Xiaoping" in a front-page story. Officials and analysts said yesterday the appearance of the phrase in Friday's *Reference News* could not have been an oversight and showed the communist government to be preparing the public for the 90-year-old patriarch's death. "This is a very clear and important signal," a central government official said. *Reference News*, sold at many newsstands despite being a secret "internal publication", is a daily compilation of foreign news reports, many about China, prepared by the official Xinhua news agency for government officials.

The words appeared in a Reuters dispatch from Washington in which President Clinton's chief China adviser Winston Lord said a looming trade war over copyright piracy in China - and Mr Deng's death - would not affect the basic US policy of broadly engaging Beijing. *Reuters, Beijing*

Full Philippine bank licence

For the first time in nearly 50 years, Manila has granted full banking licences to foreign institutions. Mr Gabriel Singson, Philippine central bank governor, yesterday said Manila would decide within the next six months whether the banking sector would be further opened to foreign competition. The 10 banks which can set up full branches are Australia-based ANZ Bank, Development Bank of Singapore, Korea Exchange Bank, Japan's Fuyo Bank and Bank of Tokyo, Bangkok Bank of China, ING Bank of the Netherlands, Germany's Deutsche Bank and US-based Chemical Bank. The new banking law is a key element of President Fidel Ramos's two-year-old reform programme. *Reuters, Philippines*

Singapore tourism at record

Singapore's tourist arrivals hit a record high of 6.5m in 1994 and a new peak is expected this year. Tourist arrivals grew 7.4 per cent in 1994, led mainly by higher numbers of Asian and US visitors, said Mr Tan Chin Nam, chief executive of the Singapore Tourist Promotion Board. The arrivals are expected to grow by 7 to 7.5 per cent in 1995, he said. Average occupancy rate in 1994 was 86.6 per cent, the highest in 10 years and up 3.2 percentage points from 1993. Room rates averaged S\$146.20 (US\$44) in 1994, a 5.2 per cent rise from 1993 and a reversal of two years of declines. *Reuters, Singapore*

Italian model offered to India

Italian small and medium-sized enterprises could provide a model for the successful development of India's industrial economy, according to a new report prepared to coincide with this week's Indian Engineering Trade Fair. Italy is the "partner country" for the fair, which opened in New Delhi at the weekend, and Italian businessmen and academics will take the opportunity to explain the strengths and weaknesses of Italy's small and medium-sized companies.

A report prepared by Nomisma, the Bologna-based research group, and the UN Industrial Development Organisation says the Italian experience is especially relevant for "countries which need to develop a dynamic and competitive industrial apparatus". The growth of Italian small businesses has been one of the most important factors for Italy's recent economic growth, and the report says the Indian situation contains the seeds of similar development. *Andrew Hill, Milan*

Push to bridge gap in Taiwan-HK air talks

It was never going to be easy, so close to Hong Kong's 1997 handover to China, to renew a "private" agreement that provides for air services between Hong Kong and Taiwan.

The present agreement - between Cathay Pacific, Hong Kong's international carrier, and China Airlines (CAL), Taiwan's national airline - expires in April, but talks

Talks have made little progress, write Simon Holberton and Laura Tyson

designed to extend it for five more years have made little progress since starting a year ago. There is no question of air services being suspended between the two cities, but unless a breakthrough occurs, Cathay and CAL will have to devise *ad hoc* arrangements to maintain air links. "Services will not stop," one Cathay official said. "That's not in anyone's interests."

For the past 20 years the Cathay-CAL agreement has been periodically renewed without creating a ripple of interest outside the world of aviation. But air service agreements have the capacity to grow into much more than just flying people from point A to point B; this is especially so when it concerns the three

parts of China; Hong Kong, Taiwan and China proper.

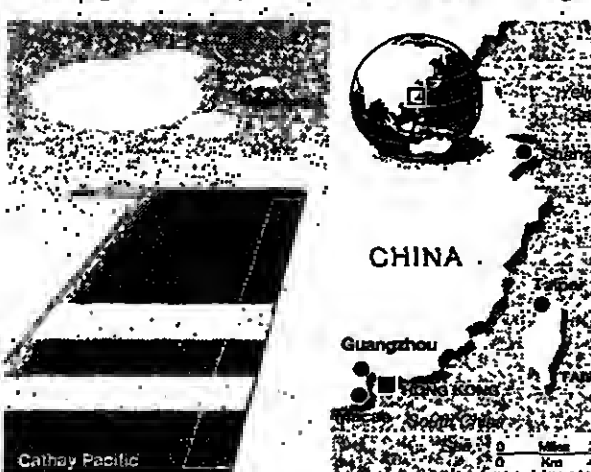
Behind the scenes in the present Hong Kong-Taipei talks is the brooding figure of Beijing, which reserves the right to bless any deal Cathay signs with the Taiwanese. The Chinese government regards Taiwan as a part of China ruled by a renegade regime; this has held up a clutch of air services accords Hong Kong would like to sign with third countries before 1997.

"The Taiwan issue has been one of the factors that has slowed down China's willingness to authorise agreements between Hong Kong and third countries," a British foreign office official familiar with the subject says. "The Chinese regard future air links between Hong Kong and Taiwan as a bridgehead - an internal flight. It stretches reality, but in theory they have a point."

The Taiwanese are subject to pressures of a different sort. The government is under fire from politicians, the Fair Trade Commission, which looks at competition issues, and consumer groups to cut fares. Consumer groups claim the route is one of the world's most expensive.

Leading the charge is EVA Air, an airline owned by the Evergreen group, one of the world's largest transport groups. It is exerting pressure on Taiwan's ruling Kuomintang government to open the route. By the end of this year, EVA will have a fleet of 25 aircraft. It has incurred substantial losses due to start-up costs (losses last year were T\$1.2bn (US\$2m) against T\$1.1bn in 1993), and it is anxious to gain access to the "golden route", as the Taipei-Hong Kong route is known.

Cathay and CAL need for a breakthrough



Precise figures are not available but Cathay concedes that in terms of profits the Hong Kong-Taiwan routes are important to the airline. As far as CAL is concerned the route is believed to be one of the few profitable flights it operates. Both airlines have an interest in keeping the status quo.

"We are happy to sign a commercial agreement with China Airlines and EVA Air," a Cathay official said. "But we have an agreement with China Airlines. If there wasn't an EVA Air factor, we would have signed another agreement with China Airlines. But until we resolve the problems of shared capacity the talks are stalled."

The point about shared capacity is simple. Cathay's position is that an equal number of seats should be exchanged between Hong Kong and Taiwanese carriers. Cathay will not agree to a situation where China Airlines and EVA Air each, for example, have 100 flights a week and Cathay has 100 flights.

At present, Cathay and CAL each fly 105 flights a week between Taipei and Hong Kong. In Taiwan and Hong Kong, The Hong Kong airline's position remains that if another Taiwanese carrier is to fly the route, it will have to share CAL's rights.

In an apparent attempt to bridge the gap, Mr Tsai Ching-yen, Taiwan's head of civil aviation, suggested last week that Cathay might sign an air services pact with the Taiwan Airlines Association, the airlines' industry group. This would allow the association to parcel out access to the route to carriers in addition to CAL.

Some analysts suggest Beijing-Taipei politics are the cause of the impasse.

This view holds that the main sticking point is Mr Chang Kung-ia, EVA's owner and the chairman of the Evergreen transport group, and his alleged support of Taiwan independence and the Democratic Progressive party (DPP), the main opposition to the Kuomintang. China will prevent

Taiwanese plan city to boost Vietnam's economy

Taiwanese investors are planning a multi-billion-dollar city south of Ho Chi Minh City to transform Vietnam's dynamic but crumbling business capital in the 21st century, *Reuters* reports from Ho Chi Minh City.

Saligon South, as the project is called, involves 2,600 hectares of science parks, universities, a business and financial centre, and shops, warehousing and office areas linked by a ring road to the port. Total investment could eventually amount to \$600m (US\$400m). Saigon South "may

become the most desirable international business centre in South-East Asia", developer Phu My Hung Corporation said.

All that is visible at the moment is the seed investment, the Tan Thuan Export Processing Zone (EPZ), shaping up as the most successful of six EPZs in Vietnam. Central Trading and Development (CT&D), controlled by Taiwan's ruling Kuomintang party, launched the zone with investment of \$80m as majority partner in a 70/30 joint venture with the Ho Chi

Minh City People's Committee, the local authority.

The Saigon South concept started with a \$422m ring road round the city's south side linking Tan Thuan with Vietnam's main north-south highway. Work is to start next April and will take seven years.

Premier Vo Van Kiet approved the project last December and the developers are starting work on the new city centre and a warehouse complex in the west. This first phase should be ready in seven years. The

whole project will take up to 15 years.

Infrastructure is a major problem for Vietnamese projects, and CT&D is building its own \$200m, 675MW power station for Tan Thuan, at Hiep Phuc, 15km south of the zone. The first phase is due for completion by 1997.

Two-thirds of the walled-off 300 hectare EPZ has been levelled since the February 1992 ground-breaking ceremony, and 53 foreign investors have paid deposits for leases covering 56 hectares, Mr Y Young, marketing vice-president of CT&D's Watson

Overseas Development Company, said. All the companies are Asian.

The zone's managers say EPZs offer risk-free investment to access Vietnam's low-cost labour. Critics say rents are too high to attract investors.

"Excluding Tan Thuan EPZ, the construction process has been slow," the semi-official Vietnam Investment Review said. Apart from Tan Thuan, one more EPZ is being built in Ho Chi Minh City and others have been licensed in Hanoi, Haiphong, Danang and Can Tho in the Mekong Delta.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

■ UNITED STATES					
	Narrow Money (%)	Broad Money (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1986	13.5	8.3	6.49	7.87	3.43
1987	11.8	8.5	8.82	8.38	3.12
1988	4.3	5.2	7.95	6.84	3.61
1989	1.0	3.8	8.98	6.48	3.43
1990	8.7	5.3	6.08	5.54	3.60
1991	5.9	3.3	5.87	7.85	3.21
1992	12.4	2.4	3.75	10.0	2.85
1993	11.8	1.4	3.22	5.86	2.78
1994	6.2	1.8	4.86	7.07	2.86
1st qtr 1994	8.8	2.4	3.82	6.06	2.78
2nd qtr 1994	7.6	2.3	4.40	7.07	2.92
3rd qtr 1994	5.1	1.8	4.67	7.31	2.87
4th qtr 1994	5.0	1.3	5.85	7.83	2.91
January 1995	10.0	2.3	3.49	5.97	2.74
February 1995	8.6	2.7	3.64	6.47	2.80
March	6.1	2.8	4.05	6.54	2.89
April	7.1	2.2	4.54	7.17	2.81
May	6.6	1.8	4.57	7.08	2.89
June	6.2	2.1	4.75	7.28	2.91
July	5.1	1.6	4.64	7.29	2.84
August	4.2	1.6	4.01	7.44	2.85
September	3.1	1.2	5.49	7.72	2.87
October	2.2	0.8	5.81	7.94	2.91
November	1.7	0.8	6.26	7.81	2.96
December 1995	2.2	0.8	6.28	7.78	2.92

■ JAPAN					
	Narrow Money (%)	Broad Money (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1986	6.9	8.2	5.12	5.34	0.84
1987	10.5	11.5	4.15	4.85	0.85
1988	6.1	6.4	4.77	4.54	0.84
1989	4.1	10.6	5.31	5.22	0.48
1990	2.6	8.5	7.62	6.91	0.85
1991	6.2	2.0	7.21	6.37	0.87
1992	3.5	4.3	5.38	1.00	0.78
1993	4.0	1.4	2.83	4.18	0.73
1994	5.4	2.9	2.12	4.20	0.78
1st qtr 1994	4.7	1.8	2.05	3.68	0.82
2nd qtr 1994	5.2	1.5	2.07	4.05	0.78
3rd qtr 1994	5.6	2.1	2.07	4.74	0.84
4th qtr 1994	6.8	2.6	2.23	4.58	0.78
January 1995	11.0	11.8	5.91	5.67	1.71
February 1995	10.5	11.4	5.84	5.27	1.74
March	11.8	10.6	5.81	4.83	1.68
April	11.0	10.7	5.62	4.79	1.67
May	11.3	10.0	5.07	5.05	1.65
June	9.7	8.0	5.97	6.90	1.78
July	10.1	8.1	5.90	7.10	1.74
August	9.2	8.3	5.07	7.58	1.78
September	8.8	7.3	5.22	7.54	1.84
October	6.5	6.2	5.21	7.46	1.82
November	5.2	5.4	5.44	7.79	1.83
December 1995	5.18	5.75			

■ ITALY					
	Narrow Money (%)	Broad Money (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1986	10.5	8.2	13.26	11.47	1.41
1987	10.4	9.8	11.24	10.59	1.94
1988	6.8	11.3	10.54	12.54	2.71
1989	7.1	8.2	12.41	12.65	2.48
1990	9.3	9.1	11.88	11.87	2.84
1991	7.5	8.0	11.83	13.20	3.45
1992	6.7	7.5	13.88	13.29	3.83
1993	4.6	7.1	10.51	11.20	4.25
1994	6.7	5.7	8.48	10.56	1.87
1st qtr 1994	7.8	7.7	8.42	8.80	1.80
2nd qtr 1994	7.3	7.3	7.88	8.54	1.54
3rd qtr 1994	8.2	5.0	8.58	11.42	1.58
4th qtr 1994	8.8	3.0	8.82	12.11	1.75
January 1995	7.4	7.8	8.37	8.73	1.74
February 1995	8.6	8.5	8.43	8.48	1.77
March	9.2	8.6	8.03	8.67	1.58
April	7.2	7.2	7.80	9.28	1.49
May	6.3	6.3	8.03	10.46	1.57
June	7.9	6.4	8.43	10.70	1.55
July	6.8	6.3	11.49	11.54	1.63
August	8.8	6.8	12.03	12.61	1.81
September	7.8	6.7	12.06	12.71	1.73
October	3.9	2.9	8.68	12.04	1.74
November	3.5	2.7	6.08	12.52	1.79
December 1995	6.08	6.28	1.68		

■ UNITED KINGDOM					
	Narrow Money (%)	Broad Money (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield
1986	4.0	15.4	11.02	9.97	4.35
1987	4.7	15.2	9.77	9.52	3.60
1988	6.7	17.3	10.41	8.89	4.48
1989	5.4	17.5	10.55	8.48	4.53
1990	5.3	18.1	14.82	11.53	5.07
1991	2.4	7.9	11.58	10.04	4.83
1992	2.4	5.1	8.73	9.05	4.99
1993	4.4	3.8	8.59	7.40	4.83
1994	6.4	5.0	5.97	8.00	3.94
1st qtr 1994	5.8	5.4	5.31	8.72	3.57
2nd qtr 1994	5.4	5.4	5.23	8.12	3.50
3rd qtr 1994	5.7	4.3	5.56	8.57	4.03
4th qtr 1994	7.0	4.4	8.13	8.50	4.14
January 1995	5.4	5.4	5.27	6.81	3.48
February 1995	5.6	5.6	5.23	7.29	3.74
March	6.0	5.5	5.29	7.55	3.67
April	6.2	5.2	5.38	7.86	3.76
May	6.9	5.5	5.18	5.54	3.16
June	6.8	4.8	5.29	5.88	3.41
July	6.3	4.8	5.38	6.82	3.84
August	7.2	4.8	5.40	7.20	4.20
September	7.1	7.3	4.1	5.98	4.71
October	7.1	4.5	8.13	8.58	4.14
November	6.7	4.5	8.48	8.53	4.23
December 1995	6.4	4.6	8.64	8.96	4.23

NEWS: INTERNATIONAL

Peres insists on security link to peace

By Julian Ozanne in Jerusalem

Israel said yesterday any progress in peace talks with Palestinians was directly linked to tangible security measures taken by the Palestinian self-rule authority against extremists who attack Israelis.

Mr Shimon Peres, Israeli foreign minister, said in Washington Israel was "waiting to see the Palestinian performance against terror and that will reopen a continuation of negotiations."

Mr Peres said Israel had presented specific security demands to the Palestinians. The Israeli public has been subject to attacks by Palestinian groups opposed to the peace agreement.

Israel officials said the security measures included increased Palestinian policing, emergency courts to prosecute extremists involved in attacks, granting extradition of suspects to Israel, a standing committee to fight extremists, and a determined effort by Palestinian leaders publicly to condemn the attacks.

"We said the things would be examined not on the basis of their being uttered but their being done, because without this we won't be able to return to normalising relations," Mr Peres said.

Mr Peres' remarks came despite Israel's agreement with the Palestinians in Washington on Sunday to negotiate promptly agreements to redeploy Israeli troops in the occupied West Bank and to hold Palestinian elections.

His statement underlined a widespread belief in Israel that Sunday's meeting between Israel, Syria, Jordan and the PLO, hosted by US President Bill Clinton, had not achieved a breakthrough in the stalled Israeli-Palestinian peace process.

The Jewish state has maintained a three-week closure of its borders with the West Bank and the Gaza Strip, tantamount to an economic block-

ade, as a way of piling pressure on Mr Yasser Arafat, Palestinian leader, to meet Israel's security demands.

Hundreds of Palestinians yesterday marched through the streets of Gaza City demanding a lifting of the closure which prevents tens of thousands of Palestinian breadwinners travelling to their jobs in Israel.

Mr Mohamed Qudwa, president of the Gaza chamber of commerce, said the closure was costing the Strip \$4m (\$2.5m) a day in lost wages and trade. "If the closure continues for another week, there will be dangerous repercussions which will jeopardise the whole peace process," he said.

An easing of the closure is due to be discussed when Mr Yitzhak Rabin, the Israeli prime minister, meets Mr Arafat at the Israeli-Gaza border on Thursday. But Israeli officials said Mr Rabin was unlikely to make any dramatic gestures because the closure is popular in Israel at a time when public support for Mr Rabin and the peace process is at an all time low.

The officials also said Israel believed that the pressure on Mr Arafat caused by the closure and the suspension of peace talks had proved effective in getting Palestinian and Arab acceptance of Israeli security concerns.

Nevertheless, Israel and the PLO yesterday said they had made progress on the detailed framework for Palestinian elections. Mr Yoel Singer, Israel's legal expert in peace talks, said the two sides met yesterday in Jericho and agreed there would be two ballot papers, one for the Palestinian council and one for direct election of the chairman of the council.

Mr Singer said many issues had yet to be resolved but the two sides would work "seriously and quickly" to formulate a detailed election agreement. However, the greater obstacle remains how to reach agreement on an Israeli troop withdrawal.

Kinshasa slips down road to isolation

Michela Wrong on the implications of Zaire's crumbling transport network

The truck driver was standing by the side of the road, his shorts spattered with the red dirt of Africa.

He had spent three nights sleeping in his cabin, part of a queue of 80 trucks bogged down in a one-kilometre mud slick, waiting for a tractor to tow him to dry land. Part of the suspension had snapped in the process, so now he was hitching a lift to the nearest town, hoping to find the piece that would allow him to complete the nightmarish trip to Kinshasa.

Two years ago, the journey from Zaire's port of Matadi to the capital took five hours. Bored expatriates would head for Mutanda, site of perhaps the world's most unexploited beaches, for long weekends.

Nowadays the 350km trip can take anything up to five days.

It is a tooth-rattling, exhausting obstacle course through lakes of orange slime, past trapped vehicles being worked on by sweating crews, around huge canyons where the rain has swept the road away.

Nobody gets their kicks on route nationale 1.

When Belgium granted independence in 1960 it left Zaire, a country the size of western Europe, with just 145,000km of roads. But they were in good repair: the legend goes that you could drive from Kinshasa to the southern city of Lubumbashi in a Volkswagen Beetle.

Since then the network has steadily disintegrated in what many local inhabitants believe has been a deliberate ploy by

The Kinshasa-Matadi road: a tooth-rattling, exhausting obstacle course



President Mobutu Sese Seko to reduce the central African state to a handful of isolated city enclaves, cut off from the outside world and each other.

The Rwanda Patriotic Front's rebel advance on Kigali would be impossible here - take away the roads and a coup is that much harder to engineer. Nobody can seize control of a nation whose unity exists only on paper.

Of the estimated 12,000km of road still in regular use, no stretch is more crucial than the Kinshasa-Matadi link and none has had more investment lavished on it.

The ageing railway between the two cities is plagued by a shortage of spare parts and the few functioning locomotives are prey to bandits. So the dried fish, wheat and beer that

form part of the staple diet of Kinshasa's 5m inhabitants must come by road in huge trucks that the road was never built for.

Drivers who used to make three round trips a week are lucky to complete one every 10 days. "I used to make \$2,800 (\$1,600) on every round trip and \$7,000 a week," says one driver. "With what repairs, bribes to soldiers and paying to be towed out of the mud, I now hardly make a profit during the rainy season."

When they eventually unload in Kinshasa, transporters must raise food prices to cover their costs. As prices rise, aid agencies are noting the first signs of malnutrition in the capital's children.

Meanwhile, produce piles up in Matadi, dubbed the most

expensive port in the world, as ships wait to be unloaded. Attention is focusing on the Mpozo bridge just outside the port, which shudders and sways as each lorry thunders past. "Once that bridge goes we might as well turn off the lights and go home, because the only way of getting produce into Kinshasa will be by air," says a coffee trader.

But the demise of route nationale 1 has implications beyond the strangulation of the capital. Mr Mobutu is pushing centrist prime minister Kengo Wa Dondo to stage elections in five months, calculating that early polls will catch the opposition unprepared and give him his best chance to win a popular mandate.

The briefest sortie out of Kinshasa past settlements

untouched by electricity, running water, television or radio, brings home the enormity of the task. "How on earth can you stage polls with the roads in this state?" asks a diplomat.

"You'd have to fly the ballot boxes in by helicopter. Even then it would take weeks for people to come in from outlying villages, if they ever got to hear about elections. Campaigning would be impossible and so would preventing massive fraud."

Mr Mwando Nsimba, minister for public works and a Kongo ally, agrees. "In the most optimistic scenario, I can't see the country's main roads being repaired for at least two years. If anyone tries to organise elections before then, it'll be in order to cheat."

He is trying to prise money out of the European Union and Kuwait for repairs, but foreign governments are wary of investing in a state sector notorious for its corruption.

His pessimism adds to a puzzling disparity between the level of funds spent on Zaire's roads and their continuing dilapidation. He recently suspended Mr José Endumbo, head of the office responsible for national road maintenance, because of queries over the whereabouts of a \$1.5m government grant.

Mr Endumbo's business interests are a source of some amusement in Kinshasa. He is a big shareholder in Express City, one of the many booming new airlines reaping the benefits of the collapse of the overland transport system.

President Nelson Mandela yesterday accepted an offer by Mr Allan Boesak to withdraw as South Africa's ambassador designate to the United Nations in Geneva. Mr Boesak, one of the most prominent campaigners against apartheid in the 1980s and a political ally of Mr Mandela, is being investigated by the Office of Serious Economic Offences.

The inquiry follows allegations by a Johannesburg law firm, acting on behalf of Scandinavian charities, that Mr Boesak had misappropriated substantial sums of money from his Foundation for Peace and Charity.

Mandela allows Boesak to withdraw

By Roger Matthews in Cape Town

President Nelson Mandela yesterday accepted an offer by Mr Allan Boesak to withdraw as South Africa's ambassador designate to the United Nations in Geneva. Mr Boesak, one of the most prominent campaigners against apartheid in the 1980s and a political ally of Mr Mandela, is being investigated by the Office of Serious Economic Offences.

The inquiry follows allegations by a Johannesburg law firm, acting on behalf of Scandinavian charities, that Mr Boesak had misappropriated substantial sums of money from his Foundation for Peace and Charity.

Mr Boesak announced yesterday that he was also to sell his Cape Town house to pay off the foundation's bank overdraft. He has denied any wrongdoing and said yesterday he remained ready to serve the government if asked.

Meanwhile, Mr Mandela's estranged wife Winnie, the deputy minister of arts and culture, sought to damp the row which had erupted over her criticism of the government of national unity. Mr Mandela had threatened to sack her if she did not retract her accusation that the government was doing more to placate whites than to redress the injustices of apartheid.

Mrs Mandela responded yesterday that she had not intended to insult or embarrass the government. All she had been trying to do, she said, was to reassure the black population that the government did still care about them.

"The impression of the people is that we neither care nor know about these things. I was trying to correct that perception. If in so doing I created a different impression, that was not my intention," said the leader, a copy of which was obtained by Reuters.

Senior African National Congress officials said earlier they expected Mrs Mandela to retract her remarks, but the letter stopped short of this.

UK to open Turkmenistan embassy this year

By Robert Corzine

Britain has also agreed to double the value of its export cover to Turkmenistan.

Members of the British delegation said they were convinced that Turkmenistan, the most southerly of the former Soviet republics, is determined to lessen its dependence on trade routes through Russia by opening up new links, including a railway, to the south.

The Turkmenistan government's priority is to develop the country's energy sector, which boasts natural gas reserves five times the size of those found off the UK. Mr Eggar said the

Turkmenis appeared determined to push ahead with a multi-billion dollar project to ship gas to Turkey via a pipeline through Iran. Financing the pipeline is likely to be problematic, however, because of the US government's resistance to large-scale investment in strategic sectors involving Iran.

Mr Eggar said there were no concerns about British companies becoming involved in such schemes.

The Turkmenistan government is also looking into the feasibility of exporting electricity to Turkey, a project with lower capital costs

than the natural gas scheme.

Chevron, the US oil company, is to cut sharply its capital spending on the Tengiz oil field in Kazakhstan. The company said the 1995 capital budget for Tengizchevroil, its 50:50 joint venture with the Kazakh state oil company, had fallen to \$50m (\$32m) compared with \$360m last year.

Production capacity is 90,000 barrels a day and could reach 150,000 bpd by the end of the year. But disputes with Russia over export quotas and failure to agree on a new export pipeline mean exports are running at only 65,000 bpd.

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NEWS: WORLD TRADE

Valentine boost for blossoming Nigerian growers

By Paul Adams in Lagos

When amorous shoppers go in search of flowers on St Valentine's Day today they could be buying roses from Nigeria.

Few would associate Vega or Samurai (red), Paris or Diplomat (pink), and Confidence (white), with tropical west Africa. But Helena Farms on Nigeria's Jos plateau grows all these famous roses under glass, flying them twice a week to the world's largest flower market, Aalsmeer auction in the Netherlands.

The export season is from October to May when the European market is almost no roses. As the only commercial rose producer in West Africa, Helena Farms has lower freight costs to the European market than established African rose exporters in Kenya and Zimbabwe.

Mr Tony Mills, the managing director, is a former civil engineer. "We built the first greenhouse ourselves from local materials. We found work at an old British plantation south of Jos but we had to cut and transport the timber ourselves," he said.

"Cut roses have to be kept at two degrees centigrade," said Mr Steve Godwin-Brown, co-founder of Helena Farms. "They won't survive if they are kept on the tarmac so we have got permission to take our lorry on to the runway and make sure the roses go straight on to the aircraft."

Initial technical problems have been overcome and the firm now employs a Dutch rose expert who is improving the quality. The firm expects to produce 1.5m rose stems per hectare until May and to average a price of 55 Dutch cents (21p) a stem. "We harvest three or four times a day, 365 days a year," said Mr Godwin-Brown. "Visitors say they like the red roses, but to us it is a question of how many flowers per metre and what is the price. It is not a romantic business."

Brussels plans reappraisal of Lomé links

By Caroline Southey in Brussels

The European Union commissioner responsible for the Lomé agreement has given notice of his intention to conduct a radical reappraisal of the developing world's most important aid and trade convention.

In an interview with the Financial Times, Mr João de Deus Pinheiro, the new EU commissioner for Africa, the Caribbean and Pacific (ACP) countries, called for a new relationship with the 70-member group. The EU expects gradual elimination of preferential trade tariffs, said Mr Pinheiro. He warned the EU was under pres-

sure from some member states to cut aid, while there is broad agreement on the need to impose tougher conditions on its disbursement.

The Lomé convention, first signed in 1975, provides the most generous preferential access to markets offered by the EU to any trading partner. It replaced earlier pacts signed in 1963 and 1969. Among the beneficiaries are 40 of the world's poorest countries. What had to be forged, he said, was a relationship which relied less on trade preferences and concentrated more on fostering competitiveness. "The erosion of preferences as greater trade liberalisation takes hold is a fact."

"There has to be greater effort on our side to support measures which will improve the trading positions of these countries, to make them more competitive."

The current agreement, Lomé Four, ends in 1999, and a mid-term review is due to be completed this month. The commissioner, a former Portuguese foreign minister and previously commissioner for internal political relations, was speaking before this week's meeting in Brussels of EU and ACP ministers who are conducting the review, which is due for completion by the middle of March.

In his interview, Mr Pinheiro

acknowledged that there was pressure from EU members to cut aid levels.

The Commission, backed by France, has tried, so far without success, to get an agreement for an Ecu14.3bn (€11.4bn) package for the European Development Fund, which offers loans at concessional rates to ACP countries. Some member states, however, notably Britain and Germany, have made clear their reluctance to maintain support at current levels.

The outcome of the present debate could result in the first cut in real terms in the size of the EDF. Mr Pinheiro, however, was anxious not to make the transition to the post-Lomé

era too painful. "This is the very minimum we can give," he said, referring to the ECU14.3bn facility.

"We have to send the right signals to the countries that desperately need our support given the changes they will face in the future," he said.

While it is clear that there will be a steady reduction of trade preferences, the EU is prepared to offer tariff cuts and other assistance to ACP agricultural producers.

Mr Pinheiro's comments will reinforce ACP concern that individual European members are diverting more of their aid to eastern Europe and Russia.

Portugal damages threat on car plant

By Peter Wise in Lisbon

Portugal will demand more than £500m (\$380m) damages from Renault if the French car maker closes a government-subsidised plant in southern Portugal where 760 jobs are threatened.

Mr Fernando Faria de Oliveira, Portugal's trade minister, said in a newspaper interview yesterday he would seek full legal compensation if Renault broke the terms of a 1977 investment contract by closing the factory in Setúbal, 50km south of Lisbon.

Renault has cast doubt on the future of the plant because of excess production capacity for the Clio car, produced at four other European sites. Production at Setúbal has been cut from 240 Clios a day in early 1994 to 160. The work force has been cut from 1,100 in 1992 to 760.

Mr José Rossi, the French industry minister, assured Portugal last month that no immediate closure was planned. But Renault has indicated that it may close the factory when the Clio model is phased out.

Half the Clios produced in Portugal are exported and half are sold in Portugal, where car sales fell 12 per cent in 1993 and 3.5 per cent in 1994.

Portugal says it provided the plant with more than £500m in subsidies between 1980 - when production began - and 1993. It owns a 30 per cent stake in the plant.

"We will make every effort to keep the Setúbal plant running and are prepared to support its modernisation and expansion," Mr Faria de Oliveira said.

Renault's net earnings from the plant totalled £625m in the 13 years to 1993, according to the government. Profits exceeded £81.5m annually in the seven years to 1993 when the plant showed a loss of £82.6m. Its 1994 results have not yet been announced.

Renault operates two other plants in Portugal that are not threatened with closure. But Portugal has said it will freeze EU subsidies to one of these factories if the future of Setúbal is not assured.

Samsung and NEC make virtue of necessity

Michiyo Nakamoto and John Burton on co-operation in the world semiconductor market

The recent agreement between NEC, the Japanese electronics company, and Samsung, South Korea's largest semiconductor manufacturer, to produce semiconductor chips jointly in Europe is the latest example of what the Koreans call "sleeping with the enemy" and the Japanese call "helping each other out."

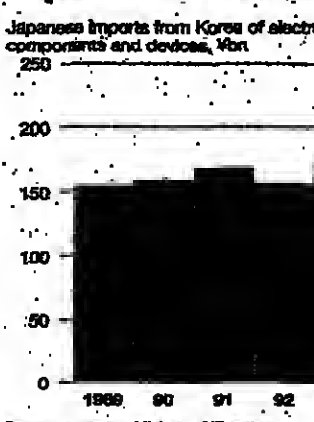
NEC's agreement to provide Samsung, a competitor in the memory chip market, with 100,000 chips a month, will enable Samsung to avoid high European Union tariffs on semiconductor imports.

On the surface, the deal in Europe makes NEC look like a generous partner, willing to put its own interests aside to supply Samsung with memory chips, a precious product these days, given strong worldwide demand.

However, the market for dynamic random access memory (DRAM) chips has doubled in the US in the past three years. In Asia, outside of Japan, the market has grown two-and-a-half times, while the European market is up 60 per cent, says Mr Shigeki Matsue, vice president of the semiconductor group at NEC. Even in Japan, where the recovery has been weak, the market has grown about 18 per cent.

Demand has been so strong, in fact, that NEC cannot meet its own internal needs entirely on its own, Mr Matsue notes. Its agreement to supply Samsung in Europe serves a practical need - in an environment

Japanese/Korean electronics co-operation: the story so far



- Recent alliances
- 1992: Toshiba/Samsung Electronics joint development of 16-megabit DRAM technology
- 1993: NEC/Samsung Electronics joint development of 16-megabit DRAM technology
- 1993: NEC/Samsung Electronics joint development of 16-megabit DRAM technology
- 1994: NEC/Samsung Electronics joint development of 16-megabit DRAM technology
- 1994: NEC/Samsung Electronics joint development of 16-megabit DRAM technology
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- 1994: NEC/Samsung Electronics joint development of 16-megabit DRAM technology
- 1994: NEC/Samsung Electronics joint development of 16-megabit DRAM technology
- 1994: NEC/Samsung Electronics joint development of 16-megabit DRAM technology

in which semiconductor makers are scrambling to supply their customers, NEC too has to rely on Samsung for certain memory chips needed by its computer division.

"It is a way of helping each other out," says Mr Matsue. Although the companies compete intensely, they also need each other as a second source in times of strong demand.

Even when demand is relatively weak, NEC's divisions which use semiconductors are careful to double-source in case in-house supplies become unavailable.

Of the world's 10 largest manufacturers of current generation 4-megabit DRAMs, six are Japanese and three are Korean, so it is no surprise they work closely in a world requiring second sourcing.

The US-Japan semiconductor negotiations, which have put pressure on Japanese users to buy foreign-made chips, have also helped to increase co-operation between Japanese and Korean manufacturers.

Mr Matsue says that many of NEC's customers need to increase procurement from non-Japanese makers to satisfy US demands that the share of imported semiconductors exceeds 20 per cent of the total Japanese market. "So we incorporate Samsung's products into our products," he says.

The dominance of Japanese and Korean companies in the memory chip market has encouraged co-operation between the two countries' industries in production as well, where soaring costs have made investments in new facili-

ties prohibitively expensive for many companies to commit on their own.

"Such technical alliances are part of a global trend in the semiconductor industry," says Mr Han Il-suk, electronics analyst for EDW Securities in Seoul. "The goal is to disperse risks associated with these projects, which involve huge amounts of cash and are subject to market volatility."

"The Korean-Japanese alliances are designed to take advantage of each other's strength for their mutual benefit. The Japanese are strong in chip design, while the Koreans excel in the production process," he adds.

Another reason Samsung has attracted alliances is its financial strength. Samsung Electronics reported net profits of

\$1bn for 1994 because of its fast growing exports of its DRAM chips.

"Samsung is an attractive partner because our finances are quite strong and we have the ability to invest quickly in development projects and new manufacturing operations," says Mr Nam Doo-woo, senior managing director at the strategic planning department of Samsung Electronics.

In return, Samsung hopes that the Japanese alliances will help it acquire semiconductor technology that it lacks. "It is helpful to co-operate with Japanese because the Japanese have greater expertise in the non-memory chip field," says Mr Nam.

The appeal of such alliances for Japanese companies is that they enable them to secure a product without the necessary but costly capital investment.

For Japanese makers which have seen their cost competitiveness battered as a result of the yen's appreciation, it is becoming increasingly difficult to justify producing consumer electronics goods, such as low-end TVs and VCRs, in Japan where labour costs are among the highest in the world.

At the same time, Japanese companies are hoping to focus their energies at home on more products with high value added.

Co-operation between Korea and Japan continues in other areas. The most significant example is Nissan's agreement last year to provide technology for Samsung's planned entry

into the car industry by 1998.

Nissan made the agreement in anticipation of Korea's dropping its ban on Japanese car imports by 1998 and Samsung's proving a useful ally in its penetration of the Korean car market. Samsung promised that more than half its car production would be for foreign markets, reducing its threat as a potential competitor in the Korean market.

In memory manufacture, however, the Koreans have come close enough to state-of-the-art technology to stir a sense of alarm among Japanese makers. "For a long time, the Japanese ignored the Koreans but they can't ignore them any more," says one industry official. "There's been a real change in attitude over the last two years, a grudging respect."

In fact, the strength that their neighbours across the Sea of Japan are beginning to exhibit has encouraged Japanese companies such as NEC to try to tap that expertise. In addition to the production deal, NEC has agreed with Samsung to develop information on advanced generation 56-megabit DRAM technology.

"We evaluate Samsung very highly, as I believe they do us," says NEC's Mr Matsue.

As technical advances in electronics become increasingly intricate and development costs spiral upwards, Japanese and Korean manufacturers are likely to further increase their co-operative ties.

السعودية للأعمال

Saatchi scores court victory against agency

By Diane Summers, Marketing Correspondent

Round one in legal action that could drag on for years between Saatchi & Saatchi, the advertising group, and Mr Maurice Saatchi, its deposed founder, was won decisively yesterday by Mr Saatchi.

Mr Justice Jonathan Parker ruled in the High Court in London that Mr Saatchi was entitled to set up in competition with his former agency by soliciting clients and recruiting former Saatchi staff.

Judge Parker accused Saatchi & Saatchi of attempting "by the back door" to stop Mr Saatchi establishing his new agency. "The back door is firmly closed," he added.

Saatchi & Saatchi had been seeking an injunction against Mr Saatchi on the grounds that he had induced three senior executives to breach the terms of their contracts by joining his new agency and, unless legally restrained, would poach more staff.

Judge Parker rejected arguments that the executives had broken their contracts, or that Mr Saatchi had attempted to persuade them to do so.

The three executives, Mr



Maurice Saatchi: Injunction move against him was blocked

David Kershaw, Mr Jeremy Sinclair and Mr Bill Muirhead, have already given undertakings that they will not pitch for clients or recruit staff during their "garden leave", which runs until a full trial, now likely in May. Judge Parker said there was no need for an injunction to be granted because these assurances were already adequate.

Saatchi & Saatchi said it would provide further evidence in the main action that Mr Saatchi induced the three to

breach their contracts and conspired with them to injure the group's business.

Mr Kershaw said after the hearing that, in spite of the undertakings he and his colleagues had given, the three were free to negotiate with other advertising companies about global collaboration - discussions were in progress with three networks, he said - and to talk about alliances with media-buying companies.

The New Saatchi agency, as it has been dubbed, will need to join forces with a media-buying company and be able to show it can operate worldwide if it is to win the £60m (£33m) British Airways account that it is pitching for against Saatchi & Saatchi.

Mr Kershaw said he did not understand why Saatchi & Saatchi was seeking to "strangle Maurice's company at birth". He added: "If they thought he was so awful they had to fire him, why don't they just let him compete?"

Saatchi & Saatchi said: "This was a skirmish in the war. It's not the war itself." It said that one of its main objectives, to keep Mr Kershaw, Mr Sinclair, and Mr Muirhead "out of the market," had been achieved.

Controversy that surrounded US conference haunts sessions opening in London today

Geneticists to examine link with crime

By Clive Cookson, Science Editor

A conference on the Genetics of Criminal and Anti-social Behaviour which opens in London today will hear the latest evidence in the often-controversial "nature versus nurture" debate.

Ten of the 13 speakers are from the US, where public pressure forced the US National Institutes of Health to cancel a conference on the subject in 1992 after opponents of the research detected racial overtones in some of the proposed contributions.

After three days of closed sessions in London there will be an open meeting at the Wellcome Trust on Friday.

"It is now obvious that no

behavioural tendency is ever all genetic or all environmental," said Dr Gregory Carey of the Ciba Foundation, the conference organiser. "The main emphasis is on understanding how genes and environment work together to determine risk factors or protective factors."

A group of 12 British academics and activists is putting last-minute pressure on the Ciba Foundation to "make the programme more balanced".

Dr David King, editor of GenEthics News and organiser of a protest letter to the Ciba foundation, said: "The current balance of speakers gives the impression that the genetic causes of crime are uncontested - and that's dangerous."

We need to have a criminologist, even a biologist who is critical of genetic explanations of crime, on the programme." But the conference chairman, Sir Michael Rutter of the Institute of Psychiatry in London, said the point "is to focus on the science rather than the politics, while showing a sensitive concern for the ethical and legal issues".

At a pre-conference press briefing yesterday speakers were anxious to emphasise that, as Sir Michael put it, "there can be no such thing as a gene for crime; that is not how genes operate". Even a strong predisposition to violence and aggression would result in crime only under certain circumstances.

Dr Gregory Carey of the

Institute of Behavioural Genetics, University of Colorado, said seven studies comparing the behaviour of identical and fraternal twins showed that genetic factors as a whole were responsible for 40 to 50 per cent of criminal violence.

The scientific process of identifying specific genes that predispose to violent behaviour, in humans and animals, is just beginning. Dr Carey predicted that so many genes would be involved that it would be impractical to "treat" criminal behaviour through genetic engineering - even if action were justified ethically.

But other participants said there were good prospects for developing drugs to control excessive aggression, once the responsible genes had been

found. The clearest example so far of a genetic link with aggression is an extended Dutch family studied by Professor Han Brunner of Nijmegen University Hospital. Men in the family who inherit a particular mutation in the gene for a brain enzyme called monoamine oxidase (MAO) have shown "impulsive aggression" including arson and attempted rape.

In such families, where a single genetic defect is found, it would be reasonable to offer antenatal genetic testing and counselling. Dr Goldman said. Affected couples would then have the option of terminating the pregnancy if the foetus was carrying a genetic predisposition to violence and aggression.

Taiwan group chooses Welsh path into Europe

A Taiwanese manufacturer of telecommunications equipment announced yesterday that it had chosen Wales for its first investment in Europe. Roland Aduburgham writes from Cardiff.

Ringtel Electronics (UK) is to create 100 jobs in a £2.45m (£3.80m) investment at a 5,000 sq metre factory provided by the Welsh Development Agency. The

project is being assisted by state aid distributed by the UK government's Welsh Office. The amount has not been disclosed.

The factory will make telecommunication connectors and cordage for UK and European customers including Sun Electronics of Japan and Alcatel Alsthom, the French transport, telecommunications and

engineering group. Production is due to start later this year. The Ringtel decision is the first success of a Welsh campaign to win investment from Taiwan.

Ringtel, a family-owned group with 180 employees in Taiwan, was approached by the Welsh agency's representative in Taipei, and Mr David Rowe-Beddoe, the agency's chairman.

visited the company's headquarters during the course of negotiations which lasted a year.

Ringtel said yesterday: "This will be our first investment in Europe and our board thought long and hard before deciding that Wales would be the right choice." The Welsh agency said a second Taiwanese investment was "in the pipeline".

UK NEWS DIGEST

Mercury attacks BT on telecoms competition

The structure of the UK market is denying competitors of British Telecommunications opportunities to weaken its dominance, says Mercury, BT's chief domestic rival. The fact that BT still has the only nationwide telephone network makes it difficult for effective competition to flourish, adds Mercury. BT is a former state utility and Mercury is 80 per cent owned by Cable & Wireless of the UK and 20 per cent by Bell Canada.

Mercury suggests splitting BT into two companies, one providing the network and the other telecoms services. BT's competitors would then be free to buy transmission capacity from the network company on equal terms with BT and with each other. BT would be prevented from unfairly subsidising its own services by European Union competition law.

Mercury's argument is outlined by Mr Gareth Locksley, its director of regulatory strategy, in a paper to be given today. He will be speaking at a conference on a discussion document published last year by OfTel, the industry watchdog. The purpose of the paper is to review the options for regulatory control of the UK telecoms industry beyond 1998.

Mr Locksley complains that in the decade since liberalisation, little has changed and that effective competition is absent. BT retains 90 per cent of the market; other licensed operators compete chiefly for a share of large companies' business by offering discounts on BT's pricing structure, an approach which leaves no room for innovation. Alan Cane

First Daewoo cars may be delayed on dockside

The first 1,200 South Korean-built Daewoo cars intended for sale in the UK have arrived at Bristol docks. But there is little prospect of them going on sale next month as originally intended. The plans of Daewoo, Korea's third-largest vehicle maker, to use the UK for a pioneering system of selling new cars through a network of Daewoo-owned "supermarkets" have been disrupted by the departure - for reasons still unexplained - of UK managing director Mr Leslie Woodcock.

However, speculation that it could be mid-year before the company's Nexia and Espero ranges reach their first buyers is being dismissed as pessimistic by Daewoo Cars, the wholly-owned UK importer. A further 3,300 cars destined for sale in mainland Europe have also been unloaded at a purpose-built import centre in Bristol, south-west England, in which Daewoo is investing £5m. John Griffiths

Companies are accused of doubling 'hidden' costs

Delivery charges on new cars have almost doubled in the past four years and can be seen as a hidden technique by manufacturers to raise prices without appearing to do so, according to CAP, the trade price monitoring organisation.

CAP says in its latest "black book" used-car price guide: "The time has come either to scrap such charges or come clean and include them in the sticker price of cars so that everybody - not least the customer - knows exactly where they stand." Private buyers last year paid an extra £300m for delivery as charges rose to an average £450 per car compared with £230 four years ago, says the black book's editorial director, Mr Andrew Wilkinson. John Griffiths

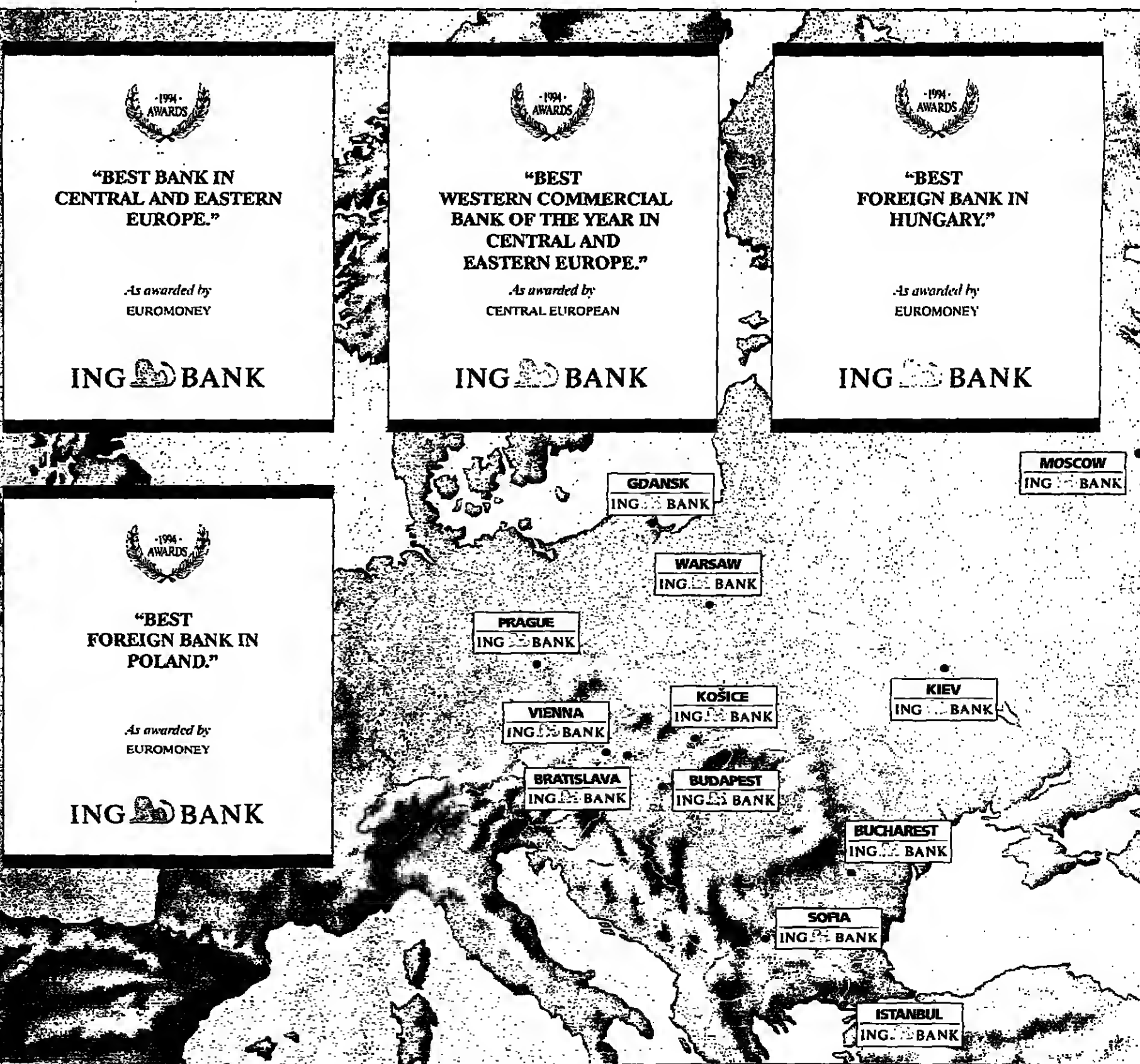
Farmland value up 19% as recovery quickens

The value of UK farmland jumped by an average of 19 per cent last year to levels last seen at the end of the property boom in 1988, Savills, the land agents, said yesterday. The rise took the recovery in farmland values to 29 per cent since the low point of mid 1993. Good quality arable land has enjoyed the biggest recovery since mid 1993, with increases of up to 40 per cent as farmers seek to expand in the face of short supply. Fuelling these rises was the devaluation of sterling in 1992 and 1993, which drove up the value of Ecu-based subsidies received by UK cereal farmers. In addition, the amount of land available has been restricted by set-aside, the policy under which cereal farmers are paid to leave some of their fields uncultivated to cut production. Alison Maitland

City watchdog set to rule: The Personal Investment Authority, the watchdog to protect the private investor, is today likely to press ahead with completing guidance on how life companies and independent financial advisers should identify and compensate the victims of bad pensions advice. Today's board meeting comes less than two weeks after a group of independent advisers won the right to seek a judicial review of plans put forward by the Securities and Investments Board, the chief City of London regulator, for reviewing pensions business.

Bonnie boat blaze: A cross-Channel ferry went to the aid of a burning banana boat off the English coast yesterday. The 300 passengers watched from the deck of P&O's Pride of Bruges as the crew helped fight a fire on board the Shofu, which was carrying 2,241 tonnes of bananas from Ecuador to Hamburg when the blaze broke out in the engine room. Ten of the 23 crew were taken off by lifeboat but were unhurt.

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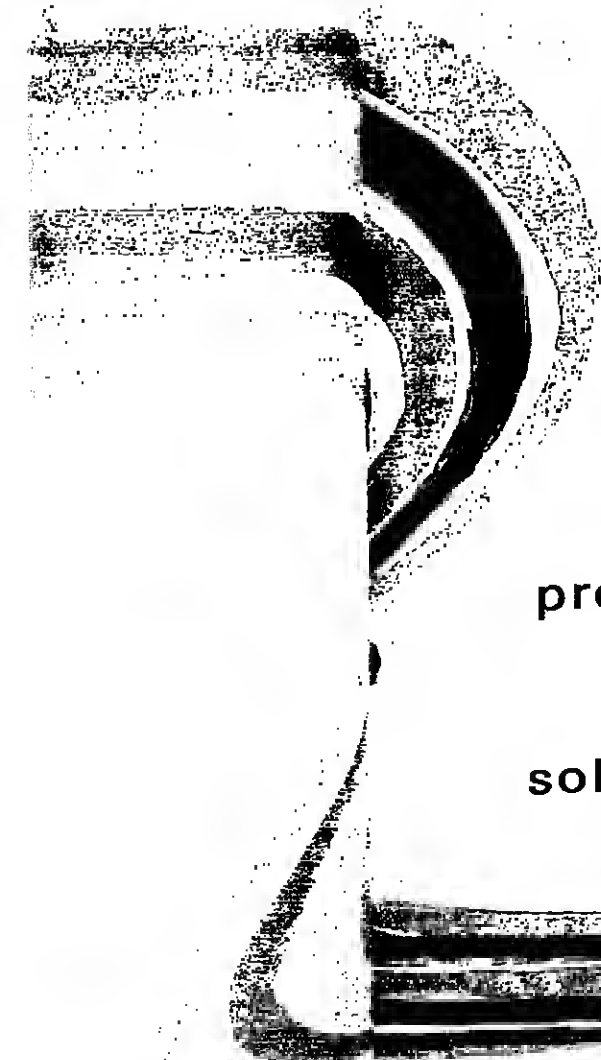
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GREEK EXPORTS S.A.

(A Subsidiary company of "E.T.B.A. A.E.")

ANNOUNCEMENT

OF A PUBLIC AUCTION FOR THE HIGHEST BIDDER FOR PURCHASING THE ASSETS OF "GABRIEL - SPINNING & WEAVING MILL OF NEO PHALERON A.E." NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., established in Athens at 17 Parnassos Street, and legally represented, in its capacity as special liquidator of GABRIEL - SPINNING & WEAVING MILL OF NEO PHALERON A.E., in accordance with Decision No. 854/L-12/1994 and 74/23.1.1995 of the Piraeus Court of Appeal.

ANNOUNCES

A Public Auction for the Highest Bidder for the purchase of the total assets, either as a whole or each of the four separate entities indicated below, of the company GABRIEL - SPINNING & WEAVING MILL OF NEO PHALERON A.E. (established at 76 Athens-Piraeus Street at Neo Phalera, Attica) within the framework of article 46a of Law 1892/1990, supplemented by article 14 of Law 2001/1991 and modified by article 53 of Law 2241/1994.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

GABRIEL - SPINNING & WEAVING MILL OF NEO PHALERON A.E. is a perpendicular and adaptable spinning and weaving mill which produces synthetic, mixed and woolen yarns, clothing material and knitwear. It has a dyeing - finishing installation for materials and knitwear, substantial technical know-how and a consistent presence in the fashion market where it has a good reputation. The company's assets for sale consist of the following four (4) self-contained units which are for sale either as a whole or each separately:

- First entity: The company's main factory building (spinning & weaving mill) situated at 76 Athens-Piraeus Street at Neo Phalera.
- Second entity: The factory for processing yarns and materials (dyeing-finishing) situated at 3 David-Pindos Street at Neo Phalera.
- Third entity: The factory producing woolen and synthetic yarns in the Neo Lampsaka area of Chalkida.
- Fourth entity: Stocks of raw materials, ready and half-finished products, etc.

Detailed information on the company is included in each entity. It is to be found on pages 35-36 of the Confidential Offering Memorandum to which you are referred. It is to be noted that the "GABRIEL" trade mark, the total claim by the company as well as the furniture and equipment in the Thessaloniki agency and in the Kalithea warehouse are included in the assets of the first entity and (b) the machinery (S.S. units, etc.) which is in the factory of PIRAEUS-PATRAIKI CHALKIS WEAVING MILL A.E. is included in the assets of the third entity.

TERMS OF THE AUCTION

- Interested parties are invited to receive from the Liquidator the Confidential Offering Memorandum dated 2/2/1995 and the draft Letter of Guarantee in order to submit a sealed, binding offer to the Liquidator's public auction of the assets, Max. deadline: Monday 13 March 1995 (at 10:00 hours) on Thursday 9th March 1995.
- Offers must be submitted in person or by a legally authorized representative. Offers submitted beyond the specified time limit will not be accepted or considered.
- The offers will be opened before the above-mentioned auction on Friday, 10th March 1995 at 10:00 hours with the Liquidator in attendance. Persons having submitted offers within the time limit are also entitled to attend.
- Each interested investor can submit either one bid for all the elements of the company's assets, or separate bids for the purchase of one, two, three or all four (4) entities.
- The offer must state clearly if the offeror intends to purchase the whole of the assets or separate entities, the offered price and manner of payment (in cash or on credit, the number of instalments and when they are to be paid, etc.) If there is no mention of a) the manner of payment, b) whether the instalments will bear interest or not, then it will be assumed that a) the amount will be paid in cash, and that b) the instalments will bear interest at the rate in force for Greek state bonds of one year's duration on the date of submission of the offer. Offers must contain terms upon which the liquidator may depend or which may be vague with respect to the amount and manner of payment of the offered price or to any other essential matter concerning the sale. The Liquidator and the creditors have the right, at their incontestable discretion, to reject offers which contain terms and conditions, regardless of whether they are higher than the others.
- On receipt of the offer, the offeror must be accompanied by a letter of guarantee from a bank legally operating in Greece, of indefinite duration, to the amount of two hundred and ten million drachmas (Dr. 210,000,000) if they concern the whole of the company's assets. If they refer to separate entities then the amount is as follows: a) sixty million drachmas (Dr. 60,000,000) if the offer concerns the main factory complex on 76 Athens-Piraeus Street at Neo Phalera; b) fifty million drachmas (Dr. 50,000,000) if it concerns the factory on 3 David-Pindos Street, Neo Phalera; c) forty million drachmas (Dr. 40,000,000) if it concerns the factory at Neo Lampsaka, Chalkida; and d) thirty million drachmas (Dr. 30,000,000) if the offer concerns the company's stocks.
- Forfeiture of letters of guarantee. In the event that the party to whom the assets for sale have been liquidated fails in his obligation to appear and sign the relevant contract within twenty (20) days of being invited to do so by the Liquidator, and while the obligations contained in the present announcement, then the amount of the guarantee stated above is forfeited to the Liquidator to cover expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such loss or consider that the amount has been forfeited as a penalty clause, and collect it from the guarantee bank.
- Return of letters of guarantee. Letters of guarantee submitted for participation in the auction shall be returned immediately after the auction, except for the letter of guarantee of the highest bidder in which it shall be retained on signature of the final contract.
- Prospective buyers must submit, together with their offer:
 - A five-year business plan of action for the operation, modernization and development of the enterprises.
 - An investment programme (height and type of new investments, time-plan for its implementation and manner of financing).
 - Personal employment policy and programme for guaranteed job positions (number, duration, time-plan).
 - Data concerning the interested buyers with regard to their financial standing and their business activities to date.
- Essential policies for the Liquidator in judging the offers are, among others, the following:
 - The height of the offered price.
 - The number of guaranteed job positions for at least the first five (5) years after signature of the contract.
 - The buyer's business plan and investment programme.
 - The reliability, solvency and business experience of the prospective buyers.
 - Any benefits accorded by the prospective investor to the unit's personnel.
 - Guarantees provided by the buyer for any part of the sale on credit and for other obligations undertaken (job positions, new investments, etc.) through the contract.
- The highest bidder is the one whose offer has been evaluated by the Liquidator and judged by the majority creditors as being the most satisfactory.
- Prospective buyers of the three factories, with their offer, must undertake the obligation to keep the units operative for at least five (5) years from the date of signature of the contract.
- For securing the payment of any amount on credit and all points contained in the business plan of prospective buyers (job positions, height of investments, time of starting, etc.) as well as other terms agreed upon, the buyer must accept relative clauses and provide guarantees which will ensure adherence to all undertakings. In order to secure any part of the payment on credit (beyond the other guarantees provided) the buyer shall deliver to the Liquidator a letter of guarantee from a bank to an amount of at least 20% of the part on credit.
- The Company's assets and all the separate fixed and circulating assets that make them up, such as immovables, movables, claims, rights, etc., whether they are to be sold as a whole or as separate entities, shall be transferred "as is and where it" and, more specifically, in their actual and legal condition and wherever they are on the date of signature of the final contract, regardless of whether the Company is operating or not.
- The Liquidator, the Company under liquidation and its creditors who represent 51% of its total obligations, are not liable for any legal or actual faults or any incomplete or inaccurate description of the assets for sale in the Offering Memorandum.
- Interested buyers must, on their own responsibility and due care, and by their own means and at their own expense, inspect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale.
- The Liquidator, the Company and the Creditors bear no responsibility or obligation towards participants in the auction, both with regard to the evaluation of the bids, the selection of the highest bidder, the decision, if any, to cancel or repeat the auction and any other decision in general regarding the procedure and execution of the auction. The submission of a binding offer does not imply any right in the liquidation of the sale and, in general, participants do not acquire any right, claim or demand from the present announcement and from participation in the auction, against the Liquidator, the Company or the creditors for any cause or reason.
- All costs and expenses of every nature for participation in the auction and for the transfer of ownership, as well as all taxes, duties, fines, state fees or third party fees that may be imposed (beyond the exceptions foreseen by law) relating to participation in the auction and to the sale contract, anything following the sale, transactions and any other acts, are borne exclusively and solely by the interested buyers and the highest bidder respectively.
- Participation in the auction implies acceptance by the prospective buyer of all the above terms of the present announcement.
- The present announcement has been drafted in Greek and in English in translation. In any event, the Greek text shall prevail.

For any further information and for the Confidential Offering Memorandum, interested parties may apply to:

- GREEK EXPORTS S.A., 17 Parnassos Street (1st floor), Athens, Greece, Tel: +30-1-334.3111 - 115 Fax: +30-1-334.3125
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The headquarters of the business is in London in property sub-leased from British Railways Board. In addition, operations are carried out in a number of support offices throughout the UK.

Further information about the business and the sales process will be made available to appropriate enquiries subject to a confidentiality undertaking.

This advertisement has been approved for the purposes of Section 87 of the Financial Services Act 1986 by Price Waterhouse, who are financial advisers to the British Railways Board Vendor Unit. Price Waterhouse is authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

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ARTS

A joker and tease of talent

Yves Klein was an impresario of the avant garde but no artist, writes William Packer

There are some exhibitions that are important not for the work they celebrate or the reputations they revive, but for the hard truths they confront on the feet of clay that they reveal. It is in this latter sense that the retrospective now given to the French artist, Yves Klein, at the Hayward Gallery, is exemplary. To anyone with an interest in understanding what so much of the continuing avant-garde engagement with conceptualism, minimalism, installation, performance and body art is all about, it is required viewing.

In the immediate post-war years, Klein led the way in Europe in reviving the ideas and practices of the Dadaists of some 30 years before, and of such as Tristan Tzara and Marcel Duchamp in particular. He died in 1962, of a heart attack at the age of 34, taking with him the reputation of the young genius cut off before his time. The young genius was indeed a persona that he was assiduous in cultivating himself. His gift was for personal publicity, for the ostentatiously outrageous event, for the photo-opportunity in an age less jaded by such things than our own. Here was the artist as media star, and if we need to see from which direction such as Damien Hirst have come, we need look no further.

But this still leaves the work, the "Art", which is where the Klein of this world are so very clever. Their reasoning goes: if one is an artist to the core, whatever one does, whatever one thinks, must surely be a true expression of that unique and gratifying condition. With nothing to say, anything said will do. Klein's juvenile poem of 1948 comes very close to admitting as much: "I am a poet, I am sure of this and yet I have nothing to say."

Klein's painting is no better than his poetry, his drawing an embarrassment, and he does not even try to be a sculptor. But such minor considerations hardly matter if one knows one is an artist: why not simply investigate - cant word of modernism - the properties of colour in simple monochrome, with each canvas painted a single colour, now laid on thick and textured, now quite flat? No matter that Malevich had hit upon the principle in his own suprematist minimalism before the first world war, nor that Lawrence Sterne had made the joke 300 years before.

Here is colour as colour, colour as space,

cosmic in its profundity. He fixed upon a particular blue, an ultramarine of peculiar saturation of pigment, which he applied almost as a powder to the surface where it hovers and glows ambiguously. This he called IKB, his International Klein Blue and - sprayed onto sponges stuck on sticks as instant sculpture, sprayed onto souvenir plaster-casts of the "Victory of Samothrace" as endlessly repeatable sculpture - it became his trademark.

But actual space too, the void and the immaterial, is his to appropriate with no less confidence. He declared "Zones of Immaterial Pictorial Sensibility" for contemplation and purchase; he nominated a day for his "Theatre of the Void", in which everyone everywhere was the unwitting participant.

Participation is everything. Whatever is, is. The undiscriminating mark is made, to be accepted for what it is, achieved by whatever means. Canvas and paper are scorched by burners. Painting becomes theatre, the audience invited into the studio, the model taken from her passive role and made protagonist. Smothered in paint, she presses herself, rolls and rubs herself along the canvas, leaving the traces of each touch to mark the passing of her body, as of the event itself. Such are Klein's body-works, his "Anthropometries", at once as banal as a finger-print, and as fugitive and as evocative as St Veronica's shroud.

Klein a great artist? He was certainly a showman, an impresario of the avant garde, a joker and tease of great talent. "Like other great artists of this century," runs the blurb, "Klein did more than create singular works of art: he challenged the very idea of what art is, and might be."

This of course is the perfect statement of the easy heresy that still inspires the so-called avant-garde, that to challenge or question is automatically to achieve. Klein has left us with many elegant demonstrations of his often glib and common-place ideas. Singular works of art are something else.

Yves Klein: Hayward Gallery, South Bank SE1, until April 23, then on to the Museo Reina Sofia at Madrid.



Untitled shroud anthropometry, 1961, by Yves Klein

Concert/Richard Fairman

Haydn's 'The Creation'

The first public performance of Haydn's *Creation* was in the Burgtheater at Vienna, so a modern performance in a theatre has a historical precedent. One would not expect anything less of John Eliot Gardiner, who has just been telling the Viennese about period style in Lehar.

Whereas Gardiner went to the very resonant Westminster Cathedral to perform and record Verdi's Requiem, his choice for Haydn's *Creation* was the dry sound of the Royal Opera House. As the orchestra's opening unison C died on the spot, most choirs would find their throats turning to parchment at the thought of what the acoustic was about to do to them, but the Monteverdi Choir seems to thrive in even the most difficult circumstances. Its singing sounded as well blended as ever. The acoustic's relentless spotlight uncovered no blemish of ensemble or accuracy.

Among Gardiner's strengths is a marvelous sense of rhythm, which pays dividends in Haydn. There is as much of the bucolic Haydn in *The Creation* as in any of his other works and Gardiner is happy to dig into the rustic dotted rhythms early on, where most conductors are trying to keep the rarified atmosphere of the beginning going. This performance had plenty

of energy, but also quiet concentration when necessary; the English Baroque Soloists gave the impression of having been rehearsed in the utmost detail.

Gardiner has become such a sought-after recording artist that inevitably a recording is attached to these performances - which explains both the high quality of the preparation and the appearance of three first-rate soloists. Michael Schade missed some opportunities for poetry, but sang the tenor part with precision, carefully varying the tone and pace of his recitatives, as all three soloists had clearly been instructed to do.

Sylvia McNair was the exemplary soprano, managing to be infinitely sweet-toned without becoming coy, and Gerald Finley's youthful tone and beautifully-prepared singing in the bass role confirmed that he is an artist going from strength to strength. He only lacked weight on some of the low notes. There is so much major-key goodness in Haydn's music for Adam and Eve that one often sits impatiently wishing they would get on with sinking their teeth into the apple, but not - for once - here. McNair and Finley gave us singing fit for paradise.

Sponsored by FFP and British Gas.

Jazz/Garry Booth

Eberhard Weber

There are some developments in jazz music we could well do without. The pianist who tinkers under the lid by way of improvisation is one. The gratuitous use of electronics is another: just because it is technically possible to make a guitar sound like Big Ben, does not mean it is a good thing.

Creative use of the microphone in jazz is possible, of course, and in bass mephisto Eberhard Weber *technique* and technique come together in perfect harmony. Until you have heard Weber's solo show it is hard to believe that one of the most elemental instruments could captivate for fully 90 minutes, but you would reckon without the electrobass, an upright hybrid developed by the German and used to construct intricate layers of counterpoint and a deep spectrum of tone colours. The five string contraption has no body but is played through an electronic "delay", controlled by foot pedals. This gives Weber the ability to play a five second sample which repeats *ad infinitum* and onto which, phrase after phrase can be pasted. In short Weber improvises to his own accompaniment, setting down slavish rhythm, chords and harmonies, creating a live dialogue with himself. It helps that

the 55-year-old is an exceptional bass player and can shine in all styles. On Sunday at the Queen Elizabeth Hall, half way through a UK tour, he opened without the assistance of his box of tricks and still managed to sound like a duo - plucking a walking bass line with one hand and striking fret clattering chords with the other.

Then the echo unit was switched on. "Pendulum", the title piece of his latest ECM album (519 707-2) wedded a dramatic low frequency harmony to a yearning melody which led to the rusty cadences of the low. "Delirium" began with a fingers-on-the-blackboard series of squeals but developed into a suspenseful Nymman-esque exercise in counterpoint. In "Children's Song No. 1" he set high notes rippling over a sonorous swell of bowed whole-like calls.

Weber, who also plays with gloomy-boots saxophonist Jan Garbarek, is not beneath the odd novelty number and likes a joke. Following a piece of witty complexity which he described as "silly... but difficult", he explained why he does not play with another bass player: "The delay is never late and anyway I don't think it is fair to ask someone to play what I finished five seconds ago." It is hard to imagine that anyone else could play what Weber plays.

Theatre

Twelfth Night

How starting to find that David Pountney had never directed a play until now. Often, in the late 1980s and early 1990s, his productions for English National Opera made that institution seem the most consistently serious centre of drama in London. I remember once watching, on three successive evenings, his *Queen of Spades*, his Janacek double bill (*Diary of One Who Disappeared* and *Osud*), and his *Carmen*, and thinking "Where else in London is the repertory staged in ways so challenging?" Which leaves unmentioned his best productions of all - such as *Rusalka*, *Hansel and Gretel*, *Lady Macbeth of Mtsensk*. Perhaps the finest achievement of his and music director Mark Elder's years at ENO were how they enlarged their audience's notion of what repertory can be.

Congratulations therefore to Nottingham Playhouse for getting Pountney to stage a play. Not that *Twelfth Night* is the kind of work in which Pountney has excelled. His forte has been tense, Romantic-to-modernist, proto-Freudian works; and I would like to see him tackling Ibsen, Strindberg, O'Neill. But the quality of his mind is quite apparent in his modern-dress *Twelfth Night*. It is a bolder staging than the RSC's last two (1991, 1994), or Peter Hall's 1976 production, though it is also short on laughs and has songs sung out of tune by Fesla. Its best achievements are that it attends to the play's power games, unifies its melancholy, avoids any cuteness, and opens up the awkwardnesses that most other stagings skate over.

In this *Twelfth Night*, Olivia and Orsino are both dangerously impulsive figures. They are rulers who are accustomed to command, but not to sexual frustration. She pursues Cesario/Viola/Sebastian raptorially, and he shows the same easy violence in the way he joshes Cesario or punishes Antonio. The most natural affection in the play is that of Viola and Sebastian; when reconciled, they are all over each other. But when Orsino suddenly announces that he will take Viola's hand, and when Olivia realises that she has married a man she has only just met, we are left uncertain that they will be happy ever after. Meanwhile, Antonio, who has risked everything for the boy he loves, remains one of the play's losers, like Feste, and those other frustrated lovers Malvolio and Andrew Aguecheek.

There are several fine performances.

Best is Christopher Good's wonderful Andrew Aguecheek, a greying mophead, modish but fretful, so relaxed and natural in his crazy fecklessness. He is well abetted by Campbell Morrison's ripe, megastout Toby Belch. I do not know that coupling the roles of the Captain and Antonio is a good idea, but Stephen Mangan brings rare assurance and grace to both. His spectral exit in the former role, and his final loneliness in the latter (with another great exit - a headlong dive into the sea) are the most haunting features of the production. Richard Durden's far from absurd Malvolio, rational, dour and strict, is a fine and fresh performance.

However, Pountney's inexperience in spoken theatre is evident in the rest of his casting. Rebecca Egan, playing Viola, has an appealing quality, and is exceptionally convincing in male disguise; but this young actress is still aiming more at making effects than working from within. As

Opera director David Pountney has staged a play at last, reports Alastair Macaulay

Olivia, Alexandra Mathie keeps up her usual self-conscious tragic nobility (the cultivated-creamy voice, the flared nostrils, the widened eyes); dignity matters to her far more than sincerity. Tooy Armistrading is a sluggish, simple Orsino; poor Viola, Helen Ryan is a severe and middle-aged Maria with a weary touch of nasal malice.

Designers Sue Huntley and Donna Muir make a strong impression with their single near-abstract landscape: the wavy Mediterranean-blue backdrop, the striped black and white landscape tower, the huge scarlet gate. Their present-day costumes are simple and unfussy. Maria is a black-garbed secretary with glasses hanging round her neck; and Cesario's uniform is a black double-breasted suit. Poor Malvolio quits his sensible dark suit for a running outfit, in yellow lime-green and black, cross-gartered to ludicrously ludicrous result. The baseball cap he wears, back to front, is the finishing touch.

At Nottingham Playhouse until March 11.

A Welsh 'Full Moon'

Caradog Prichard's *Full Moon* is an evocation of a Welsh childhood, but anyone attending the Young Vic in the hopes of rosy nostalgia, apple cheeks and bara brith will realise their mistake the moment they see the set. Upstage, the steps of a gloomy quarry are dominated by a baleful moon shrouded in cloud; downstage is a simple table and a small kitchen stove. This sets the tone for Prichard's painful journey back through his boyhood in a small slate quarrying community in North Wales.

Dramatised by Helena Kaut-Howson and John A. Owen from Prichard's original novel, *Full Moon* is a dark, turbulent piece of writing - a little dense at the outset, but worth sticking with, for it works up into a richly textured, utterly compelling chronicle of the times and a powerful study in madness.

You could see it as a Welsh counterpart to Brian Friel's *Dancing at Lughnasa*. Again an adult narrator returns to the landscape of his childhood to conjure up memories from a child's perspective and evokes a sense of place and lost innocence. Again, superstition and religious clamour over one another to prey on the minds of local people. But this is memory in a minor key. Prichard pursues the thread of a personal trauma - the madness of his mother, tipped over the edge by grief at the death of her husband.

We arrive at the core of his tale slowly, seeing flashes of it here and there - like

friends we experience snatches of school, local scandal, odd characters, the first hints of sexuality and general grinding poverty. And at the centre of it all is the tender relationship between the boy and his mam, she never without an iron in her hand, fighting to make ends meet and to hold on to her fragile sanity.

The piece is full of powerful images, the most devastating being the moment when, as the boy's sweet mother (Betsan Lwyd) loses her fight and is committed to the asylum, a nurse hands him her wedding ring and her clothes made into a small brown paper parcel. And while this piece is a journey through childhood, it also charts the nature of insanity. Several people run mad, odd visions suddenly erupt, religious mania and mythology combine in a potent brew and the full moon looms over the whole story.

This poetic combination of interior and exterior worlds poses an enormous challenge to the director, to which Kaut-Howson rises impressively. Her atmospheric production (imported from Theatre Cwylwyd) flows across the stage and is studied with tableaux of startling theatricality, managing to suggest the nature of village life while meeting the dark vision of the writing. The company offers a splendid example of ensemble playing, crowned by two excellent, poignant performances by Simon Gregor as the eager boy, and Jon Strickland as the dejected narrator. It is a fine example of the child's imagination revisited by the poet's mind and a great introduction to a major Welsh writer.

Sarah Hemming

Until March 4 at the Young Vic (071 928 6363).

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw Tel: (020) 671 8345
● Royal Concertgebouw Orchestra: André Previn conducts Harbison, Previn, Barlow and Copland; 8.15 pm; Feb 15, 19 (2.15 pm)
OPERA/BALLET
Het Muziektheater Tel: (020) 551 8522
● Mazepa: by Tchaikovsky. A Netherlands Opera production conducted by Hamut Haenchen and directed by Richard Jones; 7.30 pm; Feb 14
GALLERIES
Hayward Tel: (0171) 261 0127
● Yves Klein: over 110 works, comprising the full range of his output from paintings and sculpture to installations, events, architectural schemes to stage and film scenarios; to Apr 23
OPERA/BALLET
English National Opera Tel: (0171) 632 8300
● King Priam: a new production of Tippet's opera that opens the London festival - Tippet: Visions of

FRANKFURT

OPERA/BALLET
Oper Frankfurt Tel: (069) 23 60 61
● Oberon: by Weber. First showing at this venue with conductor Hans Zander and lead role played by Hubert Delamboyer; 7.30 pm; Feb 15

LONDON

CONCERTS
Barbican Tel: (0171) 638 8881

● Tippet: Visions of Paradise: Sir Colin Davis conducts the London Sinfonietta with pianist Stephen Kovacevich and soprano Faye Robinson to play Beethoven and Tippett's "Symphony No 3"; 7.30 pm; Feb 17
● Sorry I Forgot Valentine's Day: if you missed Valentine's day, Paul Wynna Griffiths conducts the London Concert Orchestra and pianist Sarah Beth Briggs to play another evening of romantic classics; 7.30 pm; Feb 18
● Tippett: Visions of Paradise: Sir Colin Davis conducts the London Sinfonietta in a programme that includes a world premiere of Tippett's "The Rose Lake"; 7.30 pm; Feb 19
● Festival Hall Tel: (0171) 928 8800
● Novosibirsk Philharmonic Orchestra: with pianist Paul Crossley and bassist Anatoli Safulin. Arnold Katz conducts Prokofiev, Shostakovich and Rachmaninov; 7.30 pm; Feb 20
● Valentine's Day Concert: Philharmonia Orchestra and pianist Anya Alexeyev. Anthony Inglis conducts Tchaikovsky, Rachmaninov and Rimsky-Korsakov; 7.30 pm; Feb 14
GALLERIES
Hayward Tel: (0171) 261 0127
● Yves Klein: over 110 works, comprising the full range of his output from paintings and sculpture to installations, events, architectural schemes to stage and film scenarios; to Apr 23
OPERA/BALLET
English National Opera Tel: (0171) 632 8300
● King Priam: a new production of Tippet's opera that opens the London festival - Tippet: Visions of

Paradise, to celebrate the composer's 90th birthday; 7.30 pm; Feb 17
● Madame Butterfly: Puccini's opera, originally directed by Graham Vick; 7.30 pm; Feb 18
● Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss; 7.30 pm; Feb 15, 18
Royal Opera House Tel: (0171) 340 4000
● Der Rosenkavalier: by Strauss. Conducted by Andrew Davis, directed by John Schickel. Soloists include Felicity Lott/Anna Tomowa-Sintow as Prinzess von Wendenberg; 6.30 pm; Feb 15, 20
● Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright; 7.30 pm; Feb 14
● La Bohème: by Puccini. Conducted by Simone Young/ Paul Wynne Griffiths, directed by John Copley. Soloists include Angela Gheorghiu/ Amanda Thane as Mimì and Maria McLaughlin/ Judith Howarth as Musetta; 7.30 pm; Feb 16
● The Prince of the Pagodas: by Britten. A Royal Ballet production choreographed by Kenneth MacMillan opens a Benjamin Britten 'mini festival' at the Royal Opera; 7.30 pm; Feb 17
THEATRE
National, Olivier Tel: (0171) 928 2252
● The Merry Wives of Windsor: by Shakespeare. Terry Hands directs his first production at the National. With Denise Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress

Ford; 7.15 pm; Feb 16, 17, 18 (2 pm); 20
Royal Court Tel: (0171) 730 1745/ 2554
● The Libertine: by Stephen Jeffreys, directed by Max Stafford-Clark. Comedy based on the works of the 2nd Earl of Rochester; 7.30 pm; Feb 18
Shaftesbury Theatre Tel: (0171) 379 5399
● The Three Lives of Lucie Cabrol: adapted from John Berger by Mark Wheatley and Simon McBurney, who also directs. Theatre de Complicite present this violent love story; 7.30 pm; to Feb 25 (Not Sun)

LOS ANGELES

CONCERTS
Dorothy Chandler Pavilion
● Tetzlaff plays Beethoven: Esa-Pekka Salonen conducts The Los Angeles Philharmonic with violinist Christian Tetzlaff to play Beethoven, Schoenberg and Stravinsky; 8 pm; Feb 15, 17, 18 (2.30 pm), 19 (2.30 pm)
OPERA/BALLET
Metropolitan Tel: (212) 362 6000
● Cavalleria Rusticana / Pagliacci by Mascagni/Leoncavallo. Production by Franco Zeffirelli, conductor Christian Badae; 8 pm; Feb 18
● Il Barbiere di Siviglia: by Rossini. Produced by John Cox, conducted by David Atherton; 8 pm; Feb 14, 18 (1.30 pm)
● La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Fiore; 8 pm; Feb 17
● Turandot: by Puccini. Produced

by Franco Zeffirelli, conducted by Nello Santi; 8 pm; Feb 15, 18, 20

PARIS

CONCERTS
Champs Elysees Tel: (1) 47 23 37
21/47 20 08 24
● Alban Berg Quartet: plays Haydn, Webern and Beethoven; 8.30 pm; Feb 14
● Orchestra of the Champs Elysees: with soprano Soile Isokoski, alto Birgit Remmert and tenor James Taylor plays Beethoven under the direction of Philippe Herreweghe; 8.30 pm; Feb 15
GALLERIES
Galerie Schmit Tel: (1) 42 60 38 38
● From Delacroix to Matisse: exhibition including the works of Delacroix, Matisse, Picasso and Degas; from Feb 14 to Apr 13
Georges-Pompidou Tel: (1) 42 77 12 33
● Kurt Schwitters: exhibition of works by the German Dadaist; to Feb 20
Musée Gernschi Tel: (1) 45 63 50 75
● Japan, Taste and Tranquility: The Japanese Tea Ceremony: the historical and philosophical development of the Japanese ceremony; from Feb 14 to May 14 (Not Sun)
OPERA/BALLET
Châtelet Tel: (1) 40 28 28 40
● King Arthur: music by Purcell. A William Christie and Graham Vick production; to Feb 19
Opéra Comique Tel: (1) 42 98 12 20
● Lakmé: by Delibes. Conducted by Gilbert Bliu; 7.30 pm; to Feb 18
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50

● La Damnation de Faust: by Berlioz. Conducted by Myung-Whun Chung and produced by Luca Ronconi. Soloists include Béatrice Urie-Monzon as Marguerite, and Thomas Moser/Gary Lakes as Faust; 7.30 pm; Feb 15, 18, 20
● Lucie de Lammermoor: by Donizetti. A new production by Andrei Serban. Maurizio Benini and Roberto Abbado (from April) conduct the orchestra and chorus of the Paris National Opera; 7.30 pm; Feb 14, 17
WASHINGTON

CONCERTS
Kennedy Center Tel: (202) 457 4600
● Choral Arts Society of Washington: Norman Scottner conducts Menotti and Williams' 'Dona Nobis Pacem'; 8.30 pm; Feb 19
● National Symphony Orchestra: Pops: Great American Music Ensemble. A Valentine's Day program; 7 pm; Feb 17, 18
● Royal Philharmonic Orchestra: Conductor Yuri Temirkanov with pianist Eliso Virsaladze plays Britten, Prokofiev and Stravinsky; 3 pm; Feb 19
OPERA/BALLET
Washington Opera Tel: (202) 418 7500
● Samel: by Handel. Conductor Martin Peartman. Roman Tetschky directs a Zack Brown production; 8 pm; Feb 15
● Vanessa: by Samuel Barber. Director Michael Kahn, conductor Christopher Keene; 8 pm; Feb 16, 19 (2 pm)

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Financial Times Business Tonight

Joe Rogaly

Welcome to Lilliput



When politicians have nothing to argue about they argue about nothing. So it is with Britain's Conservatives.

They have governed Lilliput for nearly 16 years. Their minds have shrunk to fit Swift's tiny island of finger-sized people.

Today's Tories are divided into big-endians, who crack their boiled eggs at the larger circumference, and little-endians, who prefer to tap their spoons on the smaller side. For the inhabitants of an archipelago dependent on chicken ova as part of their regular diet this is at the very least idiosyncratic. Yet the choice of end is regarded by both factions as one of such importance, such over-riding principle, that some of these wee folk, their voices ever more high-pitched, are prepared to destroy their party over it.

This is not to say that participation in a single European currency, a proposition that may well be characterised as a boiled egg, is unworthy of serious debate. The Eurocurrency idea is good in parts. It is getting respectable attention in France and Germany, particularly among central bankers. The discussions have proceeded in such terms that we must suspend judgment on whether the construction will get off the drawing-board. It is prudent to assume that sooner or later it will.

So we cannot complain if some of the more thoughtful ministers in Mr John Major's cabinet have begun to make serious speeches about monetary union. They have gone beyond the prime minister's assertion that only a dimwit could fail to see the case for saying as little as possible until Ecu (E-Marks) are raining down on our heads.

One such worthwhile contribution came from Mr Kenneth Clarke last week. Admittedly, the chancellor, convinced as ever of the advantages of Britain's membership of the European Union, trimmed his sails ever so slightly.

He aligned his previously unconditional allegiance to the idea of a single currency to Mr Major's soothing breezes. Thus he acknowledged that nothing will be done before the next election. As to the closing years of the decade, a Tory

administration would keep its options open. So would Labour, but you knew that. Like Mr Tony Blair, the Labour leader, Mr Clarke has given us the distinct impression that, provided certain elements of economic convergence were in place, his preference would be to join.

Others might reasonably state that their choice might be not to join, at least not at once. Mr Jonathan Aitken tried such a line. He was a destructive intervention. The chief secretary stretched rationality to breaking point with his statement that he would "hesitate for an eternity" before saying he would vote for a single currency. Yet others could profitably dispute Mr

If things go on like this the Conservative party may last for a considerably small time, possibly a matter of months

Clarke's intimation that putting EU currencies into a melting pot under the control of a quasi-independent, pan-European bank would not necessarily constitute a large step towards political integration. On this the

chancellor is self-evidently wrong. Monetary union is certainly more than a technicality. Even a long-term, paid-up, irreconcilable Europhile like myself must concede that.

That is why I stick to the view that voters may wish to be consulted on all this. A referendum would spark off the debate Mr Clarke asked for. It is a pity that Labour could not support yesterday's motion in favour of one, as put by the Liberal Democrats. The electorate would sense the concern behind the campaigners' proclamations. Did I say concern? I meant paranoia. This has been present at every turn in the story of Britain's relations with Europe.

Do we British have the self-confidence to behave like committed members of this conclave of independent nations, or are we so unsure of ourselves, so uncertain of our political and economic strength, that we must forever

be petulant nay-sayers? The question affects the Labour party as much as the government. Both fear the competition from those irritatingly efficient Germans, both wish to retain the right to devalue whenever Britain runs into difficulties.

These are considerations of high policy. Alas, some Conservative little Englanders have descended to the absurd. Lord Tebbit's adoption of president Nelson Mandela's mantle is the supreme example. At the weekend he equated what Britain might face from "unjust" laws made in Brussels to the oppression of black South Africans under apartheid. Even Swift would have difficulty making a satire out of that. Then we had Mr Charles Wardle, warbling about the potential erosion of Britain's immigration controls. This gentleman, of political stature sufficient to be encompassed in a Lilliputian palm, resigned as industry minister to make his point.

A strong prime minister would flick such a speck from his sleeve. Mr Major is not able to do that. He graced the inefable Warble with a full reply, pointing out that his fears are groundless. We must be kind to our prime minister. He is in danger of getting a crick in his neck. One moment he is a big-endian, a Europhile; the next a little-endian, a Euro-sceptic. Fortunately these contortions have not been wholly destructive.

So far Mr Major has kept the government's position open. He has not flatly ruled out an eventual merging of sterling with a European currency. He might, however, be sandbagged by those who want us out of any further EU developments. Then he may fight the next election as chief dimwit, be of the foreclosed opt-out.

To avoid such a calamity Conservative pro-Europeans

could usefully weigh in with a recapitulation of the history of Europe since 1945. The pattern, now tediously familiar, is our old friend stop-go. An initial British rejection of this or that continental proposition is invariably followed, after some years, by an unseemly struggle to catch up. The lesson is plain. Neither Mr Aitken nor the EU will be around for an eternity.

If things go on like this the Conservative party itself may last for a considerably smaller time, possibly a matter of months. As any decently-taught schoolchild should be able to remind us, it split over the repeal of the corn laws in 1846. The Tories then sat in opposition to the Liberals, a fate from which they did not properly recover for the next 30 years. In 1904-05 they fell apart again, over tariff reform. At the 1906 general election they lost what had been a majority of 135, to face a Liberal majority of 129.

Are they in for another spell of political impotence? Probably. Mr Robert Waller, who is one of the few who suggested during the April 1992 election that Mr Major would win, puts the chances of a Canadian style rout of the Conservatives in 1996 or 1997 at one in five. Mr Waller, a pollster with a good track record, is cited in the left-wing New Times. His assessment of the chances of a Tory debacle seem to me to err on the cautious side. British voters expect their parties to be united.

Only psychotherapists can solve the Conservatives' problem now. They have been afflicted by an attack of anxiety, a sense of shrinking horizons, that runs contrary to the experience of anyone now living. They wish to be in command of a great and powerful nation state but behave and squabble like small time parish councillors.

They wrap themselves in the finny comfort of the Union Jack. They look in the mirror of their imaginations and see themselves as Brobdingnagians, Swift's giants, astride a huge empire upon which the sun never set. The electorate is in a mood to dismiss them, with no welcome back until the next century.

Philip Stephens, my colleague, starts a new political column on Friday February 24. The Tuesday column closes with this one. My Saturday column continues.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5936 (please set fax to 'Row'). Translation may be available for letters written in the main international languages.

Danger that greed and envy really will become the main motivating forces

From Professor Ronald Dore.

Sir, Two things get overlooked in the uproar set off by the simultaneous publication in the UK of the Rowntree report ("Income gap between high and low paid 'greatest since war'") February 10) and the announcement of the civil service pay rises ("Public Sector Pay Review").

First, there really are market forces behind growing inequality. They are driven not only by the low-wage competition from developing countries which Howard Davies, director-general of the Confederation of British Industry, mentions (Personal View, February 10) but also by the mounting learning requirements of ever more complex technology. If you wish to know our British future, just look at the faster growth in wage inequality in

the US, where the "flexibility" of hire-and-fire labour markets allows those forces to work faster than in Europe, where convention and decency still slow them down.

Second, the judgments of (modestly paid) ministers about how much is necessary to keep top civil servants in Whitehall are as crucial a mechanism in the growth of pay disparity as the judgments of company compensation committees that their CEO's salary must be no more than twice that of the top of the second quartile of the distribution. Those judgments depend crucially on a particular assumption about work motivations, namely that we are all primarily driven by greed and envy.

Over large areas of the UK economy - especially, but not exclusively, the public sector -

that assumption is still false. People take jobs, and put their backs into jobs, for a variety of motives - a "spirit of public service" among them. No permanent secretary has, in fact, jumped ship for the money lately. Ministers are simply reported to be anxious to ensure that any temptation is reduced in future.

But the thing about such anticipatory moves is that they become self-fulfilling. The more the institutions of our society are built on the assumption that greed and envy are the only reliable motivators, the truer that becomes.

The trouble is that a more benign, and (still) accurate, view of work motivation just is not articulated. Those permanent secretaries do not stand up and say they do not need the money and wild horses

would not drag them into the City before retirement probably (apart from concern for less well-paid juniors) from fear of seeming sentimental.

Those who can overcome such scruples might like to join a movement to articulate (and thereby seek to reinforce) some alternative view of modern work. The mixed motives movement, perhaps? Open to all who enjoy their claret or their BMW or their second home, but are not solely preoccupied with such things and want to do something decent and socially useful with their lives. Write to Triple M, 18 Victoria Park Square, E2 9PF, Ronald Dore, Centre for Economic Performance, London School of Economics, Houghton Street, London WC2A 2AE, UK.

Lessons for UK of Rhine floods

From T.S. Sands.

Sir, Holger Simonian's article on the terrible flooding in the Rhine Valley (Business and the Environment: "Floods of tears on the Rhine", February 8) contains lessons for us in the UK.

Like the Germans and the Dutch, we have spent money to rush water off the hills and out to sea as quickly as possible, forgetting that bogs are designed to hold water like sponges, and flood plains and marshland to hang on to the excesses. By not thinking of the river catchment as a whole, we have engineered and built ourselves into a difficult position. Not only people suffer; wetland wildlife has been all but squeezed off the map.

We need to look again at our river catchments and recreate more natural conditions. And in Britain we have the opportunity now. The environment bill, going through Parliament at the moment, could direct the new environment agencies to carry out integrated catchment management planning.

The National Rivers Authority is doing this in England and Wales already, but we have no guarantee that its successors will continue. If they do not, the opportunity will be lost to provide a safer future for people and a better future for wetland wildlife. T.S. Sands, director of conservation, The Wildlife Trusts, Royal Society for Nature Conservation, The Green, Witham Park, Waterside South, Lincoln LN5 7JR, UK.

Saatchi gesture

From M.R. Frith.

Sir, I am writing to express my disgust at the article, "Saatchi shame" (February 13), in the Observer column. Let me present you with some facts.

The conference which I am promoting is a non-profit making venture designed to promote our region. Maurice Saatchi was approached by Sir Marcus Fox and asked to be a speaker. He readily agreed and did not even mention a fee or, indeed, expenses. The £5,000 article refers to was a "gesture" on my part and I have no doubt he will nominate a charity.

So, the thanks he gets for his generous offer is your offensive article.

M.R. Frith, chairman and chief executive, Yorkshire Food Group, Corder Mills, 146 Clackhutton Road, Bradford BD12 0HP, UK.

From J.C. Stott.

Sir, Mr Charles Young (Letters, February 11/12) does not need "an article setting out the intellectual basis for the ideas of the right-wing critics of monetary union". All he needs to do is to reflect on the difference between locking ourselves irrevocably into a monetary union and our joining, say, the ERM, from which we escaped to our great benefit.

From ERM there would be no escape. J.C. Stott, Black House, Coppenhall, Stafford ST18 9BW, UK.

From Mr Ian Milne.

Sir, Mr Duncan Heenan's letter supporting a single currency (February 9) didn't mention a vital attribute of money: He is rightly concerned with the "real" economy. Let me invite him to look at "real" Ge

Monetary union: support for directors' leader in the 'real economy'

From Mr Peter Frankel.

Sir, Allow me to refute the suggestion in your headline "Directors' leader out of touch on Europe" (Letters, February 6) that Mr Tim Melville-Ross, director general of the Institute of Directors, is out of touch with his membership.

As a fellow of the IoD, I know the lengths to which the institute goes to establish the opinions of members and I have no doubt that Mr Melville-Ross's recent comments about Europe, the economic consequences of a single currency, and loss of sovereignty are supported by a very large number of the institute's members and the British public.

His opposition to ERM is based on sound economic facts rather than the somewhat party political stance of Mr P.J. Hirsch, whose quarrel, it seems from his letter, is more with the British government's privatisation policy, its rejection of proportional representation, and reform of local government than with Mr Melville-Ross and the IoD.

Mr Richard Brown, in his letter, rather modestly suggests that some EU institutions might be of assistance to business, but in no way supports the ERM or the idea of federation. I can assure him that those who want an unelected bureaucracy to rule Britain from Brussels in accordance with the Maastricht Treaty formula are a very small minority and a referendum on any further loss of sovereignty would produce a resounding "no".

How many people are actually aware of the extent to which small shopkeepers and businesses are dominated by the decisions made in Brussels?

Peter Frankel, Elmstead, Chapel Road, Lingsfield Common, Surrey RH26 6XZ, UK.

From Mr T. Melville-Ross.

Sir, Contrary to the view of your correspondents (Letters: "Directors' leader out of touch on Europe", February 6), and subsequent letters, there is ample data, from surveys of the IoD membership and studies by other business organisations, confirming that the concerns I expressed about the inappropriate and unacceptable European legislative process are broadly representative of business as a whole.

IoD members, to be found across the entire spectrum of UK business, already bear a heavy regulatory burden, for example in the employment field. There is a growing consensus among business throughout Europe, as reports by organisations like Unice, the European Round Table of Industrialists and the OECD demonstrate, that excessive legislation has been at the root of the Community's vast unemployment.

The evidence is there for all who want to see, that what businesses want is less regulation, a firm competition policy and better access to an effective single market. They are increasingly cautious about further extending the legal competencies of the EU and deeper economic and monetary integration, including a single currency, which cannot be achieved without the further significant surrender of sovereignty.

A Confederation of British Industry survey last autumn showed that 88 per cent of business people were against



try in real crisis.

If, scaled up Europe-wide, such are to be the real consequences of a single currency, we owe it to ourselves to be severely critical of the arguments of its supporters.

Ian Milne, director, European Foundation, 61 Pall Mall, London SW1Y 5EZ, UK.

While some multinational companies favour monetary union, small and medium-sized businesses, which form the bulk of businesses in the European Union, are in little doubt that the relatively higher costs, higher taxes, increased labour market regulation and reduced flexibility in interest rate policy which a single currency would entail would far outweigh the benefits to them.

I believe that there may well be consensus among business leaders about the conclusion in your leader ("UK's role in Europe", February 10), that "only a country sure that it can live with the consequences, economically and politically" should contemplate entry into ERM. That, however, will take much more evidence and debate and is not likely to be achieved in the foreseeable future.

T. Melville-Ross, director general, Institute of Directors, 116 Pall Mall, London SW1Y 5ED, UK.

Concern about public conduct

From Mr John Sheldon.

Sir, Your description of the government's submission to the Nolan inquiry on standards of public conduct as "treacherous in its complacency" ("Standards in public life", February 7) will be echoed by everyone with a reading age above five years old. However, the answer to your question of why the government set Nolan to work in the first place has now become clear. Apparently it is all a question of perception - or rather of correcting mistaken perceptions.

Ministers are desperately trying to peddle the nonsense that the concern about the standards of conduct of ministers and MPs exists only in the minds of the public, without any foundation in fact. Mr Tom King, the government's proconsul on the Nolan commit-

tee, appears to believe that the whole thing has been conjured up by a few over-imaginative newspaper editors. Interestingly, Mr King also seems to be the only member of the committee to have pursued his questions with any vim - not in interrogating ex-ministers, of course, but newspaper editors and trade unionists.

Nevertheless, if the government sticks with the Hunt line, its position will become untenable and we can only assume that it is digging in so that when the concessions are made (as they must be), they will be minimal. The fall-back has already been clearly signalled by Messrs Younger and Fowler and no doubt the government will eventually be grateful if the Nolan committee recommends that a similarly mild restriction is applied to ex-min-

isters as is currently applied to ex-senior civil servants.

This would be nowhere near good enough. So far, not enough attention has been focused on the revolving doors that exist even with this civil service restriction, the increased potential for corruption produced by large-scale privatisation and contracting out, the loss of accountability caused by breaking up the civil service into more than 100 executive agencies, and the massive increase in ministerial patronage elsewhere in the public sector. These issues are part of the debate and should not be forgotten.

John Sheldon, general secretary, National Union of Civil and Public Servants, 124-130 Southwark Street, London SE1 0TU, UK.

School tax

From D.B. Robb.

Sir, One hand-pressed school has suggested that the parents of their pupils might contribute a 1p in the pound "income tax" for the benefit of the school.

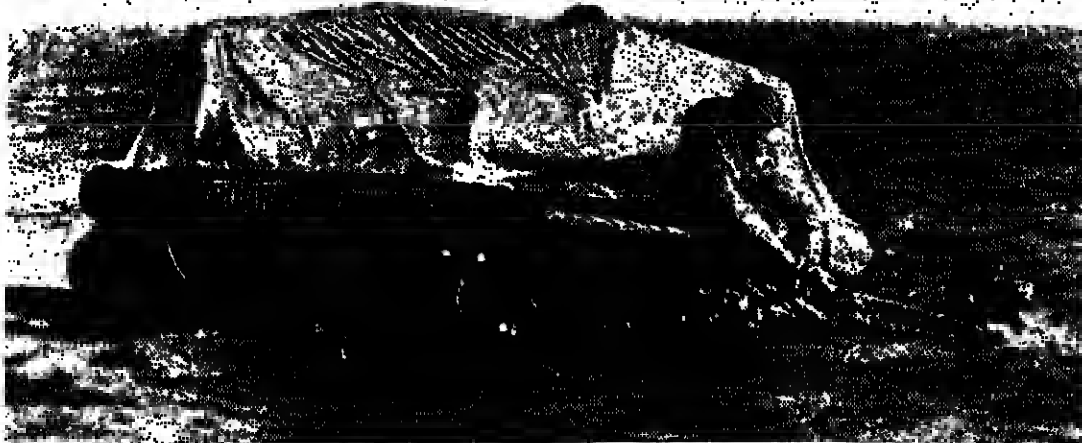
Is this not a most sensible suggestion and could not the chancellor give it his support by allowing the 1p to be tax deductible?

If a private enterprise solution were applied to the problems of education and expenditure by parents on all forms of approved education were made tax deductible, there would be no shortage of funds in the education system.

D.B. Robb, Durlay Gate, Sarncliffe, Marlow, Bucks. MK3 3AZ, UK.

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Tuesday February 14 1995

Mr Balladur's bland recipe

As might have been expected, Mr. Édouard Balladur was not out to amaze or alarm his French electorate yesterday, when he set out his platform for the forthcoming presidential election. He was out to reassure. He remains the clear favourite, over his main rivals from both left and right - Mr. Lionel Jospin of the Socialist party, and his former colleague and party leader, Mr. Jacques Chirac of the Gaullist RPR. The secret of Mr. Balladur's success seems to lie precisely in his predictability.

Even his three main ambitions amounted to a careful rephrasing of these well-tried French favourites: *liberté, équilibre, et fraternité*. In his platform, that means freedom of the individual, equality of opportunity, and fraternity - through European integration. That is all very well. But does such bland reassurance begin to answer the profound problems facing France and its next president?

Mr. Balladur certainly admits there is a crisis. France has been in crisis for the past 20 years, he said yesterday. Social tension has grown, inequality has deepened, and confidence in the state has been eroded. Even given his natural inclination to belittle the 14-year Mitterrand presidency, it was a gloomy assessment.

The underlying problems come under two headings: institutional, and economic. The former concern the viability and accountability of the presidential system under which Messrs. Balladur, Chirac and Jospin are standing for office. The French president enjoys sweeping powers only partially controlled by a weak, part-time parliament. The political parties are equally in a state of disarray, with the Gaullists split between their presidential candidates, and the Socialists likewise torn between warring personalities.

Feeble institutions
Mr. Balladur's plan is for reform through dialogue and consensus. Yet the very institutions which should provide that dialogue, and help to reach that consensus, are feeble. All too often, their failure to provide a forum for debate leads to protesters taking to the streets and holding the government to ransom.

The French prime minister's answer is to hold a referendum on Mr. Balladur's plan for reform through dialogue and consensus. Yet the very institutions which should provide that dialogue, and help to reach that consensus, are feeble. All too often, their failure to provide a forum for debate leads to protesters taking to the streets and holding the government to ransom.

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constitutional reform - within six months of taking office, he says. It would consider whether the presidential term of office should stay at seven years without any limit on re-election, or be reduced to five years - or be limited to a single seven-year term, as Mr. Balladur apparently favours. Yet the act of calling a referendum will only further undermine the institution which needs to be strengthened - parliament itself.

Policy challenges

On the economic front, France confronts three main challenges: reducing unemployment, sustaining economic growth, and reducing the fiscal deficit - the latter both for their own sake and to meet the Maastricht treaty criteria for a first conceivable entry into stage three of monetary union during 1997. Yet Mr. Balladur admits that unemployment is "the first and the most serious worry".

What is lacking in the prime minister's proposals is the required sense of urgency. His aim is to reduce unemployment at the rate of 200,000 a year over five years. That would still leave the jobless rate at around 8% per cent. Much of French unemployment, moreover, is long term: in 1991 the average duration of French unemployment was 22.5 months, against 8.7 months for the UK. Perhaps most serious of all is the rate of youth unemployment, a quarter in 1993, as against 5 per cent in Germany. On long-term and youth unemployment, Mr. Balladur's proposals are skimpy almost to the point of non-existence.

The fiscal problem is less fundamental than unemployment, to the extent that growth is maintained, it will improve automatically. Nevertheless, the latest forecasts from the OECD suggest that the general government financial deficit will be 4 per cent in 1995, one percentage point above the Maastricht criterion, which France, of all countries, must meet that year. Action will almost certainly be needed, but Mr. Balladur's solution remains obscure.

The French prime minister likes to present himself as a reformer. If he is to advance reform or tackle the real causes of French discontent, he will have to produce a more ambitious manifesto than yesterday's.

Secular decline
After the initial shockout that followed deregulation on Wall Street in the mid-1970s, its profits and capital grew very rapidly, relative to those in the UK. US firms did not have to cope with the post-war British legacy of relative economic decline, and given the lesser importance of New York's international, as against domestic, business, the gyrations of the dollar have been less disastrous for US banks than the secular decline of sterling for British-owned houses.

For all that, US firms have been as prone to ups and downs as anyone else. First Boston, Lehman Brothers and Kidder Peabody might not have survived without the support of strong parent companies. Since the bond market bubble burst last year, Goldman Sachs has lost partners, profits, élan and morale. Salomon Brothers, over-dependent on revenues from trading, has plunged heavily into loss, having failed to establish a clientele to match that of the older-established houses. The success of Morgan Stanley's investment in new staff and foreign off-shoots can only be judged over the longer run, but US investment banks have not been uniformly successful in their overseas expansion. Even J.P. Morgan has come embarrassingly (if not over-expensively) unstuck in its recent adventures in Spain.

The lesson is that a fully-integrated, global investment bank is exceptionally difficult to manage. No one has done the job consistently well over any length of time. It would thus be unwise to write off S.G. Warburg, which achieved a great deal from an unpromising vantage point, out of hand. As a distinguished international banker once remarked, it is better to have loaned and lost, than never to have loaned at all.

S.G. Warburg: needs to recover old habits



Lord Cairns, former chief executive

The worried staff of S.G. Warburg, the investment bank that until six months ago was the UK's brightest candidate to join the elite of global banks, yesterday witnessed an unimpeachable return. Sir David Scholey, the executive who was credited with pushing it towards the world league in the 1980s, was back on the floor, trying to bolster the bank's crumbling reputation.

Sir David, at 58, his glory days behind him, was due to retire to the largely honorary post of president in June, found himself catapulted back into the chief executive's chair over the weekend. The resignation of Lord Cairns, chief executive since 1991, after the most severe crisis to strike Warburg in the past decade left the bank with no alternative but to hope that Sir David's golden touch remains.

Sir David did not bother to hide the scale of Warburg's crisis, telling staff of the need to "regain our old habits of rigorous quality and cost control". The most hopeful thought one director could offer was that "it takes a lot more than you think really to damage an investment bank", arguing that such bad times have afflicted others such as Goldman Sachs in the wake of the financial market turmoil of 1994.

Yet the depth of its crisis is shown by the abruptness of Lord Cairns' resignation only days after a group of key staff defected to Morgan Grenfell, the investment bank owned by Deutsche Bank. Warburg has not only failed to rival the global presence and sustained returns of some US rivals, but lost something more intangible. Executives lament the fading of a discipline and team spirit that enabled it to eclipse other merchant banks in the post-war years.

One executive says that the prominence Warburg gave to Mr. Maurice Thompson and Mr. Michael Cairns, the heads of its equity syndication arm who left for Morgan Grenfell, would not have occurred in the old Warburg. "All they do is a lot of shouting down telephones, and they were allowed to generate a mystique that shouldn't have been permitted. Someone should have told them to come off it," he said.

Simon, the sixth Earl of Cairns, was escorted at home at Bolehyde Manor yesterday, answering the telephone and expressing the hope that callers would get the information they wanted by contacting S.G. Warburg. In crisis, he retained his sang froid.

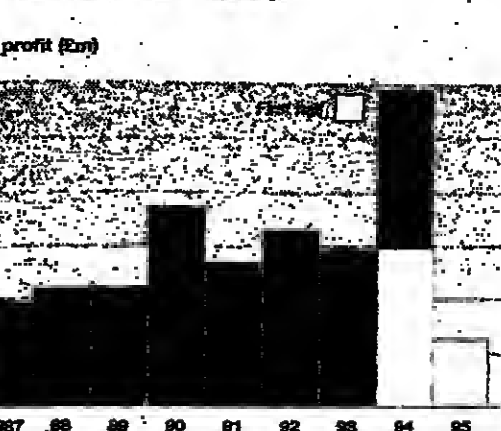
On Saturday morning, Lord Cairns met Sir David Scholey, Warburg's chairman and the man who yesterday pledged to get the UK's leading investment bank "back on the right road". Lord Cairns told him that he intended to resign, having started to lose the confidence of Warburg staff.

"Maybe they were not listening properly, or he was not talking them well enough, but he could no longer communicate the vision," said one director yesterday. The joint heads of Cairns and Thompson, who was that he allowed the bank to drift, despite his intelligence and analytical skills.

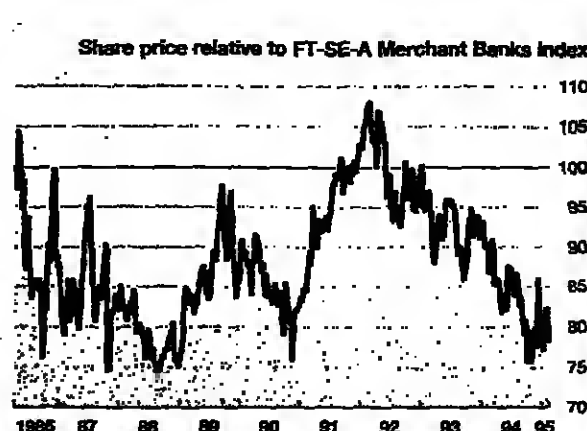
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Pre-tax profit (€m)



Share price relative to FT-SE-A Merchant Banks Index



Sir David Scholey, chief executive

John Gapper on the challenges facing Warburg in preserving its independence

Quest for the golden touch

Sir David does not attempt to deny a loss of discipline in the modern Warburg. "I suppose we just failed to keep that up during a time of very considerable expansion and development," he says. Yet he admits that the firm cannot simply attempt to return to a corporate style that fitted it in the 1980s. "It cannot be just a matter of re-imposing the way we used to behave on a different business," he says.

Warburg faces a serious challenge in remaining independent over the next six months. Sir David says that it has not entered merger talks with any other bank following the embarrassing failure of its attempt to merge with Morgan Stanley in December. Yet Warburg's shares continued to swing yesterday on speculation that banks such as HSBC or Dresdner Bank could snap up a weakened Warburg.

The argument against a hostile approach for Warburg is that its most valuable executives could easily move to another bank if there was a bid its management opposed. But for this argument to work, Warburg staff have to trust the judgment of its management. It is clear trust has slipped seriously in the wake of Morgan Stanley talks, and talk further job cuts is unlikely to restore it rapidly.

Warburg could also lose a measure of independence by being forced to appoint a chief executive from outside to restore confidence. Sir David does not want to do so, at least in the short-term, talking of staying on until the bank is stable and has regained profitability. This means he will have to persuade shareholders of the competence of

the group of young senior managers promoted yesterday.

In his effort to rediscover the spirit of the old Warburg, Sir David will be working with four younger investment bankers in a new executive committee. He compares this with Unilever's three-member special committee which exercises joint executive control over the Anglo-Dutch group. The move further enforces the shift away from executive control of Mr. Nick Veroy and Mr. Derek Higgs, chairman of its broking and banking arms who were formerly seen as providing executive support to Lord Cairns.

A pointment of the committee represents a compromise on the part of the board between moving decisively to a new generation of management and sticking with the past. The combination was chosen as a rapid solution in preference to the delay inevitable in finding an outside chief executive. "If your car is heading for a swamp, you do not waste time looking for the nearest fireman," says Sir David.

Apart from re-establishing aspects of Warburg's traditional culture, Sir David and the executive committee have the task of improving profitability. The problem faced by Warburg since its formation from a merchant bank, two stock-broking firms and a jobber - former wholesalers of shares - is that it has failed to break decisively into the ranks of global investment banks dominated by US firms.

Although Warburg was more successful than other UK firms in

building an integrated bank, it has since spent large sums on a global securities network during a period when margins in such operations have contracted. In the *annus mirabilis* of 1993 when investment banks made large profits, it achieved a 28 per cent return on shareholders' equity. Yet its cost base was unsustainable and profits collapsed last year.

Warburg signalled yesterday that the severe curbing of its international bond operations with the loss of 180 jobs, announced by Lord Cairns in January, will not be enough to restore the core profitability of its investment bank. This implies that it will either have to cut costs further or shift the emphasis of operations towards higher margin businesses such as derivatives based transactions.

One Warburg executive argues that securities distribution in Europe and the US based on traditional cash markets is unlikely to provide high enough returns. Instead, he says that Warburg will have to combine the strength of its primary equity operations - giving advice on mergers and acquisitions, and underwriting share issues - with stronger securities trading and derivatives expertise.

Sir David echoes this theme, talking of investing "where the operating margins are not fragile or narrow and at the mercy of businesses of a different scale". This could imply retrenchment in traditional equities distribution in Europe and Asia. Yet it will be hard to do so without demolishing Warburg's claim to having a true global franchise, since it already has lin-

ited equity distribution in the US. A further difficulty will be that Warburg will be in danger of chasing too late into another area of diminishing margins. Some of the most profitable types of derivative products and transactions in the past few years are suffering declining returns as more banks compete to provide them. Having found that US banks had gained economies of scale in cash markets, it could now find the same in derivative markets.

Sir David says a way can be found through such a conundrum. But the most delicate task will be to reduce staff costs without causing further defections. Sir David does not mince words, arguing that there are not only "people doing jobs that are no longer required", but others "who are not doing their jobs up to their maximum potential or to the level of performance that their job requires".

Taken together, this is a huge task of reconstruction. Sir David will not be drawn on how long it might take, although he has already postponed his planned retirement at the age of 60 in June. He recalls that when he started work at S.G. Warburg at the age of 29, Sir Siegmund was already 62. There is also a tradition of longevity: Mr. Henry Grunfeld, the 90-year-old co-founder, still attends the office daily when fit.

"I am sure we can continue as an independent bank. There is no reason why a business worth £1.5bn should not be, but the art is to find the right composition for that business," says Sir David. He responds to the suggestion it will take at least two years by saying it is "a valid view". Yet his attempt to reassure Warburg could prove more difficult even than the construction of the combined group in 1986.

If he fails, it will be a sad ending to a career that was built around Warburg. It could also end the chances of one of the new group of executives around him succeeding him as chief executive. For the moment, Warburg retains its defiance of those who predict its demise. But Sir David must restore to his bank not only profits, but an indefinable discipline and pride. Without them, Warburg cannot hope to remain independent.

Some Warburg executives believe the bull year of 1993 was when costs escalated, and Lord Cairns failed to crack down strongly enough. "Perhaps he needed to be a harder edged and tougher and nastier character then, when everybody wanted to spend money, and expand," says one Warburg executive.

When Mr. Thompson and Mr. Cairns resigned, Lord Cairns could no longer maintain control. Despite the fact that shareholders appeared still to be largely satisfied with management, he was coming under severe pressure. His resignation had been settled by the time that Warburg directors met on Sunday.

Yet the vision of directors scattering into the night after Sunday's five-hour board meeting, and Lord Cairns returning to his Wiltshire home, may prove hard to dispel. Something of the firm's composure and calm was lost that night, even if its departed chief executive retained his own in defeat.

Fallen on his own sword

Other directors say his sense of honour, and concern for the firm's well-being, led him to fall on his sword unaided. "Simon is a sensible chap, and he has always been capable of making up his own mind," said one.

The setback leading to his resignation was the collapse in December of merger talks with the US investment bank Morgan Stanley - aimed at making Warburg an undisputed global player - on which he gambled his personal standing. He was convinced of the logic of a merger and would have shared the chief executive's role in the combined bank envisaged.

The joint heads of Cairns and Thompson, who was that he allowed the bank to drift, despite his intelligence and analytical skills.

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OBSERVER

Love among the censors

So the statistical wonks at the American Census Bureau have a heart after all. Specialty for February 14 comes a snapshot of the marital status of the country.

No surprise in the "findings" that Americans are getting married later than ever before. Figures for 1993 indicated that, among those in the second half of their 20s, 30 per cent of women and 30 per cent of men had not yet tied the knot.

But some are trying quite hard to get hitched - or re-hitched. Florists report an 18.9 per cent increase in Valentine's Day deliveries between 1997 to 1992. The value of manufacturers' production of cards jumped from \$192m to \$101m in the same period. No word, sadly, on the statistical chances of a single female New Yorker meeting a marriageable male before she retires - or even after.

The official explanation for the arrival of the numbers at such an auspicious season is that the bureau is "trying to be aware of months and days to sort of circulate our name". Does that constitute a proposition?

Holier than thou

Time to stop depicting Pope John Paul II as a cunning pontiff, apparently. The head of the Roman

Catholic Church, who last year talked of the need to recognise "historic failings" in time for the millennium, is now training his critical eye as far back as the Crusades.

The First Crusade to liberate the Holy Sepulchre was called by Pope Urban II, 800 years ago, and it is said that he was not to mention the atrocities of succeeding centuries, which included the sack of Constantinople in 1204, have been preying on the current pontiff's mind.

When the Pope proposed last year that the Church should perhaps admit its mistakes, cardinals gave him a lukewarm reception, arguing that the Church should, if anything, use its millennium celebration to analyse recent history and not the murky past of the Inquisition and religious wars. But the Pope is still intent on purifying advice for any latterday Richard Lionhearts or Saladins. These days, he told Sunday's congregation, we know the best way of sorting out such religious disputes is "patient, resolute but respectful dialogue". Goes without saying, doesn't it?

Own goal

Cries of foul have ricocheted around Africa following the news that FIFA, football's world governing body, has cancelled next month's youth football World Cup tournament in Nigeria.

grounds following outbreaks of cholera and meningitis in Kaduna and Enugu, two of the four venues. Nigeria has spent \$75m preparing for the event and the government was hoping for some positive attention at last. Nigeria's friends are furious. The Organisation of African Unity says FIFA's decision is "negative and grave consequences on Africa's future participation in international football tournaments."

Yesterday FIFA agreed to reconsider its decision to drop Nigeria. But its options are limited. Given that next year's African nations' cup has already been moved from Kenya to South Africa, it would seem a mite unfair if SA also scooped up the youth tournament.

Watch out

Good to know that UN secretary-general Boutros Boutros Ghali was not marking time in Switzerland last month. As well as looking in at the Davos World Economic Forum, he also stopped by Geneva to visit Nicolas Hayek, boss of Swiss watch manufacturer SMH.

The result was an agreement that Swatch will produce one million plus commemorative watches for the UN's 50th anniversary. The organisation gets to keep an undisclosed percentage of the profits. But don't expect the margins on this mass-market, and

now less than up-to-the-minute, item of wrist wear to solve the UN's funding problems overnight.

Clamouring voice

Some years back, The Economist, the weekly magazine half-owned by the FT, acquired a bi-weekly Washington DC publication called Roll Call, which serves the peculiar needs of Washington's massive bureaucracy. The idea now is to do the same for Brussels. The European Voice should hit the streets in May.

The new editor is John Wyles, a former FT staffer who left to become deputy editor of the Italian newspaper *L'Espresso*. That publication collapsed in November 1994 after just three years. With Economist backing, let's hope things will be different this time.

Fast food

Toyota, Japan's largest car maker, is currently embarked on its biggest ever cost-cutting exercise, has found a novel - not to say inexpensive - way of giving in to public pressure for a shorter working day. It has agreed that henceforth the number of hours spent at work each year will fall from 1,963 to 1,881 - by looting 15 minutes off the 60-minute lunch break. Everyone will spend an unchanged 7 hours 40 minutes on the production line.

Financial Times

100 years ago

Lyric Theatre Company
The statutory meetings of the creditors and shareholders of the Lyric Theatre were held yesterday at Carey Street (London) W.C. before Mr C.J. Stewart (Official Receiver). The comic operas produced at the theatre, although artistic successes, have been financial failures, a loss of about £21,000 having been made by the company upon seven productions. The future of the company is attributed to the expenses having exceeded receipts by reason of its having borrowed money at a ruinous rate of interest.

50 years ago

F.W. Woolworth & Co
In the light of the past year's results, there is reason to think that 1943 marked the bottom for Woolworth's profits and dividend. The recovery in 1944, with a 12.8 per cent improvement in profits and a 5 per cent advance in dividend to 45 per cent, is distinctly encouraging. [The Woolworth retail chain in the UK is now part of the Kingfisher group]

UK industry prices leap stirs interest rate fears

By Robert Chote, Economics
Correspondent, in London

British manufacturers pushed up their prices more sharply than expected last month in response to the biggest annual increase in their fuel and raw material costs for 10 years, official figures showed yesterday.

The figures stirred fears among City of London economists of another rise in UK interest rates, in order to keep inflation under control. The prospect of higher borrowing costs helped depress London share prices, pushing the FT-SE 100 index 28.8 points lower to 3,081.1.

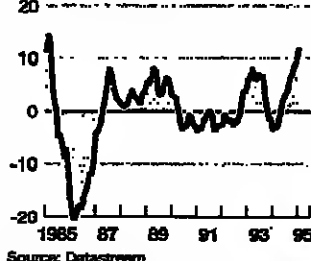
The rise in output prices was largely a response to higher fuel and raw material costs. These rose by 11.5 per cent in the year to January, the biggest increase since 1985. Input costs rose by a seasonally adjusted 1.3 per cent in January alone.

"These are in a sense the first set of distinctly worrying inflation numbers we have had," said Mr Keith Skeoch, chief economist at brokers James Capel.

But rises in manufacturers'

UK producer prices

Input prices, annual % change



Source: Datastream

prices have so far had a limited impact on prices in the shops. Today's distributive trades survey from the Confederation of British Industry provides further evidence of the difficulties retailers face. Spending in the shops was well below retailers' expectations last month, following a buoyant Christmas.

Manufacturers raised their prices by 0.9 per cent in January to a level 3.4 per cent higher than a year earlier, according to the Central Statistical Office. This was the highest rate of factory gate inflation for 11 months. Less

than half the rise in factory gate prices was the result of the excise duty rises imposed in December's "mini-Budget". The seasonally adjusted rise in prices in January alone on this measure was the biggest for four years.

The Treasury said the figures reflected higher commodity prices, a pick-up in labour costs and efforts by manufacturers to rebuild profit margins.

The factory gate price figures and the CBI survey highlight the dilemma facing the Treasury and the Bank of England in setting interest rates.

Rates have been raised largely to choke off incipient inflationary pressure in industry. But higher rates have also depressed already weak consumer spending growth and the moribund housing market.

Tomorrow's headline retail price inflation figures will be an important indicator of the extent to which cost pressures are feeding through to consumers in the shops.

Bonds, Page 24
London stocks, Page 30

Three US airlines to curb travel agents' fees

By Richard Tomkins in New York

Three of the four biggest US airlines have shocked the country's travel agency industry by curbing the automatic 10 per cent commission paid to agents on every ticket sold.

American Airlines, Delta Air Lines and Northwest Airlines will carry on paying a 10 per cent commission for lower-fare tickets, but are introducing a ceiling of \$25 for commissions on one-way tickets costing more than \$250 and a ceiling of \$50 for round-trip tickets costing more than \$500.

The American Society of Travel Agents said the resulting cut in revenues would have a "devastating" impact on US travel agencies and could drive thousands out of business.

The move could also hit passengers because agents will try to compensate for lost revenue by charging customers for booking airline tickets.

Last year the US's 34,000 travel agencies collected \$6.2bn in commissions on airline ticket sales. About 20 per cent of tickets sold were for journeys costing more than \$250 one way or \$500 return.

Travel agencies say the cost of selling an airline ticket averages about \$25 for each transaction, so at a commission rate of 10 per cent, they only begin to make a profit when the cost of the ticket sold exceeds \$250. The commission ceiling announced by the three airlines applies only to domestic travel, but this accounts for 65 per cent of agents' revenues from air ticket sales.

Small agencies dealing with the public are likely to be most severely affected. If they start charging customers a fee for booking airline tickets, people will try to save money by booking directly with the airlines.

Large agencies dealing with business customers may be less severely affected because many already charge a fee for their services and, as part of the deal, simply pass on the commissions they receive from the airlines to their customers.

LEX COLUMN

Warburg wins respite

S.G. Warburg has won itself a breathing space. Sir David Scholey may be as responsible for the failed Morgan Stanley merger talks as Lord Cairns, but he is a better communicator and so has a fair chance of restoring morale and stemming defections. Still, any honeymoon period will not last long and keeping morale high will be hard when Warburg also has to cut costs. Much depends on how well the younger team promoted to the investment bank's new executive committee performs.

Though the challenges are great, Warburg retains strong positions in UK corporate finance and equities - not to mention asset management. The snag is that it is making precious little money from investment banking, as yesterday's profits warning rammed home. If the market value of Warburg's 75 per cent stake in Mercury Asset Management is subtracted from the group's total market capitalisation, the investment bank is valued at only \$250m - a discount of nearly 40 per cent to net asset value.

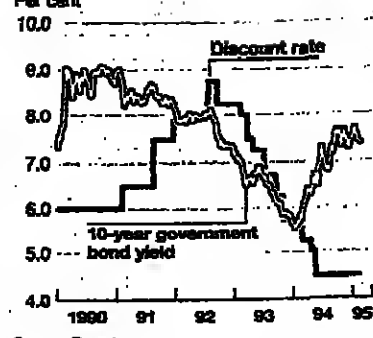
The discount would be greater if some investors did not view every piece of bad news as evidence that Warburg was ripe for takeover. In the short run, the speculation looks overdone: a hostile bid would be hard to mount, and Warburg would be foolish to engage in friendly talks until the situation stabilised. But with the bank's global strategy in tatters, merger must remain a medium-term possibility.

FT-SE Eurotrack 200:

1398.5 (-8.0)

Germany

Per cent



Source: Datastream

claim will add 2.8 per cent to unit labour costs. Even an apparently moderate settlement of 3 per cent would add significantly to industry's costs.

Industry will seek to absorb the fresh costs by further increases in productivity or by raising prices. The immediate impact on domestic inflation would be limited, but a settlement may lead to an increase in short-term interest rates. The Bundesbank will be keen to pre-empt the cyclical upturn in inflation, and the details of a wage settlement may provide the excuse. Thus a settlement may be just as unsettling for the bond market as a strike.

US airlines

Despite recent strong passenger growth, US airlines' profitability has remained meagre. But the decision by three of the four largest carriers to limit travel agent commissions on domestic flights could improve their fortunes.

The cost of such commissions increased from 5 per cent of passenger revenues in 1988 to an unsustainable 13 per cent last year. By cutting this, their third highest cost, the airlines should significantly boost earnings and be better able to compete against low-cost competition - hence the sharp rises in their shares yesterday and at the end of last week when news of the decision started to leak.

However, travel agents could be badly damaged because the move threatens to hit their most profitable business. Efforts to compensate for lost revenue by charging passengers fees are likely to meet consumer resistance. The agents' main hope is that

United Airlines and the smaller carriers fail to follow their bigger brethren. Alternatively, they could complain about collusion to the US Department of Justice. Even so, the agents face difficult challenges. The airlines' efforts to introduce ticketless air travel may mean that agents are eventually by-passed altogether.

Courage

The 34 per cent profits growth achieved by Courage, the UK's second-highest brewer, must at least ease the pressure on Australia's Foster's Brewing Group to sell. Volume growth in the shrinking UK market is no mean achievement. Courage has won market share for its two biggest brands, Foster's and John Smith's, and has also squeezed out substantial costs.

However, closer examination rubs off some of the gloss. The results are flattered by rising sales to Courage's joint venture Lantrepreneur Estates. IEL pays far more for its beer than other bulk buyers, under an agreement expiring in March 1998. Growing sales to IEL have a disproportionate impact on Courage's profits: but the benefit will be short-lived.

Given this deadline on growth, Foster's will eventually want to switch capital into faster growing markets, probably in Asia. Its other significant markets, Australia and Canada, are both mature. The current Office of Fair Trading investigation into UK brewing will delay any disposal negotiations, but given Courage's growth track, Foster's can afford to wait. That means over-capacity and aggressive competition could remain crucial facts for UK brewers for some time to come.

Kingfisher

The removal of Mr Nigel Whittaker from the board of Kingfisher is charged with symbolism: Sir Geoffrey Mulcahy could not have ousted anyone more closely associated with the UK company's once glorious past. Together with the slimming down of the corporate headquarters and the management reshuffle at the subsidiaries announced last week, the move is a welcome sign that the group is focusing on retailing basics. But these developments are mere tinkering compared with the magnitude of the management tasks ahead, chiefly sorting out Woolworths and Comet.

Additional Lex on Misy, Page 22

France launches new call for quotas on US films and TV

By Emma Tucker in Bordeaux

France will today launch a fresh offensive against US television and film exporters in what seems an increasingly desperate attempt to persuade other EU member states to follow its policy of protecting European culture.

At a meeting of EU cultural ministers in Bordeaux, Mr Jacques Toubon, the French minister, will insist Europe needs to impose strict content quotas on its broadcasters to protect indigenous film and television industries from being swamped by US exports.

In a battle between French interventionists - backed largely by the EU's southern member states - and the economic liberals of the UK, Luxembourg, and

to an extent Germany, France is struggling to get the tough regime that it demands. It wants the ministers at Bordeaux to agree to put pressure on the European Commission to tighten the existing European law.

The law - known as Television Without Frontiers - requires 51 per cent of material shown by European channels to be of European origin, but only "wherever practicable".

The French argue this loophole introduces legal ambiguity into the directive and allows member states which oppose quotas to ignore it.

The directive had been due for revision by the end of last year. But arguments within the Commission over the effectiveness of quotas, as well as differences

over how new electronic on-demand services should be treated, stopped the Commission producing definite proposals under Mr Jacques Delors, the Frenchman who was the previous Commission president.

The French are worried that Mr Jacques Santer, the new president, does not share their views. Mr Santer, from Luxembourg, has expressed caution over quotas, arguing that other options need to be considered. France gives considerable aid to its own film and television industries and has its own system of quotas.

In an opening shot ahead of today's meeting, Mr Stephen Dorrell, UK national heritage secretary, made clear Britain was opposed to protecting the audiovisual industry through quotas.

Warburg

Continued from Page 1

next chief executive from outside. He told staff in an internal memorandum that Warburg had to regain "our old habits of rigorous quality and cost control". Some directors believe Warburg has built up too costly an infrastructure around the world.

Mr Buchanan, Mr Chandler and Mr Nicholls were appointed directors. Warburg said that "a number of directors would retire in the normal course, and some new appointments would be made" at the annual general meeting in June. Warburg shares closed 20p down at 706p after initially dropping more than 30p on the announcement.

HOW THE DIFFICULTIES MOUNTED FOR LORD CAIRNS

September 11 1991: Lord Cairns, after 12 years at Warburg, promoted from vice-chairman to chief executive
May 25 1994: Cairns designated successor as chairman when Sir David Scholey stands down in 1995. Warburg reports record pre-tax profits of £297m for financial 1993
July 2 Enterprise Oil, advised by Warburg, fails in its bid for Lasso. There is City criticism of Warburg's handling of the bid

October 3: Warburg issues first-half profits warning, blaming market conditions

November 8: Market conditions are mainly responsible for investment banking profits collapsing to £5.5m

December 8: Warburg discloses it is in merger talks with Morgan Stanley after share price jumps on bid speculation

December 15: Morgan Stanley breaks off talks, saying it is unwilling to buy Warburg without Mercury Asset Management

January 9 1995: Warburg says it is largely pulling out of the eurobond market at a cost of 180 jobs

January 18: Warburg and MAM shares surge on renewed speculation that the group is a bid target

January 31: Peter Bass, former joint head of fixed income and treasury division, resigns after rejecting a job in US

February 7: Maurice Thompson and Michael Cohen, joint heads of equity capital markets at Warburg, quit to join Morgan Grenfell

February 9: Announcement that merchant banking and stockbroking arms will report directly to Lord Cairns, sidelining the chairmen of the two units. Eight more defections from equity capital markets

February 11: Lord Cairns offers his resignation to Sir David Scholey

February 12: Sunday emergency board meeting to discuss management of the firm

February 12: Warburg announces Lord Cairns' resignation from all appointments at the investment bank

Chronology compiled by Nicholas Denton

FT WEATHER GUIDE

Europe today

Low pressure south-west of Iceland will direct moist and mild air into the British Isles, causing widespread rain. The rain will reach western France late in the day. Rain is also expected in northern Portugal and central Spain.

Meanwhile, eastern France and southern and eastern Spain will be dry with sunny spells because of a ridge of high pressure. Rain or sleet will push into southern Scandinavia, while rain will also sweep through Poland, the Czech Republic, Austria and Italy. Light to moderate snow will fall in the southern Alps.

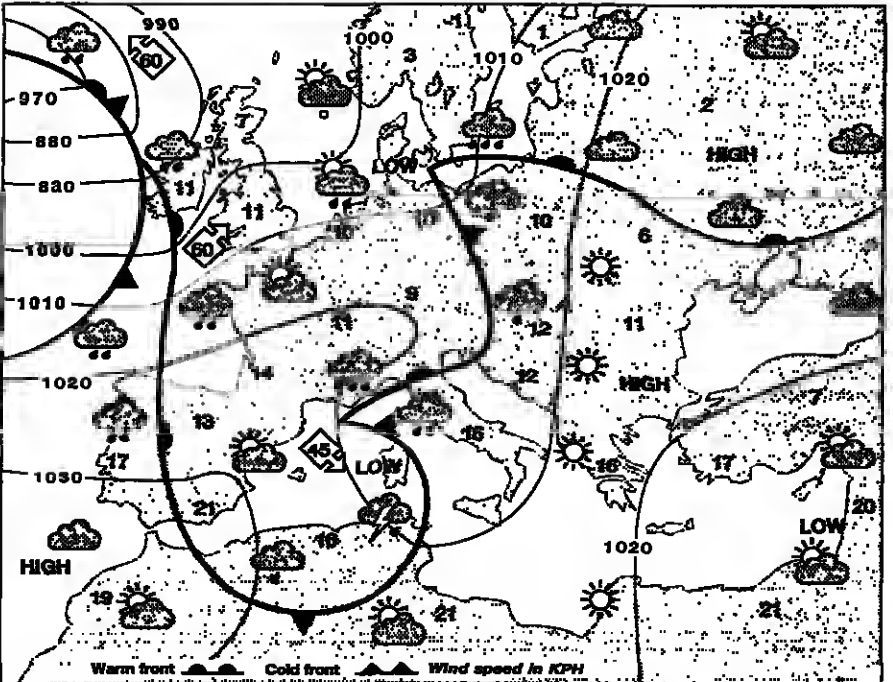
South-eastern Europe will be quite sunny. The eastern Balkans, Greece and western Turkey will have widespread sunshine.

Five-day forecast

Low pressure systems will continue to develop over the Atlantic and move towards the British Isles. For most of the week, Germany, France, the Low Countries and the British Isles will have rain. Particularly heavy rain will fall in northern and western Spain and in Portugal. Bright conditions with sunny spells are expected in Italy, the Balkans, Greece and Turkey. It will be cloudy and wet in eastern Europe.

TODAY'S TEMPERATURES

	Maximum	Minimum
Abu Dhabi	sun 22	fair 18
Accra	sun 22	fair 18
Algiers	sun 22	fair 18
Amsterdam	sun 10	fair 10
Athens	sun 10	fair 10
Atlanta	cloudy 12	cloudy 12
B. Aires	sun 28	cloudy 11
Bangkok	rain 11	rain 11
Beijing	sun 15	fair 15
Bombay	sun 15	fair 15
Brussels	sun 15	fair 15
Cairo	sun 15	fair 15
Cape Town	sun 15	fair 15
Cardiff	sun 15	fair 15
Cebu	sun 15	fair 15
Chennai	sun 15	fair 15
Copenhagen	sun 15	fair 15
Dakar	sun 15	fair 15
Dallas	sun 15	fair 15
Dhaka	sun 15	fair 15
Dublin	sun 15	fair 15
Edinburgh	sun 15	fair 15
Hankow	sun 15	fair 15
Hong Kong	sun 15	fair 15
Houston	sun 15	fair 15
Indraprastha	sun 15	fair 15
Jakarta	sun 15	fair 15
Johannesburg	sun 15	fair 15
Kuala Lumpur	sun 15	fair 15
London	sun 15	fair 15
Los Angeles	sun 15	fair 15
Lyons	sun 15	fair 15
Madrid	sun 15	fair 15
Manchester	sun 15	fair 15
Maracaibo	sun 15	fair 15
Mexico City	sun 15	fair 15
Miami	sun 15	fair 15
Montreal	sun 15	fair 15
Moscow	sun 15	fair 15
Mumbai	sun 15	fair 15
Nairobi	sun 15	fair 15
Nassau	sun 15	fair 15
Nice	sun 15	fair 15
Nicosia	sun 15	fair 15
Osaka	sun 15	fair 15
Paris	sun 15	fair 15
Perth	sun 15	fair 15
Prague	sun 15	fair 15
Rangoon	sun 15	fair 15
Reykjavik	sun 15	fair 15
Rome	sun 15	fair 15
S. Francisco	sun 15	fair 15
Seoul	sun 15	fair 15
Singapore	sun 15	fair 15
Stockholm	sun 15	fair 15
Strasbourg	sun 15	fair 15
Sydney	sun 15	fair 15
Taipei	sun 15	fair 15
Tel Aviv	sun 15	fair 15
Tokyo	sun 15	fair 15
Toronto	sun 15	fair 15
Vancouver	sun 15	fair 15
Venice	sun 15	fair 15
Vienna	sun 15	fair 15
Warsaw	sun 15	fair 15
Washington	sun 15	fair 15
Wellington	sun 15	fair 15
Winnipeg	sun 15	fair 15
Zurich	sun 15	fair 15



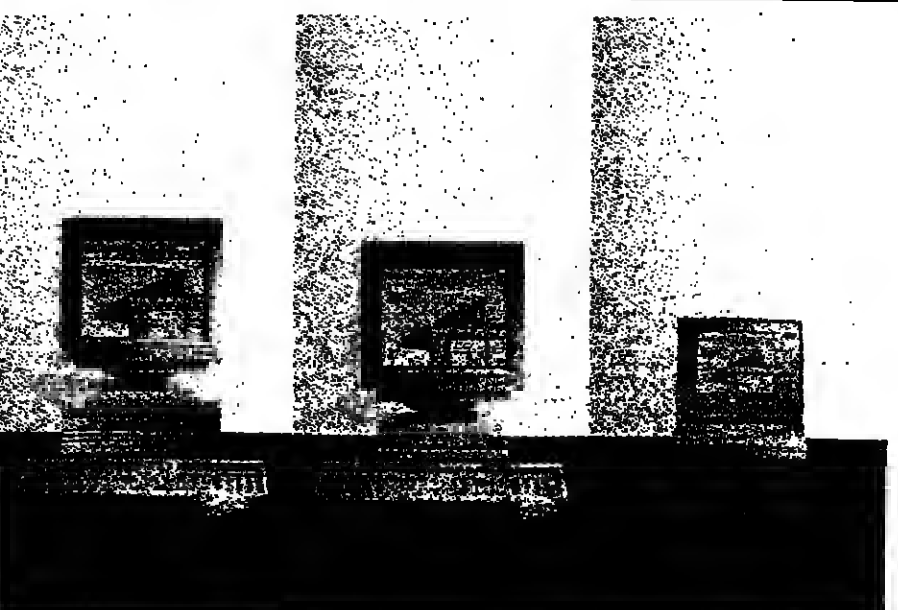
Situation at 12 GMT. Temperature maximum for day. Forecasts by Meteo Consult of the Netherlands

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INTERNATIONAL COMPANIES AND FINANCE

Sharp reduction in yearly net loss at Cap Gemini

By Paul Taylor
in London

Cap Gemini Sogeti, the Paris-based international computer services group which has undergone a radical restructuring in the past two years, returned to profit in the second half of 1994.

The improved second half performance helped the group post a substantially reduced full-year net loss, according to provisional figures published yesterday.

Net losses for the full year fell to FF95m (\$18m), from FF425m in 1993. Sales were 4.3 per cent higher at FF10.15bn at constant exchange rates and "constant structure".

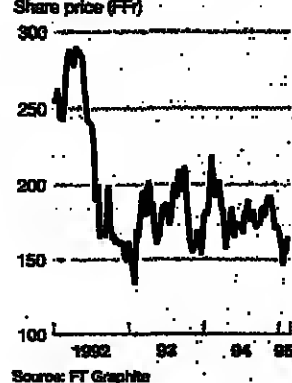
The full-year figures were struck after a second-half turnaround in net income to FF220m, against a loss of FF231m in the 1993 period. Sales, which began moving ahead in the second quarter, increased by 7 per cent in the second half.

Mr Geoff Unwin, chief operating officer who has overseen the "Genesis" programme involving a radical group restructuring, said: "We are now back in the black and we intend to stay there."

Mr Unwin said the sales

Cap Gemini Sogeti

Share price (FF)



Source: FT Graphite

improvement has been underpinned by a strong order book which was 19 per cent ahead at the year end, representing about seven months of work.

At the operating level CGS saw the first benefits of its new application management service which began two years ago. "We sold just over FF1bn of application management," said Mr Unwin.

The group, which has seen its information systems management (outsourcing) business grow by 30 per cent, ended the period with shareholders equity of FF6.9bn.

Doubled payout and peak profit from Dyno

By Karen Fossil in Oslo

Dyno, the Norwegian global chemicals, plastics and explosives group, yesterday reported record full-year profits for 1994 and proposed to double the dividend payment to NOK4 a share.

Group pre-tax profit jumped to NOK983m (\$103.9m) from NOK806m on record sales of NOK10.03bn, 23 per cent up on 1993 sales of NOK8.23bn.

Mr Arild Ingier, president, said the upturn in the world economy lifted demand for many of Dyno's core products. He said another important factor was a sharp rise in methanol prices which led to "very satisfactory" profits at Methanol, the group's Dutch methanol operations. Methanol prices rose steadily throughout 1994, from about DM300 a tonne in January to a peak of DM900 (\$688) by end-November.

Group operating profit more than doubled to NOK968m from NOK416m, helped by an increase in sales and operating profits in all four of the group's business areas. Explosives operations boosted operating profit to NOK225m from NOK182m as sales rose to NOK4.2bn from NOK3.9bn. The improvement stemmed mainly from Scandinavia, but results from North American operations were lower than in 1993.

Dyno attributed the 8 per cent sales rise to increased deliveries to all main markets and said an increase in raw materials prices was largely offset by higher selling prices.

Chemicals operations more than doubled operating profit to NOK580m from NOK272m as sales increased by 89 per cent to NOK3.2bn. Growth came mainly from adhesives factories in northern Europe, the Dutch methanol operation and the Asia-Pacific region.

Operating profit from plastics operations jumped to NOK116m from NOK16m as sales advanced 28 per cent to NOK2.46bn, helped by improved profitability and volume growth from the plastics division and the fuel tank systems division.

Omnitel keeps powder dry in phones battle

The group is intent on building a robust network before launch, writes Andrew Hill

Mr Francesco Caio, managing director of Omnitel Pronto Italia, was receiving visitors in a rented suite of a luxury Milan hotel last Friday, seated at a table strewn with his staff's sleeping mobile phones.

It is more than 10 months since Omnitel won the contest for Italy's second digital mobile phone licence. But for the moment, the ringing of these cellular phones spells cash in the bank for Telecom Italia, the state-controlled telephone company which is Omnitel's only rival in Italy.

Like Alexander Graham Bell experimenting with the first telephone, Mr Caio has already made one symbolic phone call on the Omnitel system, which uses the GSM standard already adopted by 12 other European countries.

But it will be the last quarter of this year before the company has built a network wide enough to justify launching its service to the public.

Telecom Italia, meanwhile, already has well over 2m mobile phone subscribers, mainly on its national analogue service. Its GSM service - already active, but so far unpublished - will be launched formally on April 1.

"I'd like to be able to launch ours today, if possible yesterday," Mr Caio said after the first Omnitel press conference

last Friday. "But potential customers say we had better have a network which is robust and well distributed across the territory before we launch."

Mr Caio speaks of the task ahead with a certain missionary zeal. Friday's presentation was subtitled "the freedom to choose" and he warns that nothing less than Italy's free-market credibility will be at stake if Telecom Italia uses its head-start in the market to stifle the growth of its new competitor.

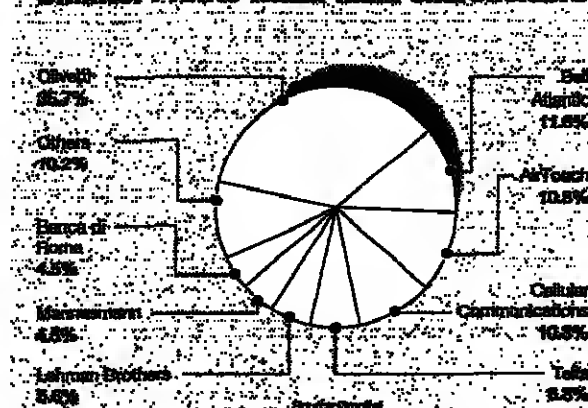
There have been several skirmishes between the two companies, prompted by Telecom Italia's request that the government relax restrictions on analogue tariffs to offset the impact of new competition. The new Italian government has yet to take a final decision on the demand.

In the meantime, both Omnitel and Telecom Italia are keeping their powder dry ready for the struggle ahead.

Mr Caio will reveal only that Omnitel intends to offer tough competition on more than just price: he points out that billing flexibility, customer service, and all-round quality (both of the signal and related services) are some of the other elements involved.

But he does not want to release information which will

Omnitel Pronto Italia main shareholders



make Telecom Italia's job any easier.

In fact, analysts reckon the Italian market is big enough for both Telecom Italia and Omnitel to carve out a substantial business without having to gnaw away at each other's existing customer base.

"There's no other market that has grown quite so rapidly as Italy," points out Mr Bill Coleman of James Capel in London. Omnitel forecasts that the number of mobile phone users in Italy could grow to more than 8m by the beginning of the next decade, of which it expects to have at least 8m subscribers to its service.

That explains why Omnitel's shareholders, led by Olivetti,

the Italian computer group, are prepared to stump up some L1.450bn (\$988.4m) of new capital for the company. A 10-year project financing agreement worth L1.600bn has also been set up with Italian and international banks, to back an investment programme of L2.400bn over 10 years.

Half that investment is likely to be made in 1995 and 1996, as Omnitel constructs its network and launches the service. Telecom Italia, which has a fledgling GSM network in place, has pledged to spend L900bn upgrading its own cellular phone services during 1995.

Mr Caio refuses to specify how much will be spent on marketing the new service, but

he says Omnitel's shareholders - including the US telecoms companies AirTouch (formerly part of Pacific Telesis), Cellular Communications and Bell Atlantic - will be drawing on their experience launching mobile phone services elsewhere in the world, to put together the most competitive offer. "There's plenty of knowledge on the technical side, but the challenge is the marketing," he points out.

The group expects to break even after four years, by which time it should employ more than 2,000 people. For the moment, Mr Caio says the group's shareholders are united by this clear strategic objective, but inevitably there is already speculation that some of the financial partners, including a number of small Italian investors, might sell off their stakes, perhaps via a stock market flotation in the UK or US.

Such talk will be encouraged if Telecom Italia's parent company, Stet, demerges its mobile communication business this year, as planned.

For the time being, Mr Caio refers the question to the shareholders themselves. But it is probably fair to say that for a company which so far has no sales and no customers, such speculation is a little premature.

Founding family owns almost 7% of Siemens

By Andrew Fisher in Frankfurt

The Siemens family owns almost 7 per cent of the German electrical and electronics group which bears its name, although its voting power is theoretically double this, the company said yesterday.

Munich-based Siemens said the family investment company managing the stake had made known the size of the shareholding - it was known that the family owned less than 10 per cent - under the disclosure requirements of the new capital markets law.

The exact holding is 6.94 per cent, worth DM2.65bn (\$1.75bn) at yesterday's share price of

DM683. This consists of 5.29 per cent of voting shares and a further 1.65 per cent of voting rights through preference stock.

About 180 members of the Siemens family, which helped found the company in 1874, own shares; these are held for them by six family members.

The company, in which the rest of the shares are widely held, said the preference stock (held only by family members) had sixfold voting rights on some issues, such as capital increases or supervisory board appointments. Use of these multiplied voting rights would bring the family's voting strength up to 14.03 per cent.

BTA share conflict intensifies

By Peter Wise in Lisbon

Portugal's Securities and Exchange Commission (CMVM) is under increasing pressure to give way to the government in a tense legal conflict that will determine the future of the country's third largest bank.

The government has issued an eight-day deadline, which expires tomorrow, for the commission to decide whether 50 per cent of Banco Totta e Açores may be sold without the purchaser having to make an offer for 100 per cent.

The dispute has sparked a national debate that revolves around BTA returning from Spanish to Portuguese control, the independence of the stock

exchange authority and the protection of small shareholders.

Mr António Champalimaud, a 76-year-old Portuguese industrialist, agreed in December to purchase 50 per cent of BTA from Banco Espanhol de Crédito (Banesto), the Spanish bank, for E455m (\$671m) on condition he be exempted from making a bid for 100 per cent.

The accord was rapidly approved by the Lisbon government, which had been trying unsuccessfully to return the bank to Portuguese control for three years. Banesto had embarrassed Portugal by acquiring control of 50 per cent of BTA despite legislation limiting foreign ownership to 25 per cent.

But Mr Fernando Costa Lima, CMVM president, stated unequivocally in a newspaper interview in January that Mr Champalimaud could not legally be exempt from making a global offer to all BTA's shareholders.

He said such a dispensation would seriously affect the credibility of Portugal's stock market and privatisation programme.

The issue has since become enmeshed in a mounting controversy that balances the virtues of Portuguese control and what the government says would be more stable ownership of BTA, against upholding market rules and defending the rights of the bank's 84,000 small shareholders.

Nordic consortium in telecoms cable link

By Hilary Barnes in Copenhagen

A consortium of six Nordic telecommunications companies is planning a DKr120m (\$20m) investment in fibre-optic cables to improve links between Poland and Denmark and Sweden.

The submarine cables will link on the Danish Baltic island of Bornholm and will be able to carry 30,000 telephone calls simultaneously.

The cable system, code-named Baltica, will be able to transmit all forms of telecommunications, including data and video, and will be in operation by the end of 1996.

It will add considerably to capacity and to communications security, said the companies.

The consortium includes Teledanmark, the Danish government telephone company; Telenor of Norway; Telcel of Poland; and Denmark and Sweden.

Other international telecoms companies will be invited to participate in the project, said Teledanmark.

This will be the second fibre-optic cable link between Denmark and Poland.

Banco de Colombia

BZW advised Banco de Colombia in the valuation relating to the sale of the Aseguradora Grancolombiana Group.

December 1994

Legal & General

BZW lead managed a £25 million employee stock option plan for Legal & General.

December 1994

Singer & Friedlander Group Ltd

BZW advised Singer & Friedlander Group in the £50m valuation and acquisition of a majority stake in the Carnegie Group from Newbanker.

November 1994

Polen

BZW lead managed the issue of £100 million 10.875% bonds due 2004 for Bank Austria A.G.

October 1994

Bank Austria

BZW lead managed the issue of £100 million 10.875% bonds due 2004 for Bank Austria A.G.

October 1994

Continental Insurance

BZW advised Continental Insurance Corporation in the £175 million sale of Continental Canada and related Bermuda assets to Fairfax Financial Holdings.

September 1994

Norwich Union

BZW advised Norwich Union in the sale of Blos to Aspis Florida.

September 1994

State of Michigan

BZW advised the State of Michigan in the £25 million valuation and sale of the Accident Fund Group to Michigan.

September 1994

Landesbank Schleswig-Holstein

BZW lead managed the issue of US\$200 million 6.625% bonds due 1997.

May 1994

Guardian

BZW was a co-lead manager in the international launch of the £17.5 billion UAP privatisation.

May 1994

Guardian

BZW advised GREN in the £30 million acquisition of The National Corporation.

April 1994

BAT

BZW lead managed the £150m issue of bonds for BAT.

April 1994

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INTERNATIONAL COMPANIES AND FINANCE

Corporate Mexico grapples with lower peso

Leslie Crawford reports on mixed reactions to life after the December devaluation

Sometime before Christmas, when Mr Hector Medina, president of Cemex-Mexico, was planning the year ahead, he looked forward to opening a \$310m state-of-the-art cement plant and supplying a construction industry which was forecast to grow by 10 per cent in 1995.

Then came the devaluation of December 20, which wiped out 40 per cent of the value of the peso and much of Mexico's foreign currency reserves. With the economy under the International Monetary Fund's stern tutelage, Mr Medina believes the demand for cement in Mexico is likely to contract by 10 per cent this year, as public investment is slashed and the government's austerity programme bites. He faces higher financing costs for his working capital and the probability that many of his clients will be driven out of business.

Yet Mr Medina insists the recent financial upheavals in Mexico are a mere "glitch in the graph" for Cemex, the biggest cement company in the western hemisphere and the fourth-largest in the world. A series of acquisitions abroad, and a 40 per cent increase in labour productivity in Mexico over the past three years, will allow Cemex to weather the crisis, he says. When the Tepeaca plant in the state of Puebla comes on stream in March, some of the older, less efficient kilns will be closed.

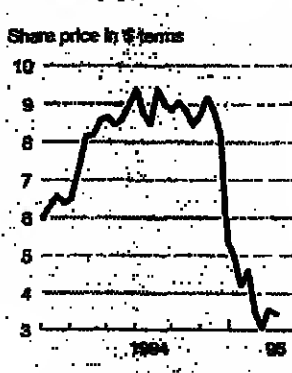
In 1995-96, he expects a 10 per cent downturn in domestic demand - but for that to be compensated by a 140 per cent

Grupo Industrial Alfa

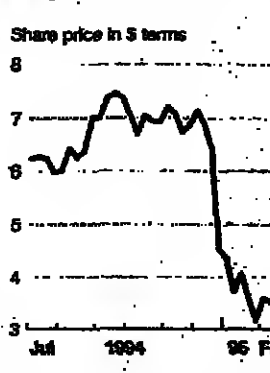


Source: Baring Securities

Cemex (A)



Empresas La Moderna



increase (from a low base) in exports, as the devaluation has allowed Cemex to become as competitive as Japanese cement producers in Asia.

Like most big Mexican companies, Cemex has large dollar debts, but it says it is in a strong position to meet its obligations because half of its revenues are generated by foreign affiliates, and most of its \$3.2bn debt is long term.

Not all Mexican companies are facing life after the devaluation with such equanimity. Grupo Alfa, the steel, petrochemicals and food conglomerate, was caught by the devaluation with \$883m in short-term obligations, about half its total dollar debt. Refinancing some \$120m of commercial paper in January proved a costly exercise, according to Mr Peter Hutchison, Alfa's financial director. Before the devaluation, Alfa could access international credit at 200 basis points above Libor; now its cost has risen to 600-800 basis points

above Libor, he says.

Groups such as Alfa feel aggrieved that the loss of investor confidence in Mexico has hit their companies so hard. Although foreign exchange losses led the group to post a net loss of 1.1bn pesos (\$196m) in 1994, Mr Hutchison says this was a book-keeping exercise that did not affect Grupo Alfa's balance sheet, as the value of its dollar assets more than compensated for dollar debts.

He believes the cheaper peso will strengthen Grupo Alfa's businesses this year. Exports are expected to rise by 30 per cent to \$900m, while Hylsamex, the group's steel producer, hopes to claw back a lot of the domestic market share it had lost to foreign competitors as a result of dumping practices and an overvalued peso.

Mr Hutchison admits it is proving more difficult to raise the necessary capital to fund a

15bn joint-venture with AT&T

of the US, hatched last year after the government announced it would and Telmex's monopoly of long-distance telecommunications by 1997. "It is going to be a challenge, but I believe we can still do it," he says.

December's troubles caught Empresas La Moderna, a Mexican cigarette manufacturer, with a \$325m bridge loan contracted with Mexican and US banks to acquire a seed producing company in the US. Refinancing the \$180m Mexican part has been a headache, according to the company.

"The banks are giving us hell; they are demanding impossible interest rates to roll over our short-term debt," says Mr Enrique Osorio, La Moderna's financial director. But he does not blame the banks. They too have been affected by Mexico's liquidity crisis. Some US and other foreign banks have refused to renew dollar credit lines to some of their

weaker Mexican counterparts, while the doubling of interest rates on peso treasury bills has raised the costs of intermediate to a level that threatens loan defaults. Many Mexican banks are making large provisions in anticipation of a greater number of bankruptcies this year.

Mr Osorio says La Moderna will probably raise a new foreign loan to pay off its Mexican creditors, but such a luxury is the prerogative of only a few large Mexican corporations.

Most Mexican companies are small to medium-sized, with no access to dollar loans because they supply a domestic market which does not generate dollar earnings. With peso interest rates at about 48 per cent, working capital for most of corporate Mexico is not affordable. Mexican banks are as nervous as their clients about the consequences of a prolonged period of punitive interest rates.

The prospect worries large corporations such as Cemex and Grupo Alfa, which depend to a large extent on the continued health of their Mexican corporate customers. Grupo Alfa says it plans to help its clients find export markets, while Cemex has begun to extend credit to some construction companies.

There will be little respite until real interest rates begin to fall. That depends on a government, which is caught between its need to meet IMF targets, foremost of which are controls on the expansion of credit, and the threat of widespread corporate bankruptcies.

NEWS DIGEST

NME may sell 52.6% stake in Australian arm

Australian Medical Enterprise, the listed Australian company which operates a number of private hospitals in New South Wales and Western Australia, said yesterday that it had been advised that its US parent, National Medical Enterprises, was considering selling its 52.6 per cent stake in the company, writes Nikki Tait in Sydney.

NME is one of the largest hospital operators in the US and recently announced plans for a near-US\$2bn merger with American General. In a formal statement to the stock exchange, Perth-based AME said that the parent company had indicated that it was exploring the sale of some or all of its shares but had not identified a purchaser. "Many options as to the manner of the sale may be considered," it said, adding that it had formed its own sub-committee of independent directors to evaluate any disposal scheme. AME shares closed unchanged at 70 cents, valuing the NME stake at around A\$70m (US\$52.2m).

Viceroy Resources pulls out of \$43m deal

Viceroy Resources of Vancouver has pulled out of a US\$43m deal to buy a 50 per cent stake in MK Gold, a mid-sized US gold producer, from Morrison Knudsen, the US engineering and construction group, writes Bernard Simon in Toronto.

Morrison Knudsen said Viceroy was unable to obtain financing for the purchase. The uncertain outlook for metals markets has scuppered several mining companies' efforts to raise money in recent months.

However, one analyst also linked the collapse of the MK Gold deal to last week's ousting of Mr William Agre as Morrison Knudsen's chief executive. Mr Agre was closely involved in negotiating the deal with Viceroy.

Viceroy's main asset is a 75 per cent stake in the low-cost Castle Mountain gold mine in California. The deal would have boosted its share of gold production from 125,000 ounces this year to 180,000 ounces in 1996.

Morrison Knudsen said it was "continuing to evaluate alternatives" on the future of its stake in MK Gold.

Randgold to end management contracts

Randgold & Exploration, the South African mining group where a group of international investors led by S.G. Warburg, the UK merchant bank, recently gained effective management control, is cancelling management contracts with its subsidiary gold mines worth a total of R94.6m (\$36.6m), writes Kenneth Gooding, Mining Correspondent.

It is taking shares in compensation. Randgold said ending the contracts would ease the financial burden on the mines and increase their operational independence.

The value of the contracts was calculated to be R14.7m for Durban Roodopport Deep; R21.2m for East Rand Proprietary Mines; and R58.7m for Harmony. Randgold's shareholding in Durban Deep would increase from 12.99 per cent to 24.30 per cent; in ERPM from 29.5 per cent to 31.45 per cent and in Harmony from 13 per cent to 17.86 per cent.

A similar arrangement was being negotiated with Blyvooruitzicht, another listed mine, Randgold said.

Cancellations were requested by the mines, it added. Some head office services would continue to the 1996-97 financial year and the reduced fee levels had been negotiated on that basis.

Iscor ahead strongly in first half at R434m

Iscor, South Africa's iron, steel and coal producer, yesterday reported a strong first half in the six months to December 31, with earnings per share leaping to 15.3 cents from 8.2 cents, writes Our Financial Staff.

Pre-tax profits advanced to R494m (US\$122m) from R224m a year ago, and at the after-tax level rose to R235m from R158m on turnover of R5.35m against R4.89m.

The company said earnings for the current half-year, to end-June, were expected to show a "significant" increase on the corresponding period last year. "The outlook for the international steel market remains positive," it added.

An increase of 9.9 per cent in the international price for lump iron ore had been concluded from April 1 1995, it added.

Noranda to spend \$84m on Quebec mine

Noranda, the Canadian resources group, is spending \$84m (US\$69.5m) to bring the Bell-Hallard Zinc-copper property in north-western Quebec into production by 1998, with annual capacity of about 80,000 tonnes of zinc in concentrate form, writes Robert Gibbins in Montreal. The concentrates, including small amounts of copper as well as zinc, will be shipped to Noranda's refinery near Montreal.

Production from two older mines will be phased out. Their reserves by 1998 will no longer be economic.

Smorgon Consolidate appoints adviser

Smorgon Consolidated Industries, a privately-owned family company but one of the largest unlisted groups in Australia, said yesterday that it had appointed Macquarie Bank, the Sydney-based investment bank, to advise on "investment" options, writes Nikki Tait in Sydney.

The group takes in interests ranging from steel and building materials to forests and meat processing. Annual sales are put at over A\$1bn (US\$745m), and the group employs around 4,000 people.

Coloplast pays \$78m for US lotion maker

Coloplast, the Danish medical product company, is to buy Sween Corporation, of Minnesota, for \$78.5m. Sween, with a turnover last year of about \$22.4m, produces creams and lotions for skin and scar treatment, writes Hilary Barnes in Copenhagen.

It sells to the same customer group as Coloplast, which is a specialist producer of colostomy bags, incontinence products and similar equipment.

The Danish company is listed on the Copenhagen stock exchange. It made a net profit of DKK1.30m (\$21.66m) last year on sales of DKK1.44m.

Coloplast plans to finance the acquisition of Sween by an issue of 10m B shares, the company said yesterday.

Boral takes Malaysian plasterboard stake

Boral, the Australian building products company, is acquiring a 65 per cent interest in Wembly Gypsum Products, the sole plasterboard manufacturer in Malaysia, from Inovest for M\$18.1m (US\$33.2m), writes Nikki Tait.

The investment will be held through Boral Plasterboard (Malaysia), in which Boral holds a controlling interest.

The Australian company has already started to build up plasterboard operations in southeast Asia, with an operation near Surabaya, in Indonesia.

CarnaudMetalbox buys Swiss packaging group

CarnaudMetalbox, the Franco-British packaging group, has announced the acquisition of BMV Vogel, one of Switzerland's leading speciality metal packaging companies, Extel reports.

BMV Vogel is a leading supplier of speciality metal, plastic pails and drums to many of the Swiss blue-chip companies in the chemical, paints and food sectors. It has a turnover of FF765m (\$15.81m).

The activities will be integrated into CarnaudMetalbox's speciality packaging operation, which generates a turnover of about FF2.5bn across Europe.

CGI applies for London listing

Canadian General Investments, one of Canada's largest closed-end investment companies, has applied for a listing on the London Stock Exchange, writes Our Financial Staff.

The company, which is listed on the Toronto stock exchange, has assets of C\$188m (US\$134m) and invests primarily in Canadian quoted companies. It is 50 per cent controlled by Ms E. Louise Morgan, CGI chairman.

ABN Amro moves German headquarters

ABN Amro, the Dutch bank, is moving its German headquarters and setting up a new trading floor in Frankfurt to centralise its German dealing operations, Reuter reports from Cologne.

The new trading floor is due to open June 6 and will combine the bank's German trading operations in foreign exchange, debt, equity and money market trading.

Teco Electric ahead

Teco Electric & Machinery, Taiwan's largest maker of electric motors and air conditioners, yesterday reported preliminary figures showing a pre-tax profit of T\$2.4bn (US\$61m) for 1994, a 26 per cent improvement on the previous year's T\$1.91bn, AP-DJ reports from Taipei.

Revenues of T\$17.06bn were 20 per cent higher than 1994's T\$14.24bn.

Dutch buy for Unisys

Unisys, the US computer manufacturer, acquired TopSystems International for a guaranteed payment of between \$10m and \$20m, with further payment based on sales of TopSystems products over five years, AP-DJ reports.

Unisys said TopSystems, of Narden, the Netherlands, makes object-oriented and repository-based open application development tools for distributed computing.

Gencor dismisses general manager

By Kenneth Gooding, Mining Correspondent

Gencor said yesterday it had dismissed Mr Trevor Rees, general manager of new business, after he attempted to secure R2m (\$68,000) from the South African mining group in return for his agreement not to disclose confidential and potentially damaging information.

Gencor said Mr Rees had alleged the group, or its directors, had committed tax fraud. This allegation had been reported to the Commissioner of Inland Revenue, Gencor said, and the group had instructed its joint auditors to investigate.

Gencor said Mr Rees pleaded

guilty at an internal hearing last week to a disciplinary complaint charging him with "a gross and material breach of trust".

It alleged that in January he attempted to secure the R2m payment in addition to his contractual entitlement at the time of his proposed early retirement.

"The company has accepted the hearing's recommendation that Mr Rees' employment be summarily terminated and has acted accordingly, subject of course to any appeal which Mr Rees might make," it said.

Confidential company documents had been recovered from Mr Rees' home by Gencor lawyers on Friday, Gencor added.

Softbank buys Comdex trade show operator

By Louise Kohoe in San Francisco

The Interface Group, which stages Comdex, the world's largest computer industry trade show, is to be acquired by Softbank, a Japanese group, for \$800m.

The price reflects the central role that Comdex plays in the personal computer industry. It is a premier event used by leading computer manufacturers, software developers and chip makers to unveil their latest products. Last year, the Las Vegas event attracted over 200,000 visitors.

The Interface Group runs 16 smaller computer-related trade shows including other Comdex events in Asia and South America as well as the Windows World events.

Softbank is Japan's largest distributor of software and computer peripherals and the country's leading publisher of computer magazines and books. It said the trade shows would operate under current management and it expected no significant changes.

Cadillac Fairview outlines restructuring

Cadillac Fairview, the Canadian property developer operating under bankruptcy court protection, has disclosed details of its proposed restructuring, AP-DJ reports from Toronto.

A court hearing was scheduled for this morning to consider the plan, filed on a confidential basis with an Ontario court last week.

Cadillac plans for C\$1bn (US\$714m) of new capital to be invested in a new company. The funds will come from four sources:

- C\$512m from a limited partnership of investors managed by Blackstone Group, a New York investment banking concern, and from the Ontario Teachers' Pension Plan Board;
- C\$200m from a rights offering;
- C\$188m from the sale of 75 per cent of Cadillac's holdings in the Toronto-Dominion Centre, a Toronto office tower complex, and the Pacific Centre, a mixed-use facility in Vancouver, which would be bought by Teachers;
- C\$300m provided through a

new secured credit facility.

Cadillac said it expected to retain management of the Toronto-Dominion Centre and the Pacific Centre. Cadillac's residual interest in these properties would be 12.5 per cent and 8.3 per cent respectively.

Cadillac said the new capital would be used to repay about C\$200m of maturing property debt. About C\$50m would cover restructuring. The rest would be used to repay creditors, with the majority going to syndicated debt holders.

Under the plan, Cadillac said Blackstone and Teachers would own 31.1 per cent of the company, subscribers to the rights issues would own 19.9 per cent, holders of syndicated debt who convert to equity would own 32.5 per cent and subordinated debenture holders would hold 15.5 per cent.

Cadillac said during January two other bids were submitted to the company, but the board believed the Blackstone-Teachers plan had the greatest value.

Cadillac said its plan envisages the company becoming a public concern in about a year.

Strong final term lifts Dana 78% for year

By Tony Jackson in New York

Dana, the US maker of car and truck components, finished the year strongly with net income in the fourth quarter up 69 per cent at \$60m. Mr Southwood Morcott, chairman, said he expected further growth in sales and earnings in 1995.

For the full year, earnings were up 78 per cent at \$222m on sales up 21 per cent at \$6.6bn. Dana, which makes components such as axles, clutches and universal joints, said growth had been driven by the popularity of pick-up trucks and sports utility vehicles, and by the strength of the heavy truck market, where production was at its highest for 15 years.

International sales were up 24 per cent for the year, compared with a rise of 20 per cent in the US. Mr Morcott said the company aimed to have half its sales overseas by the year 2000. The present figure is about 25 per cent.

In the course of last year, the company made four overseas acquisitions; opened or started new plants in India, Thailand, Uruguay and Brazil; and set up joint ventures in Brazil and China.

Mr Morcott said: "We are very optimistic about 1995 and beyond. We recognise that certain elements could affect our markets, such as government policy, monetary policy and consumer confidence levels. But Dana is a stronger, more resilient company today than we were even 12 months ago."

Productivity had continued to improve, he added.

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December 1994

SAMSUNG CORPORATION

To the holders of Samsung Corporation Global Depository Shares:

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE ABOVE MENTIONED GDS THAT: Pursuant to the regulations of the Korean Securities Exchange Commission, the final issue price for the Rights Offering has been fixed at 18,400.00 Korean Won per Share on February 6, 1995.

SAMSUNG

THE EUROPEAN WARRANT FUND S.A.

Société Anonyme d'Investissement, 6, rue de la Trinité, L-2633 Senningerberg R.C. Luxembourg B 32 792

Notice to Shareholders in the European Warrant Fund

The Board of the European Warrant Fund have been concerned for some time at the level of discount at which the Company's shares trade, and have been discussing with their advisors what action they could take to reduce this discount and improve the liquidity of the Company's shares. It has been the Board's desire to find a solution which would be likely to reduce the discount and improve liquidity on a permanent basis. After careful consideration, however, the directors have concluded that no action can be taken at the present time which would produce the desired solution and which would fairly address the interests of both shareholders and the holders of the outstanding warrants. The warrants expire on 31st December 1995. It is, therefore, the Board's intention to call an Extraordinary General Meeting near the time of the expiry of the warrants at which ordinary shareholders will have the opportunity to vote on proposals designed to minimize the discount and improve liquidity.

Whilst the Board recognizes that this is not an immediate solution, it believes that the knowledge that ordinary shareholders will have the opportunity to vote on the fund's future within the next year should itself help to lessen the discount and improve liquidity of the shares. In the meantime the Board may exercise its power to repurchase shares if it considers that such purchases will have a beneficial effect on the discount and the liquidity of the shares, as well as being in the interests of all shareholders, as set out in the Fund's prospectus.

By order of the Board of Directors: HENRY C. KELLY, Secretary

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INTERNATIONAL COMPANIES AND FINANCE

HK exchange drops self-regulation plans

By Louise Lucas
in Hong Kong

The Hong Kong stock exchange has abandoned plans, first raised last March, for greater self-regulation among market practitioners.

Market participants who responded to the proposals said that Hong Kong was not ready to embrace US-style self-regulation.

Mr Paul Chow, chief executive of the exchange, said: "Submissions received said Hong Kong is not ready, and that the stock exchange still has a duty to regulate the market, especially when - unlike the US - so many investors are retail investors."

However, the exchange aims to address the main issues which led to the initial proposal - in particular, the time taken to list a company, given the

lengthy vetting procedures - by streamlining the listing rules.

It also plans to encourage the development of professional standards among the practitioner groups.

The modifications are detailed in the exchange's strategic plan, unveiled yesterday, for the next three years up to and beyond the colony's 1997 handover to China.

The plan lists three goals: to internationalise standards; to expand the role of China's capital market; and to improve the exchange's efficiency.

The exchange - which now ranks as the eighth biggest in the world with a market capitalisation of HK\$1,800bn (US\$233bn) - aims to identify and, where suitable, adopt global standards in terms of corporate governance, as well as dissemination of information, delivery of products, electronic trading

and linkage with clearing systems.

In terms of new products, the focus will be on derivatives. The exchange plans to bring its long-promised stock options to market later this year (trading the Futures Exchange) and will follow these with further derivative products, such as options on baskets of securities.

In order to facilitate market access, the exchange plans to introduce a second trading terminal in members' offices to allow off-floor trading. These second terminals, to be introduced in the third quarter, will expand market capacity and shorten communication time.

The exchange is also considering a technical interface between member in-house systems and the exchange trading system.

By the end of last year, HK\$17.9bn of

new capital had been raised by the 15 China state-owned enterprises listed in Hong Kong, and the exchange will continue to promote the colony's role for China through a joint Hong Kong-China company fair and investor forum to be held later this year.

To improve its own efficiency, the exchange has called in consultants and is negotiating with the government to end the need for annual budget approvals in order to facilitate longer term financial planning.

Other issues proposed last March are again on the agenda for review. These include the possible creation of a second board; a trading facility for certain regional stocks; and the introduction of marketmakers to appropriate segments of the market as a means of improving liquidity, especially in second-line stocks.

No decision yet on UK subsidiary Courage

By Roderick Oram,
Consumer Industries Editor

No decision has been made about the future of Courage, the UK brewing arm of Foster's, its Australian parent said yesterday.

"We continue to address the strategic issues facing our business to the UK. There are complexities which require very careful consideration and no decisions have yet been made," Mr Ted Kunkel, chief executive, said.

Speculation continues in the UK and Australia that Foster's wants to sell Courage. But any decision has been deferred, analysts believe, by the UK Office of Fair Trading's enquiry into beer pricing, announced last week. The OFT expects its enquiry will last three months.

Foster's said the investigation was unlikely to have a serious impact on the timing of any decision about Courage. At the last annual general meeting, the chairman suggested Foster's had 12 months to resolve Courage's problems.

Analysis said they were pleasantly surprised by the interim results Courage reported yesterday. They largely credited cost-cutting for the 17 per cent rise in pre-interest profits to A\$118m. Its beer volume rose 2.4 per cent and market share edged up from just over 19 per cent to 19.3 per cent, while sales slipped to A\$1.16bn from A\$1.22bn.

Courage said it had also benefited from a better mix of higher value beers in its sales.

Entrepreneur Katelee, the pub owner held jointly by Foster's and Grand Metropolitan, reported a profit of £10m (US\$15.6m) for its year ended September against a loss of £13m a year earlier.

Initiatives on Foster's larger and John Smith's bitter improved their market positions. Foster's took 15.6 per cent of the pub market for standard lager, the highest share in its history. John Smith's increased its share of the pub market for standard bitter to 8.1 per cent.

Strong Australian brewing side lifts profits at Foster's

By Nikki Tait in Sydney

Melbourne-based Foster's Brewing Group yesterday reported a 26.1 per cent increase in profits before tax and abnormals to A\$225.1m (\$168m) for the half year to end-December. It was helped by a strong performance from its Australian brewing operations and lower interest charges.

However, after-tax profits fell to A\$203.5m from A\$210.6m, as abnormals contributed a A\$2m surplus, compared with A\$49.1m a year earlier, and tax rose to A\$24.3m from A\$16m.

As expected, there was no word from Foster's on the fate of the company's UK subsidiary Courage, which has been the subject of persistent sale rumours.

Courage saw pre-interest profits rise by 17 per cent to A\$118m, in spite of the stronger Australian dollar. In sterling terms, the rise would have been 24 per cent.

Foster's first-half profits were struck on total brewing group revenues of A\$2.23bn, compared with A\$2.05bn, while total operating revenues fell to A\$2.4bn from A\$2.63bn.

At the pre-interest level, the strongest performance came from the Carlton and United Breweries operations in Australia, where profits were up to A\$152.5m from A\$125m on sales of A\$783.3m, compared with A\$708.4m.

Market share for the period was about 53 per cent, and volumes increased by about 2.6 per cent, in line with the industry average.

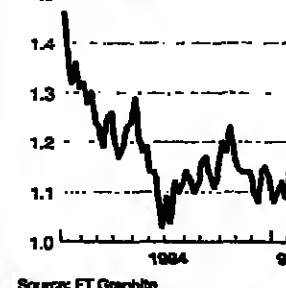
Elsewhere, the news was less encouraging. The contribution from Canada's Molson Breweries, in which Foster's holds a 40 per cent interest, was A\$41.6m, compared with A\$50.1m a year ago. This was partly due to exchange rate fluctuations, which dented the result by about A\$7m, and to the delayed start to the National Hockey League, which is estimated to have cost Foster's A\$2m. The company also blamed fierce competition.

Market share was down to 46.9 per cent, compared with 48.5 per cent.

Trading profits, before interest, were A\$219.2m, compared with A\$187.5m previously. See L2x

Foster's Brewing

Share price (A\$)



Source: FT Graphix

Foster's new Asia division - which includes the three brewery operations in China - posted a A\$6.5m loss, in line with group expectations. Sales were A\$17.7m.

Foster's said its primary focus would remain on the Chinese market, but that discussion and initial development plans were also under way in India.

Interest charges fell to A\$68.5m from A\$85.6m as borrowings dropped by A\$210m since the year end and asset sales proceeds came in.

At the end of the half-year, gearing stood at about 55 per cent. The A\$95m profit on the Northwest Airlines stake sale, concluded in January, will be included in second-half results.

There is a interim dividend of 2.75 cents a share, unchanged from last time.

● Coca-Cola Amatil (CCA), the Australian-based soft drinks group in which Atlanta-based Coca-Cola holds a 51 per cent stake, reported after-tax profits of A\$110.6m for the year to end-December. This compares with A\$96.5m in 1993. There were no extraordinary items in 1994, after a A\$242.2m surplus in 1993, taking bottom-line profits that year to A\$329.9m.

CCA, which takes in soft drinks operations in Australia and the Asia-Pacific region and has been actively acquiring businesses in eastern Europe, saw sales rise by 15 per cent overall to A\$2.2bn.

Trading profits, before interest, were A\$219.2m, compared with A\$187.5m previously. See L2x

South China Morning Post lifts earnings

By Louise Lucas

South China Morning Post Holdings, the publisher of Hong Kong's leading English language newspaper, has reported a 16.4 per cent rise in net profits to HK\$300.6m (US\$39m) for the six months to December 31 1994, from HK\$258.3m a year earlier.

The results, covering the second year for the company under the helm of Mr Robert Knok, the Malaysian hotel and sugar tycoon, show earnings per share rose in line with profits to 20.04 cents. The company is proposing a dividend of 6 cents, maintaining the level of the past two years.

Last month, Wei Kiu Yat Po, the Chinese language paper formerly owned by the group and in which it retained a 19.9 per cent interest, was closed. The paper continued to trade at a loss in spite of the new ownership and management that took over in January 1994. Unspecified provisions have been made in the half-year results.

Mr Knok said the outlook would be affected by the expectation of rising interest rates in the first half and the slowdown in China's economy.

This should be partially offset by growth among Hong Kong's main trading partners and construction of the new airport, but "it is possible that an unfavourable economic climate is developing from which the company cannot be exempted," he noted.

Kobe Steel says quake cost it Y74bn

By Michio Nakamoto
in Tokyo

Kobe Steel, one of Japan's leading integrated steel-makers, yesterday said that initial estimates of damage it incurred as a result of January's earthquake came to about Y74bn (Y740m), not including opportunity loss.

The steelmaker suffered substantial damage to equipment and facilities in the Kobe area where it has two steel works, its head office and a company hospital.

At the company's Kokogawa Works, one of the wharfs and three unloading collapsed. The facility, which is undergoing repair, is operating at between 60-70 per cent of the original production schedule.

Kobe Steel aims to restore production to original levels by the second quarter of fiscal 1995 beginning July.

Facilities at the Kobe works were badly damaged, Kobe Steel said.

Pre-quake production levels are expected to be resumed by the second quarter of fiscal 1995.

In the meantime, the company has asked other Japanese steelmakers for their co-operation in meeting customer orders.

Wesfarmers up

Wesfarmers, the Perth-based rural services, energy, and forest products group, yesterday announced sharply-increased profits after tax of A\$65.9m (US\$49.1m) for the six months to end-December, up from A\$37.4m a year earlier, writes Nikki Tait. Sales rose to A\$1.17bn from A\$1.04bn.

Correction

Viag

In the Financial Times of February 10 it was stated that Viag's operating profits rose by 50 per cent in 1994. In fact, they doubled to DM\$50m (\$55m), as stated subsequently in the report.

Pearson wins foothold in Asian TV

The group has finally secured a stake in TVB, writes Simon Holberton

The decision by Pearson, the UK media and entertainment group, to take 10 per cent of Television Broadcasts (TVB), Hong Kong's leading terrestrial broadcaster, for HK\$1.2bn (\$158m) was yesterday described by media analysts in the colony as an astute move.

"It's not a fire-sale price, but TVB is not a fire-sale company," observed Ms Helena Cole, media analyst at Kleinwort Benson Securities Asia. She estimates that the HK\$31.4 share paid by the UK group equates to 16 times forecast 1995 earnings and 13 times forecast 1996 earnings.

TVB is one of Asia's most highly-rated media companies outside Japan and has been courted by some of the leading Anglo-Saxon media companies.

Mr Rupert Murdoch, chairman of News Corp, tried to buy 30 per cent of TVB, but opted for Star Television instead when faced with regulatory problems; Time Warner, the US media company, also considered an equity stake in the company.

Pearson has been in discussion with TVB's main shareholders since last summer. It came close to buying a 10 per cent interest from Mr Robert Knok in July, but backed off when TVB's share price began to rise.

In September Mr Knok sold a 7.5 per cent of TVB to investment institutions in a deal which raised HK\$1m.

The failure to acquire a stake last year did not prevent the two companies from business co-operation. Earlier this year Pearson, TVB and the Hindustan Times obtained Indian government approval to establish a television production company in India.

According to Lord Blakenham, chairman of Pearson, this joint venture "is a good example of how our new relationship will operate in the future."

The latest venture brought the parties together again. This time it was Sir Rm Rm Shaw, chairman of TVB and its sister company Shaw Brothers, who was the seller. Sir Rm Rm, who is known as the "smiling crocodile", owned 34 per cent of TVB.

However, Pearson's stake is likely to be limited to 10 per cent for some time. The Chinese government is believed to have given tacit approval to yesterday's deal, but any move beyond the current level seems unlikely ahead of the colony's handover to China in 1997.

China represents the biggest risk in Pearson's move. Beijing could freeze the UK media company's ownership at 10 per cent, thereby limiting Pearson to its one seat on TVB board and assorted board committees, and the occasional joint venture in Asia.

The China risk aside, however, the deal was well received. TVB is seen as being in prime position to take advantage of the booming Asian television market; it scores high marks for its programme library, production capability and operating expertise.

This company produces more than 5,000 hours a year of original Chinese-language programmes and has a library of 60,000 hours of television. This will be an important source of supply for television stations in Asia, the number of which is set to grow dramatically this year.

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COMMODITIES AND AGRICULTURE

Cash shortage threatens Russian nickel production

By Kenneth Gooding, Mining Correspondent

Fresh fears about production problems at Norilsk of Russia, the world's biggest nickel group, were raised yesterday when an official said the company was not able to pay miners' salaries for January, a total of Rb150bn rubles (US\$35.7m).

Mr Vladimir Mekhank, Norilsk's director for economy, suggested that bureaucratic hold-ups were making it difficult for the group to pay and therefore "creating the threat of social conflicts".

Miners at Norilsk, which accounts for about 15 per cent of world nickel output, went on strike for two days last August because of the company's persistent non-payment of salaries.

Mr Mekhank told the Interfax news agency yesterday that Norilsk owed Rb500m (US\$113m) to state and regional governments, which, with the salary

arrears, was more than its monthly revenue.

During 1994, he pointed out, Norilsk had been permitted to use half its revenues for its current needs, including salary payments.

This privilege had been extended to the first three months of 1995 but the finance ministry and the tax authorities had been slow to inform their regional departments about the decision. In normal circumstances enterprises are permitted to use only 5 per cent of revenue for day-to-day expenditure.

Mr Mekhank said that Norilsk planned expenditure of Rb50,000m (US\$11.3bn) this year and, if the privilege was prolonged for the whole of 1995, it would be able to use Rb50,000m (US\$11.3bn) from its revenues.

Western observers believe that Norilsk is unlikely to be able to struggle on much longer without its output falling.

Mr David Allen, vice-president

for public and government affairs, at Inco of Canada, the Russian group's biggest rival, said recently that Norilsk was so short of money that, not only was it failing to pay its workforce for weeks on end, it was also cannibalising equipment to keep going. "You can't go on for long like that without costs increasing and output falling," he said.

Norilsk needed "a huge amount of capital and there is no sign that it is getting any", he added.

However, Macquarie Equities, part of the Australian banking group, estimates that in 1994 Norilsk produced 173,000 tonnes of refined nickel, 4.5 per cent more than in 1993. Mr Jim Lennon, a Macquarie analyst, says that, whatever problems better Norilsk, Russia will still have more than 100,000 tonnes of nickel available for export in 1995 compared with the 150,000 tonnes (including nickel in scrap) exported last year.

UK growers 'must cut costs'

By Deborah Hargreaves

British cereal farmers are likely to see a price drop of £10 to £15 a tonne this year from current high levels and must reduce their production costs to remain competitive, according to Adas, the government's farm advisory service.

Speaking at a seminar last week, Mr Jim Orson, head of cereal development, said farmers should aim at growing feed crops at £20 a tonne or less to retain their profitability. That cost level would ensure that UK farmers could compete with US producers.

"British cereals are becoming increasingly competitive on the world scene with yields rising steadily," Mr Orson said. UK yields had been increasing at a rate of 1.5 per cent a year to a current level of seven tonnes a hectare for the most

efficient producers.

The amount of British wheat available for export rose to 4.4m tonnes in 1994 - greater than total annual wheat output in the 1970s. Opportunities for UK farmers have increased as yield growth among important competitors such as the US and Australia has been limited by droughts in recent years.

But producers must not ignore quality, Mr Orson said. "Quality is the Achilles' heel of our crop: the rainfall that feeds our high yields can also cause quality problems."

The Uruguay Round agreement, which comes into force this July, will put pressure on cereals exports outside the European Union by the end of the decade.

The EU will be allowed to export 2.5m tonnes of subsidised grains by 2000, but if yields continue to grow at cur-

rent rates, 35m tonnes will be available for export according to Adas. The need to ship some cereals at world prices will put even more emphasis on cost-cutting.

British arable farmers were at an advantage in the EU as they already ranked second after the Netherlands on one measure of competitiveness, Mr Chris Borchers, head of agricultural development said. The average UK farmer achieved an output value - the value of production less cost of inputs - of £200,000 (US\$200,000) compared with £20,000 in the Netherlands.

Mr Borchers said the move to consolidate farm businesses would be important in increasing efficiency. Adas estimated that the UK's cereals crop could be produced by 10,000 farmers compared with today's 70,000.

Blowing Britain's animal welfare trumpet

High standards of care could be a valuable asset in an era of shrinking support

Any British farmer who is not confused at present must be very badly informed indeed.

Consider some of the apparent contradictions that have occurred over little more than a couple of years.

The 1993 reform of the European Union's common agricultural policy had as its main aim the reduction of guaranteed farm commodity prices by 30 per cent over three years. Farmers were to receive compensation in the form of area aid unrelated to production. The forecast was that net profits would fall. Moreover, these developments followed about five difficult years during which most farm incomes had already declined in real terms. Prospects seemed bleak.

But here we are in 1995 looking back on the two years since that reform, during which UK farm profits, on average, increased by over 50 per cent to levels that are 15 per cent, in real terms, above those of the early 1980s.

Some of that extra income has been derived from better crops and more favourable weather. But the weather has not been universally helpful. Indeed the above average rainfall, which has been essential for the success of the UK's crop, has also caused many practical problems.

A freak potato year in 1994 provided, and is still providing, windfall high prices and additional profits for the minority

FARMER'S VIEWPOINT



By David Richardson

of increasingly specialist farmers who grow the crop. At the same time tightening world supplies of several mainstream commodities such as grains, oils, and sugar have raised market prices unexpectedly and added to farmers' disposable incomes.

But the main component in the extra income of most farms has come from the EU, for setting land aside and in compensation for lower guaranteed prices. Furthermore these payments were enhanced by about 20 per cent when Britain fell out of the Exchange Rate Mechanism in September 1992 and sterling was devalued.

EU payments are calculated in European currency units and the rules of the CAP state that farmers in each community should receive the same level of compensation for production penalties imposed. The accident of devaluation therefore did British farmers a good turn and is the basis for much of their

good fortune over the past two years - good fortune, incidentally, that has not been shared in other community countries where currencies remained stable.

But CAP reform is now in its third and final year. The EU says that set-aside and compensation payments will continue beyond the completion, albeit at reduced rates. The National Farmers' Union of England and Wales takes the view that pressures to cut farm spending will intensify and that rates will come down faster than implied by EU officials.

The NFU also parts company with the EU over predictions of the likely effects on European agriculture of the General Agreement on Tariffs and Trade settlement.

The EU has consistently said that cuts in both the volume of community exports and in so-called restitution payments, to bring commodity prices down to world levels, which were agreed in the Gatt round, could be accommodated within CAP reform measures already taken. The NFU has never believed this would turn out to be the case. It also thinks it will be necessary for Brussels to impose new cuts in production volumes and/or prices in order to comply.

In any event the potential effects of the Gatt settlement at farm level remains some-

thing of an unknown quantity and some commentators predict substantial cuts in UK farmers' incomes over the next five years.

In the midst of relative prosperity therefore, there are growing feelings of insecurity about the future, and recent activity by the animal welfare lobby has exacerbated these fears.

British farmers know very well that the standards of care for animals on most farms in this country are superior to those used almost anywhere else in the world. Yet they are subjected to usually false allegations and fear they may be in danger of attack by extremists.

All of this has led to a degree of despondency throughout the UK farming sector and to feelings that the industry is the victim of dominant forces outside its control. That in turn is causing many farmers to adopt a low profile in the hope of escaping the attentions of the critics.

This reaction, however, fails to recognise the probability that the sources of income mainly responsible for improving viability in recent years may disappear, or at least decline significantly. If and when that happens the cheques from Brussels will not be big enough to keep the industry afloat. Indeed, for the first time since guaranteed price farming began after the 1947 Agriculture Act, it will be

necessary for many individual UK farmers to seek real, as opposed to supported, markets for what they produce.

It seems to me, therefore, that the UK farming industry should use a little of its newfound but possibly short-lived prosperity to secure some of these markets. It could start by promoting the facts, as distinct from the myths, about the standards of animal welfare practised in Britain. And it could follow by extolling the very real virtues of safety, value and ethical production methods of a great deal of British farm produce as compared to that from some other countries.

What is needed is a culture change on the part of British farmers - from depending heavily on government support to greater self-reliance, together with the development of a confidence that adversity can be turned to advantage. Success in this would be good for farmers and good for Britain. It would improve the balance of payments and help reduce the food trade gap now running at some £5bn per year.

As the American rhyme goes:

*He who whispers down a well
When he has something good to sell
Will never make as many dollars
As he who climbs a tree and hollers.*

Oil industry 'coping' with low prices

By Robert Corzine

In spite of growing technical challenges and more demanding environmental rules, the industry is coping with oil prices at their lowest levels and is unlikely to face a global capital shortage even if prices do not improve substantially, according to Mr Stephen Hodge, group treasurer of Shell International Petroleum Company.

In a speech to the Institute of Petroleum in London yesterday, Mr Hodge said that in

spite of growing technical challenges and more demanding environmental rules, the industry is coping with oil prices at their lowest levels and is unlikely to face a global capital shortage even if prices do not improve substantially, according to Mr Stephen Hodge, group treasurer of Shell International Petroleum Company.

"Over the long haul technology makes commodities cheaper." Mr Hodge, a unit of Standard Chartered, has shut its floor operations on London's International Petroleum Exchange.

He said technology was exerting a downward influence on the price of oil, which he said must be considered the same as any other commodity.

MARKET REPORT Cocoa futures end firmer

London Commodity Exchange COCOA futures were firmer yesterday, pulled higher by fears of insufficient beans being available to cover open positions in the prompt March contract. By the close the March price was at a \$6-a-tonne premium over May.

COFFEE futures ended flat to slightly weaker after a range-bound session. "After its decent move back up from its

lows last week the market is just treading water. Consolidation seems to be the word," said one trader.

At the London Metal Exchange BASE METAL prices were generally easier but some appeared to be trying to establish new trading ranges as they attempt to consolidate after recent sharp losses.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

ALUMINIUM, 99.99% (per tonne)

Close 1950-10 1950-10

Previous 1950-10 1950-10

High/Low 1950-10 1950-10

AM Official 1950-10 1950-10

Karb close 1950-10 1950-10

Open int. 1950-10 1950-10

Total daily turnover 1950-10 1950-10

LEAD (per tonne)

Close 550-5 550-5

Previous 550-5 550-5

High/Low 550-5 550-5

AM Official 550-5 550-5

Karb close 550-5 550-5

Open int. 550-5 550-5

Total daily turnover 550-5 550-5

NICKEL (per tonne)

Close 8500-10 8500-10

Previous 8500-10 8500-10

High/Low 8500-10 8500-10

AM Official 8500-10 8500-10

Karb close 8500-10 8500-10

Open int. 8500-10 8500-10

Total daily turnover 8500-10 8500-10

TIN (per tonne)

Close 5400-90 5400-90

Previous 5400-90 5400-90

High/Low 5400-90 5400-90

AM Official 5400-90 5400-90

Karb close 5400-90 5400-90

Open int. 5400-90 5400-90

Total daily turnover 5400-90 5400-90

22%Zn, special High Grade (per tonne)

Close 1000-5 1000-5

Previous 1000-5 1000-5

High/Low 1000-5 1000-5

AM Official 1000-5 1000-5

Karb close 1000-5 1000-5

Open int. 1000-5 1000-5

Total daily turnover 1000-5 1000-5

100%Zn, special High Grade (per tonne)

Close 1000-5 1000-5

Previous 1000-5 1000-5

High/Low 1000-5 1000-5

AM Official 1000-5 1000-5

Precious Metals continued

GOLD COMEX (100 Troy oz, \$/troy oz)

Close 374.00 374.00

Previous 374.00 374.00

High/Low 374.00 374.00

AM Official 374.00 374.00

Karb close 374.00 374.00

Open int. 374.00 374.00

Total daily turnover 374.00 374.00

PLATINUM COMEX (100 Troy oz, \$/troy oz)

Close 418.00 418.00

Previous 418.00 418.00

High/Low 418.00 418.00

AM Official 418.00 418.00

Karb close 418.00 418.00

Open int. 418.00 418.00

Total daily turnover 418.00 418.00

PALLADIUM COMEX (100 Troy oz, \$/troy oz)

Close 137.00 137.00

Previous 137.00 137.00

High/Low 137.00 137.00

AM Official 137.00 137.00

Karb close 137.00 137.00

Open int. 137.00 137.00

Total daily turnover 137.00 137.00

SILVER COMEX (100 Troy oz, \$/troy oz)

Close 47.50 47.50

Previous 47.50 47.50

High/Low 47.50 47.50

AM Official 47.50 47.50

Karb close 47.50 47.50

Open int. 47.50 47.50

Total daily turnover 47.50 47.50

CRUDE OIL NYMEX (42,000 US gal, \$/barrel)

Close 18.10 18.10

Previous 18.10 18.10

High/Low 18.10 18.10

AM Official 18.10 18.10

Karb close 18.10 18.10

Open int. 18.10 18.10

Total daily turnover 18.10 18.10

CRUDE OIL ICE (per barrel)

Close 17.45 17.45

Previous 17.45 17.45

High/Low 17.45 17.45

AM Official 17.45 17.45

Karb close 17.45 17.45

Open int. 17.45 17.45

Total daily turnover 17.45 17.45

GRAINS AND OIL SEEDS

WHEAT LCE (per tonne)

Close 106.75 106.75

Previous 106.75 106.75

High/Low 106.75 106.75

AM Official 106.75 106.75

Karb close 106.75 106.75

Open int. 106.75 106.75

Total daily turnover 106.75 106.75

WHEAT COMEX (60,000 lb, \$/cwt)

Close 37.00 37.00

Previous 37.00 37.00

High/Low 37.00 37.00

AM Official 37.00 37.00

Karb close 37.00 37.00

Open int. 37.00 37.00

Total daily turnover 37.00 37.00

MAIZE COMEX (60,000 lb, \$/cwt)

Close 3.75 3.75

Previous 3.75 3.75

High/Low 3.75 3.75

AM Official 3.75 3.75

Karb close 3.75 3.75

Open int. 3.75 3.75

Total daily turnover 3.75 3.75

SOYABEAN COMEX (60,000 lb, \$/cwt)

Close 27.00 27.00

Previous 27.00 27.00

High/Low 27.00 27.00

AM Official 27.00 27.00

Karb close 27.00 27.00

Open int. 27.00 27.00

Total daily turnover 27.00 27.00

CRUDE OIL COMEX (per barrel)

Close 18.10 18.10

Previous 18.10 18.10

High/Low 18.10 18.10

AM Official 18.10 18.10

Karb close 18.10 18.10

Open int. 18.10 18.10

Total daily turnover 18.10 18.10

CRUDE OIL NYMEX (per barrel)

Close 18.10 18.10

Previous 18.10 18.10

High/Low 18.10 18.10

AM Official 18.10 18.10

Karb close 18.10 18.10

Open int. 18.10 18.10

Total daily turnover 18.10 18.10

SOFTS

COFFEE LCE (per tonne)

Close 101.00 101.00

Previous 101.00 101.00

High/Low 101.00 101.00

AM Official 101.00 101.00

Karb close 101.00 101.00

Open int. 101.00 101.00

Total daily turnover 101.00 101.00

COFFEE COMEX (per tonne)

Close 101.00 101.00

Previous 101.00 101.00

High/Low 101.00 101.00

AM Official 101.00 101.00

Karb close 101.00 101.00

Open int. 101.00 101.00

Total daily turnover 101.00 101.00

COFFEE ICE (per tonne)

Close 101.00 101.00

Previous 101.00 101.00

High/Low 101.00 101.00

AM Official 101.00 101.00

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 71) 873 4378 for more details.

OTHER OFFSHORE FUNDS

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WORLD STOCK MARKETS

EUROPE									
FRANCE (Feb 13 / Pt)									
Index	13 Feb	12 Feb	11 Feb	10 Feb	9 Feb	8 Feb	7 Feb	6 Feb	5 Feb
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
GERMANY (Feb 13 / Dax)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
UK (Feb 13 / Ftse 100)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
ITALY (Feb 13 / Mib)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
SPAIN (Feb 13 / Ibex 35)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Greece (Feb 13 / Athens)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Netherlands (Feb 13 / AEX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Sweden (Feb 13 / OMX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Denmark (Feb 13 / OMX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Norway (Feb 13 / OBX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Finland (Feb 13 / HEX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Poland (Feb 13 / WIG)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Czech Rep (Feb 13 / PX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Hungary (Feb 13 / BUX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Slovakia (Feb 13 / SUX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Slovenia (Feb 13 / SUX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Croatia (Feb 13 / CUX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Bulgaria (Feb 13 / BUX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Romania (Feb 13 / BUX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Russia (Feb 13 / MICEX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Ukraine (Feb 13 / UKX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Belarus (Feb 13 / BLX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Lithuania (Feb 13 / LIX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Latvia (Feb 13 / LVX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Estonia (Feb 13 / EXX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Iceland (Feb 13 / OMX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Ireland (Feb 13 / ISEQ)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Portugal (Feb 13 / PSI)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Greece (Feb 13 / Athens)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Turkey (Feb 13 / BIST)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Israel (Feb 13 / TAQX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Egypt (Feb 13 / EGX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Jordan (Feb 13 / JSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Lebanon (Feb 13 / LSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Syria (Feb 13 / SYX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Yemen (Feb 13 / YSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Oman (Feb 13 / OMX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Kuwait (Feb 13 / KSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Qatar (Feb 13 / QSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Bahrain (Feb 13 / BSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
UAE (Feb 13 / DFM)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Saudi Arabia (Feb 13 / TASI)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Pakistan (Feb 13 / PSX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Bangladesh (Feb 13 / DSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
India (Feb 13 / SENSEX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
China (Feb 13 / SSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Hong Kong (Feb 13 / Hang Seng)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Taiwan (Feb 13 / TAIEX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
South Korea (Feb 13 / KOSPI)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Japan (Feb 13 / Nikkei)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Australia (Feb 13 / All Ordinaries)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
New Zealand (Feb 13 / NZSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
South Africa (Feb 13 / JSE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Brazil (Feb 13 / Ibovespa)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Argentina (Feb 13 / MERVAL)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Chile (Feb 13 / IPSA)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Colombia (Feb 13 / IBEX)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Venezuela (Feb 13 / IVB)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Peru (Feb 13 / IPSA)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Ecuador (Feb 13 / ISE)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Bolivia (Feb 13 / BVL)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Paraguay (Feb 13 / IPSA)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000
Uruguay (Feb 13 / IPSA)									
Index	1000	1000	1000	1000	1000	1000	1000	1000	1000

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1st Nat Bank	100.00	0.00	1st Nat Bank	100.00	0.00
2nd Nat Bank	98.50	-0.50	2nd Nat Bank	98.50	-0.50
3rd Nat Bank	95.00	-3.00	3rd Nat Bank	95.00	-3.00
4th Nat Bank	92.00	-3.00	4th Nat Bank	92.00	-3.00
5th Nat Bank	89.00	-3.00	5th Nat Bank	89.00	-3.00
6th Nat Bank	86.00	-3.00	6th Nat Bank	86.00	-3.00
7th Nat Bank	83.00	-3.00	7th Nat Bank	83.00	-3.00
8th Nat Bank	80.00	-3.00	8th Nat Bank	80.00	-3.00
9th Nat Bank	77.00	-3.00	9th Nat Bank	77.00	-3.00
10th Nat Bank	74.00	-3.00	10th Nat Bank	74.00	-3.00
11th Nat Bank	71.00	-3.00	11th Nat Bank	71.00	-3.00
12th Nat Bank	68.00	-3.00	12th Nat Bank	68.00	-3.00
13th Nat Bank	65.00	-3.00	13th Nat Bank	65.00	-3.00
14th Nat Bank	62.00	-3.00	14th Nat Bank	62.00	-3.00
15th Nat Bank	59.00	-3.00	15th Nat Bank	59.00	-3.00
16th Nat Bank	56.00	-3.00	16th Nat Bank	56.00	-3.00
17th Nat Bank	53.00	-3.00	17th Nat Bank	53.00	-3.00
18th Nat Bank	50.00	-3.00	18th Nat Bank	50.00	-3.00
19th Nat Bank	47.00	-3.00	19th Nat Bank	47.00	-3.00
20th Nat Bank	44.00	-3.00	20th Nat Bank	44.00	-3.00
21st Nat Bank	41.00	-3.00	21st Nat Bank	41.00	-3.00
22nd Nat Bank	38.00	-3.00	22nd Nat Bank	38.00	-3.00
23rd Nat Bank	35.00	-3.00	23rd Nat Bank	35.00	-3.00
24th Nat Bank	32.00	-3.00	24th Nat Bank	32.00	-3.00
25th Nat Bank	29.00	-3.00	25th Nat Bank	29.00	-3.00
26th Nat Bank	26.00	-3.00	26th Nat Bank	26.00	-3.00
27th Nat Bank	23.00	-3.00	27th Nat Bank	23.00	-3.00
28th Nat Bank	20.00	-3.00	28th Nat Bank	20.00	-3.00
29th Nat Bank	17.00	-3.00	29th Nat Bank	17.00	-3.00
30th Nat Bank	14.00	-3.00	30th Nat Bank	14.00	-3.00
31st Nat Bank	11.00	-3.00	31st Nat Bank	11.00	-3.00
32nd Nat Bank	8.00	-3.00	32nd Nat Bank	8.00	-3.00
33rd Nat Bank	5.00	-3.00	33rd Nat Bank	5.00	-3.00
34th Nat Bank	2.00	-3.00	34th Nat Bank	2.00	-3.00
35th Nat Bank	0.00	-3.00	35th Nat Bank	0.00	-3.00

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1st Nat Bank

100.00

0.00

2nd Nat Bank

98.50

-0.50

3rd Nat Bank

95.00

-3.00

4th Nat Bank

92.00

-3.00

5th Nat Bank

89.00

-3.00

6th Nat Bank

86.00

-3.00

7th Nat Bank

83.00

-3.00

8th Nat Bank

80.00

-3.00

9th Nat Bank

77.00

-3.00

10th Nat Bank

74.00

-3.00

11th Nat Bank

71.00

-3.00

12th Nat Bank

68.00

-3.00

13th Nat Bank

65.00

-3.00

14th Nat Bank

62.00

-3.00

15th Nat Bank

59.00

-3.00

16th Nat Bank

56.00

-3.00

17th Nat Bank

53.00

-3.00

18th Nat Bank

50.00

-3.00

19th Nat Bank

47.00

-3.00

20th Nat Bank

44.00

-3.00

21st Nat Bank

41.00

-3.00

22nd Nat Bank

38.00

-3.00

23rd Nat Bank

35.00

-3.00

24th Nat Bank

32.00

-3.00

25th Nat Bank

29.00

-3.00

26th Nat Bank

26.00

-3.00

27th Nat Bank

23.00

-3.00

28th Nat Bank

20.00

-3.00

29th Nat Bank

17.00

-3.00

30th Nat Bank

14.00

-3.00

31st Nat Bank

11.00

-3.00

32nd Nat Bank

8.00

-3.00

33rd Nat Bank

5.00

-3.00

34th Nat Bank

2.00

-3.00

35th Nat Bank

0.00

-3.00

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Have you

Financial Times

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AMEX COMPOSITE PRICES

Stock	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume
3M	54.10	53.80	54.00	53.90	-0.10	1,200,000	54.10	53.80	54.00	53.90	-0.10	1,200,000	54.10	53.80	54.00	53.90	-0.10	1,200,000	54.10	53.80	54.00	53.90	-0.10	1,200,000
Amgen	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Boeing	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
IBM	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Microsoft	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Oracle	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Apple	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Google	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Facebook	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Zoom	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Dropbox	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Twitter	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
LinkedIn	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000
Slack	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	100.00	99.50	-0.50	500,000	100.00	99.50	1									

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